- O-Bank
- 2022 Business Review
- QIC 13<sup>th</sup> Taiwan CEO Week
- 2023/04

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### **Predecessor: Industrial Bank of Taiwan (IBT)**

IBT was founded in 1999 by former Central Bank Governor Samuel C. Shieh and veteran financier Kenneth C.M. Lo.

The principal mission of IBT was to coordinate with Taiwan's national economic development strategies by providing professional investment banking services designed to nurture strategic new business.

# Transformed into O-Bank in January 2017, and listed on the Taiwan Stock Exchange (TWSE)

The Industrial Bank of Taiwan decided to transform into O-Bank in January 2017, becoming **Taiwan's first native digital bank** that offers retail banking services with primarily online channels, and accompanied with supplementary offline presence.

Since listed on TWSE in May 2017, O-Bank was included as a constituent of the MSCI Taiwan Small Cap Index for six consecutive years.

As of March 2023, O-Bank has 8 operating locations, including 5 branches and 1 office across Taiwan's major metropolitan areas, 1 overseas branch in Hong Kong, and 1 representative office in Tianjin, China.





### **Corporate Banking**

- Corporate Banking Services
- Trade Finance Services
- Financial Markets Services
- Securitization and Trust Services

### **Retail Banking**

- Depository and Foreign Exchange Services
- Payment Services
- Personal Loans
- Insurance Services
- Wealth Management Services

### **Online + Offline**

- Fueled by the digitalization trends, O-Bank provides retail banking services mostly via online digital channel to connect with younger generation consumers.
- Additional revenue-generating financial advisory services can be supplemented through offline channels.

## **Corporate Banking + Retail Banking**

- Under the "One Bank" strategy that stresses comprehensive integration and coordinated collaboration, O-Bank's solid corporate banking relationships serve as strong foundation for growing its retail banking businesses.
- Greater synergy can be achieved in areas such as in-bulk customer acquisitions through payroll businesses, and the provision of personal banking services to executives of corporate banking clientele.



# **Operational Strengths of O-Bank**

# Master the progress of digital banking and cultivate younger generation customer base

- ✓ Mobile banking enables customers to open accounts, make deposits, apply for loans, and manage finances online 24/7.
- ✓ Utilize digital technologies such as big data and cloud technology to continuously optimize the accuracy of customer acquisition, marketing, and business analysis.
- ✓ Without the burden of legacy banking systems and with fewer physical branches and greater organizational flexibility, O-Bank can quickly provide the best digital financial services to meet customer needs.

# Integrate customer base and product resources between corporate and retail banking to expand sources of income

- ✓ With solid corporate customer resources from the period of Industrial Bank of Taiwan, expand opportunities for payroll and customized wealth management services through cooperation between corporate and retail banking business units.
- ✓ Expand MME customer base and explore new types of financing businesses such as B2B2C alliances.
- ✓ Continuously increase fee income, NIM, and spread.

#### Obtain solid synergy with diverse investment portfolio of financial services

- ✓ Establish finance-related businesses domestically and abroad to effectively diversify business concentration, improve sources of profit, and enhance capital utilization efficiency.
- ✓ Combining the Bank's innovations capabilities to create synergies among the Group's various affiliates and subsidiaries, and to provide clients with integrated financial solutions.



"Boutique bank"

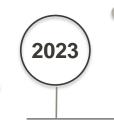




## **Sustainable Business Operations**

- Signed on to the Partnership for Carbon Accounting Financials (PCAF), introduced the international carbon management standard for investment and financing, becoming the first non-FHC bank to join in Taiwan.
- Fully integrated ESG audits into the corporate credit evaluation, and provided financing incentives or adopted control measures based on the client's ESG low, medium, or high-risk level.
- Performed "TCFD climate risk assessments" for industries with high carbon emissions or high environmental risks, and took control measures according to their risk assessment results.





Compiled a greenhouse gas(GHG) inventory of 90% for all loan facilities and 100% for investment portfolios.





Became the first publicly listed Certified B Corp and the first B Corp financial institution in Taiwan, and the first publicly listed Certified B Corp bank in the world.







2022



- Implemented Task Force on Climate-Related Financial Disclosures (TCFD) and became a member of TCFD Supporter.
- Signed the Equator Principles (EP), becoming the first signatory among non-FHC banks in Taiwan.
- Committed to using renewable energy for 50% of all operational sites in Taiwan by 2030, and 100% by 2050.







As of the end of March of 2023, O-Bank scored 8.7, ranked No.1 among Taiwan's financial institutions, No.3 among all listed companies in Taiwan and Top 1% of globally rated companies in the publishing of Morningstar Sustainalytics' ESG Risk Ratings



Ranked top 5% in the TWSE's

"2021 Corporate Governance Evaluation"

among TWSE listed companies





Received 2<sup>nd</sup> place award in the medium-sized enterprise category of CommonWealth Magazine "Excellence in Corporate Social Responsibility Award" for two consecutive years (2020-2021)



Received Four 2022 Taiwan Corporate Sustainability Awards, including "Taiwan Top 100 Corporate Sustainability Award" and multiple awards across various categories;

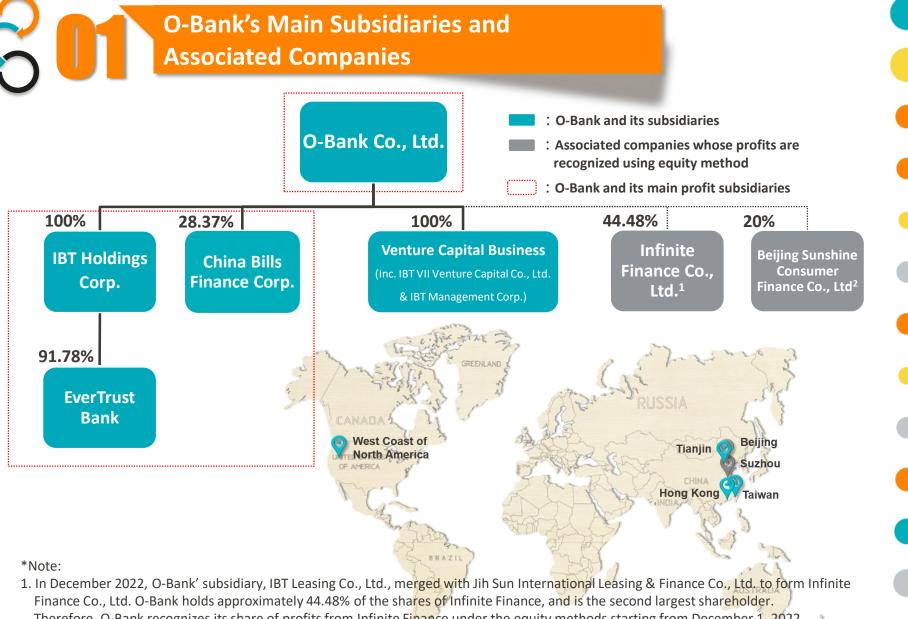
Received "Corporate Sustainability Report Award" for seven consecutive years(2016-2022)





Received GCSA "Great Practice Award" in the World Class category for O-Bank's "Social Impact Program", and obtained Social Return on Investment(SROI) accreditation in 2022 from Social Value International





- Therefore, O-Bank recognizes its share of profits from Infinite Finance under the equity methods starting from December 1, 2022.
- 2. In 2020, O-Bank jointly established Beijing Sunshine Consumer Finance Co., Ltd. with China Everbright Bank and China CYTS Tours Holding Co. Ltd. O-Bank holds 20% of shares in Beijing Sunshine Consumer Finance and recognizes its profits using equity methods.





## **O-Bank Group Main Subsidiaries**



#### **EverTrust Bank**

#### Business Scope

- Corporate and consumer deposit
- Corporate commercial real estate loan and consumer residential mortgage loan

### Business Highlight

 Strong presence in Northern and Southern California and our familiarity with Chinese cultures attribute to our advantages in serving local Chinese enterprises.

Paid-up Capital: USD 118 million



### China Bills Finance (Security Code: 2820.TW)

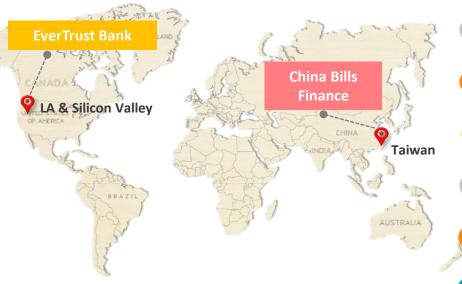
### Business Scope

- Bills finance/bond certification, underwriting, brokerage, and prop trading
- · Bills guarantee, endorsement
- Equity and fixed income investment

### Business Highlight

 One of the top 3 bills finance companies in Taiwan.

Paid-up Capital: NTD 13,430 million







# O-Bank's Associated Companies whose Profits are Recognized Using Equity Method



**Business** 

Scope

- Corporate financial service
- Long-term vehicle leases
- · Vehicle installment purchases
- Financial leasing of equipment in Mainland China market

Business Highlight

• The 4<sup>th</sup> largest leasing company in terms of asset size in Taiwan.

Paid-up Capital: NTD 3,512 million



### **Beijing Sunshine Consumer Finance**

Business Scope

- Personal consumer finance loan
- Point-of-sale installment financing

Business Highlight  Adopt a light capital business model with online channels as the main approach, and integrate big data applications to demonstrate customer acquisition and digital risk management capabilities, commit to meeting various consumer finance needs of the local customers.

Paid-up Capital: RMB 1,000 million



**Beijing Sunshine** 

**Consumer Finance** 

Suzhou

**Infinite Finance** 

Beijing

Taiwan







## **2022 Operation Highlights: O-Bank**

#### **Consolidated Financial Results**

Net

Revenues

12,121

YoY: 30% 2021: 9,315 NTD millions

**Net Profits** 

**After Tax** 

5,808

YoY: 82% 2021: 3,200 **ROA** 

1.01%

YoY: 80% 2021: 0.56% **ROE** 

10.64%

YoY: 82% 2021: 5.85%

#### **Standalone Financial Results**

Net

Revenues

9,064

YoY: 64% 2021: 5,511 NTD millions

Net Profits

After Tax

5,034

YoY: 173% 2021: 1,841 **ROA** 

1.50%

YoY: 163% 2021: 0.57% **ROE** 

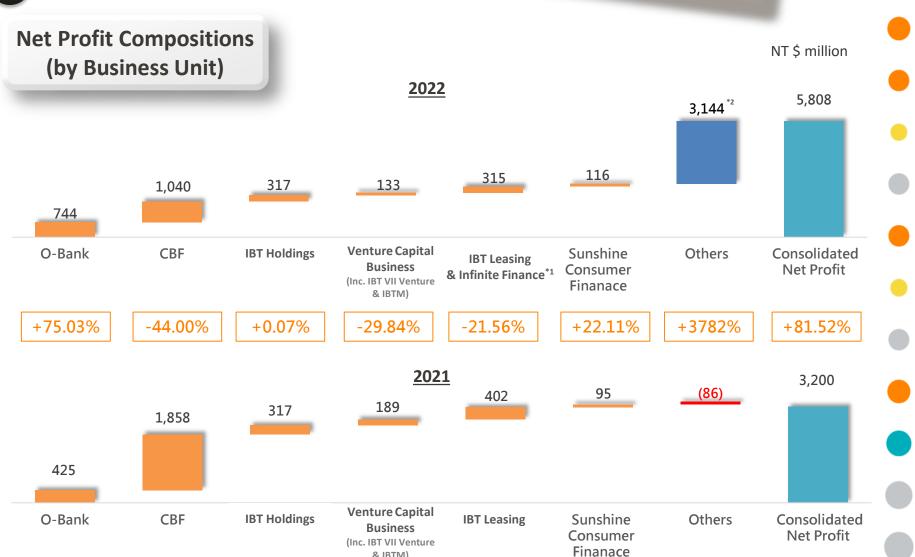
13.59%

YoY: 165% 2021: 5.12%





### **2022 Consolidated Net Profits After Tax Compositions: O-Bank**





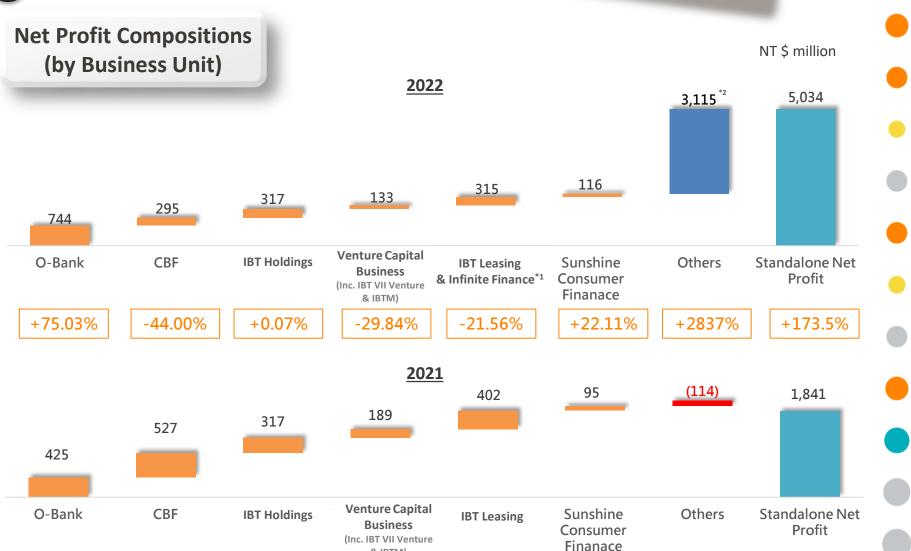
Note: 1. The item comprised two parts: the first 11 months net profit after tax of IBT Leasing Co., Ltd. and the net profit after tax of Infinite Finance Co., Ltd recognized by O-Bank in December under the equity method.

& IBTM)

<sup>2.</sup> In December of 2022, the original subsidiary of O-Bank, IBT Leasing Co., Ltd., merged with Jih Sun International Leasing and Finance Co., Ltd. O-Bank recognized an investment gain of NT\$ 3.2 bn on disposal accounted for using the equity method. The gain was recorded under the category "Others".



# **2022 Standalone Net Profits After Tax Compositions:** O-Bank





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## **Capital Adequacy and Asset Quality**

Capital Adequacy As of the end of 2022, O-Bank's BIS Ratio was **14.49%**, Tier1 Capital Ratio was **12.72%**, and CET1 Ratio was **12.09%**. O-Bank maintained a healthy capital adequacy.

Asset Quality

O-Bank's NPL ratio was **0.35%** and loan loss coverage ratio was **431.51%**, as of the end of 2022. The rise in NPL ratio was a result of the default of "New Site Industries Inc." in 2019. However, the collateral of this case has been auctioned off and the allotted amount has been decided by the court in the first instance. Once the allotted amount of the collateral is collected, O-Bank's NPL ratio is likely to drop significantly.

**Credit Rating** 

Taiwan Ratings Corp. affirmed its 'twA' long-term and 'twA-1' short-term issuer credit ratings on O-Bank Co. Ltd.

The outlook rating is 'stable'.





**03-1** Consolidated Financial Results

**03-2** Standalone Financial Results: O-Bank

**03-3** Individual Financial Results: China Bills Finance Corp.

03-4 Individual Financial Results:IBT Holdings Corp. and its Subsidiaries

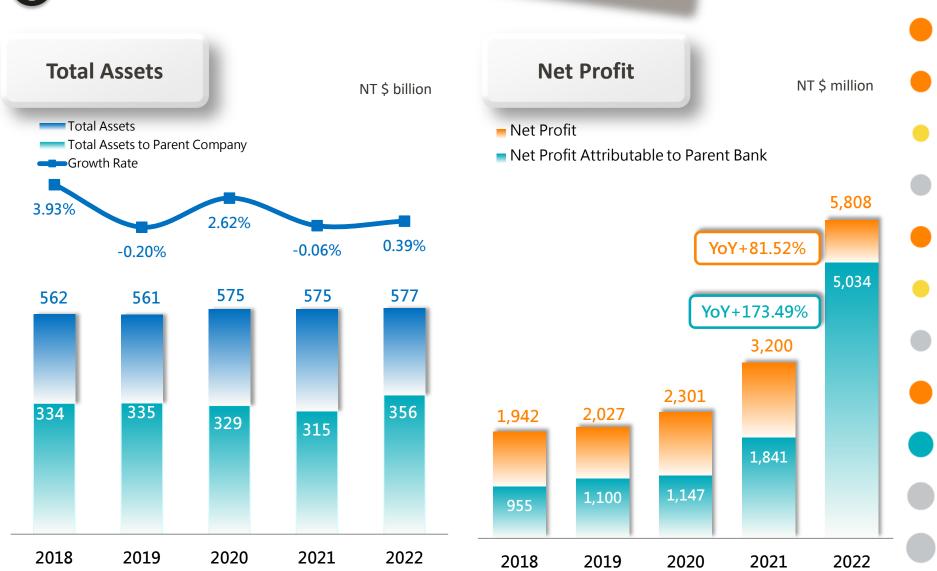
O3-5 Individual Financial Results:IBT Leasing Co., Ltd. and its Subsidiaries



# 03-1



# **603-1**



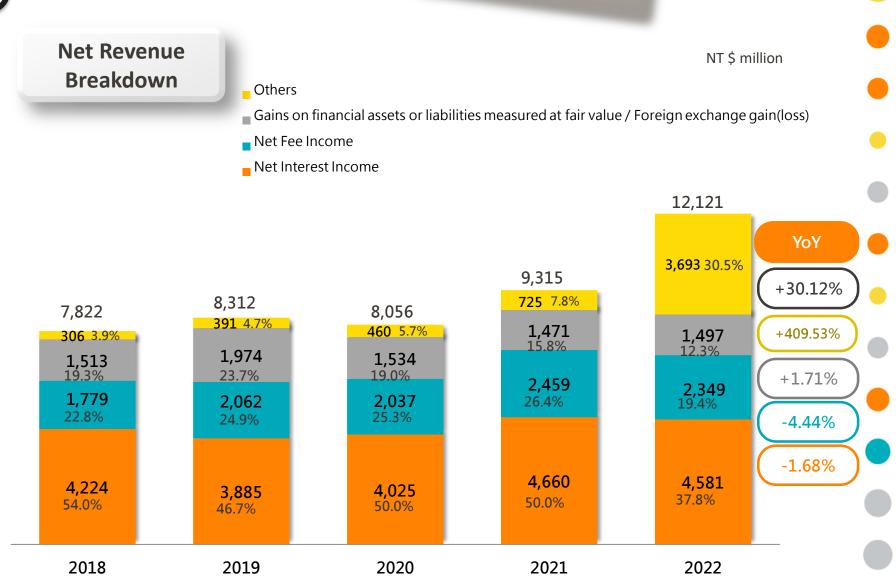








# **303-1**





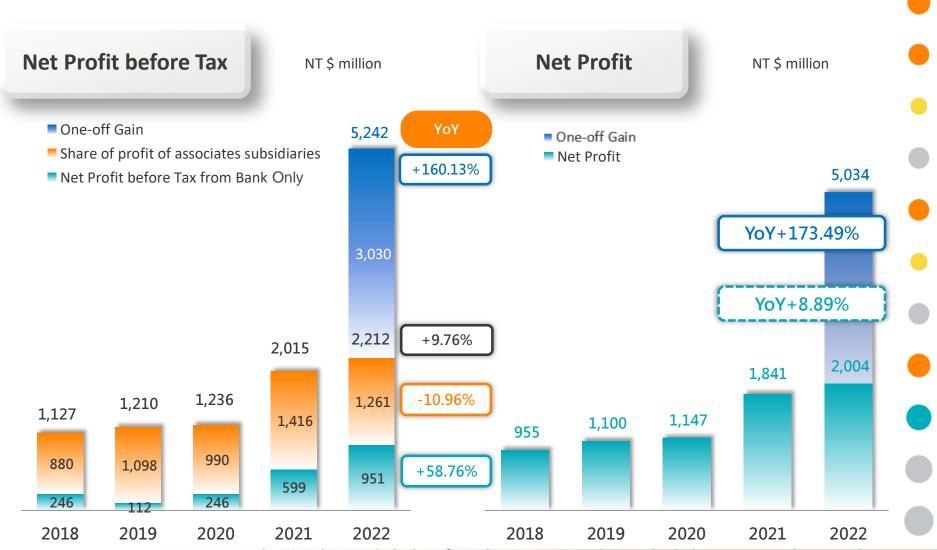


Standalone Financial Results

-O-Bank-

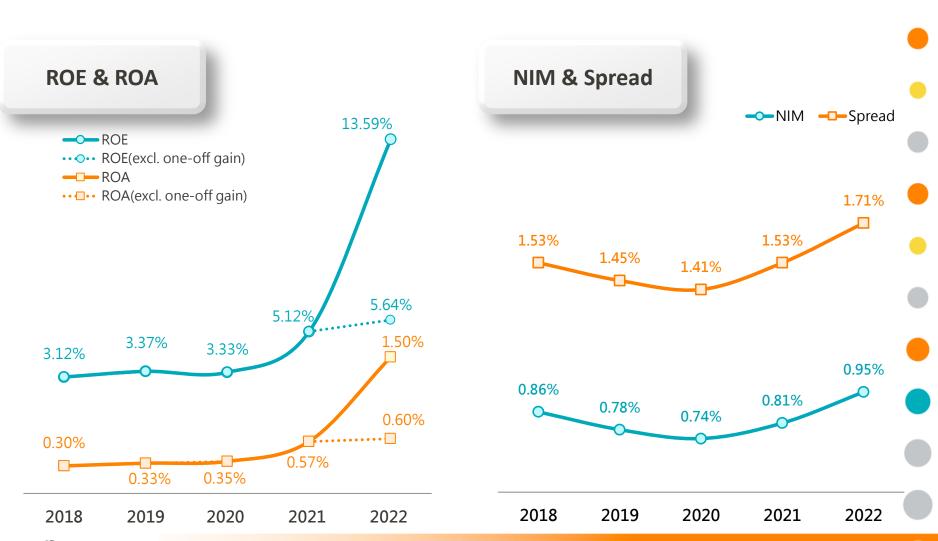






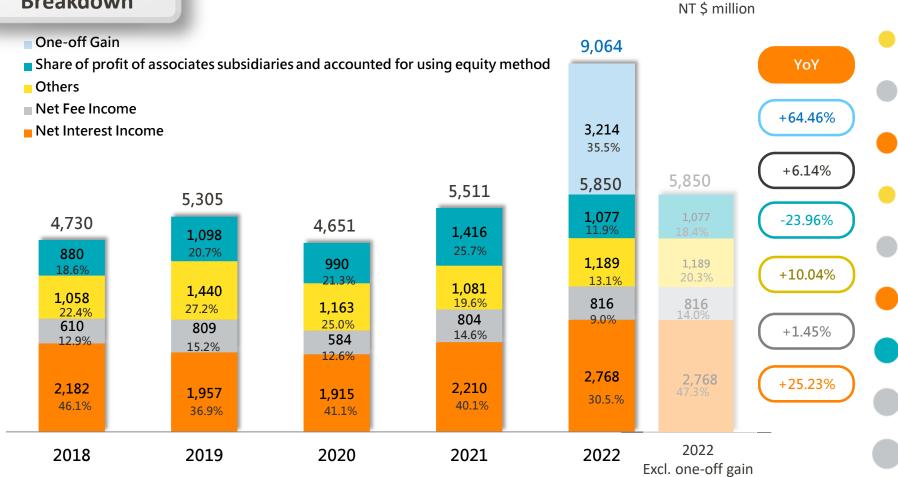






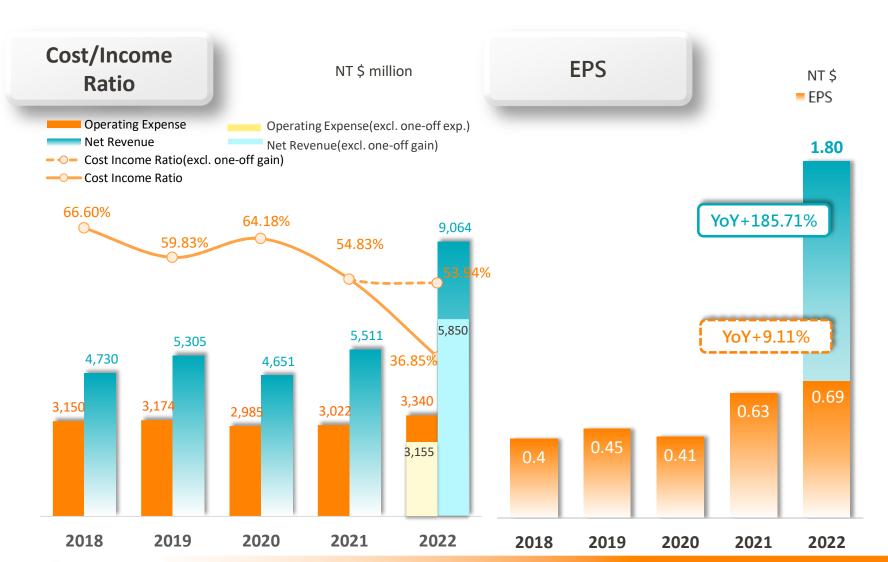


### Net Revenue Breakdown

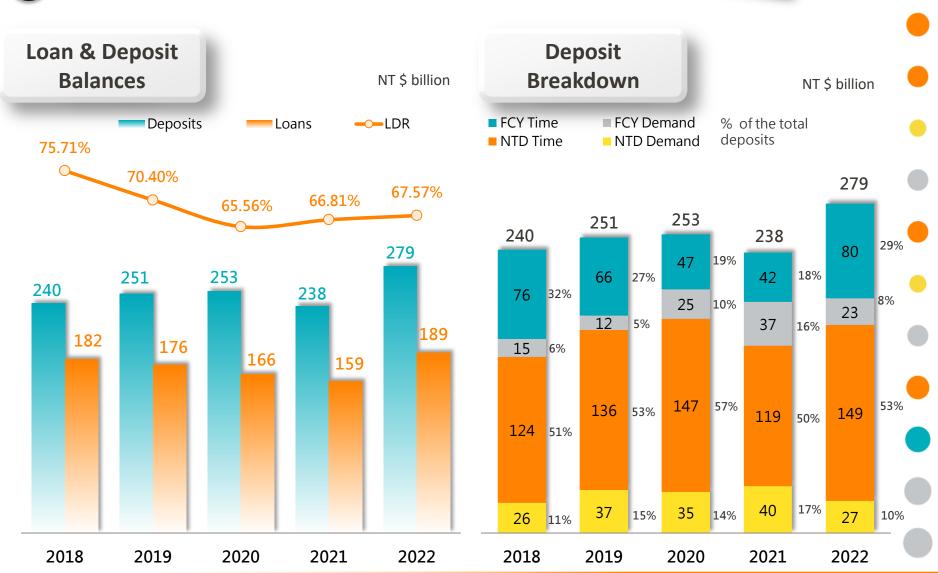






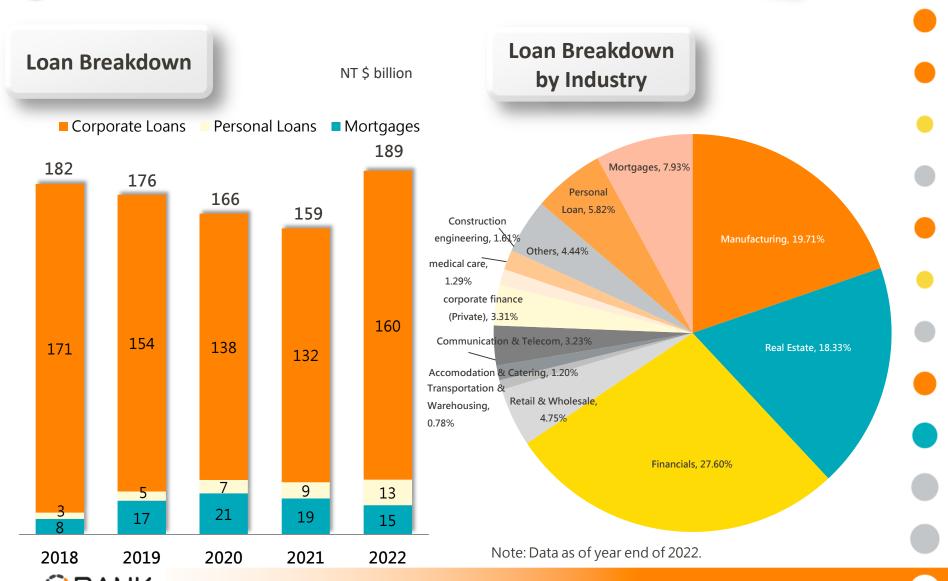




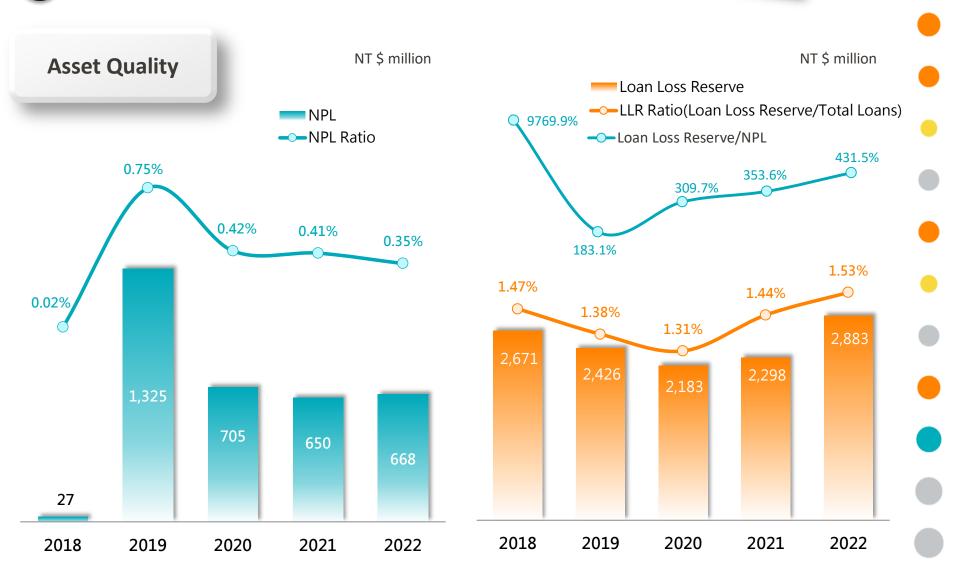


post office.



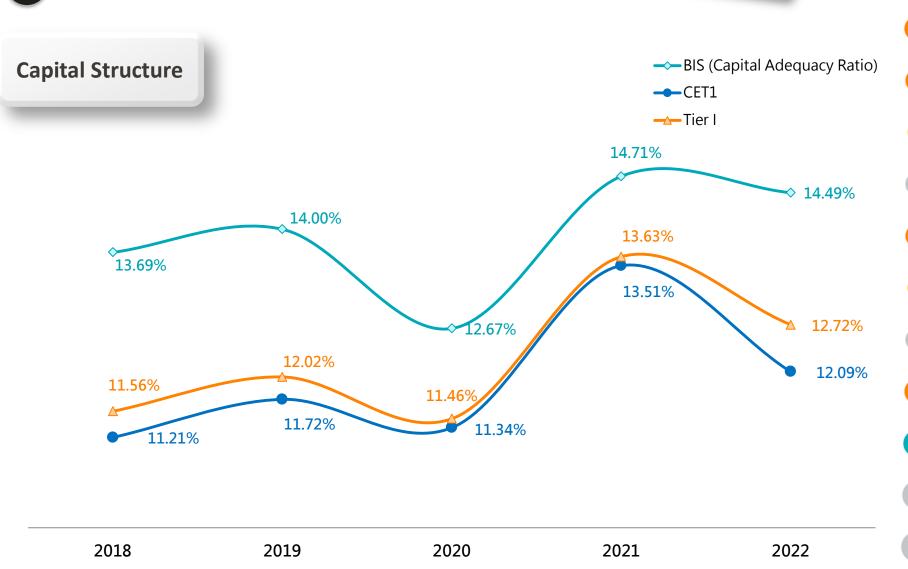






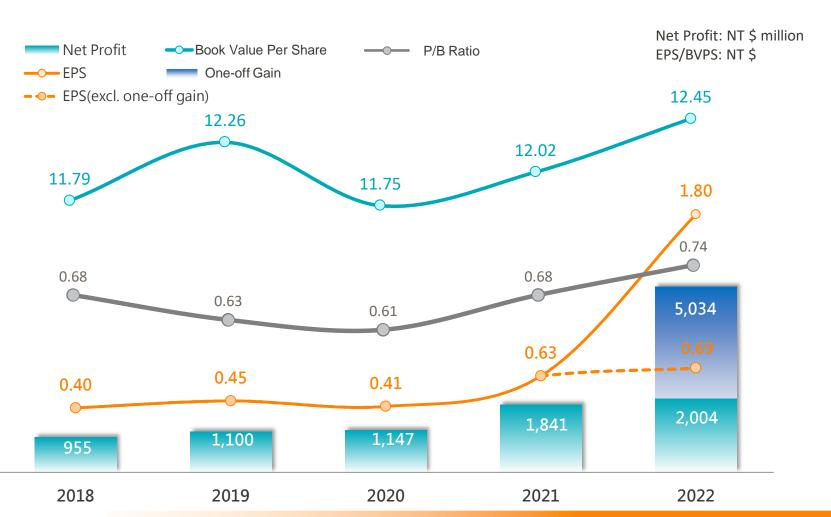














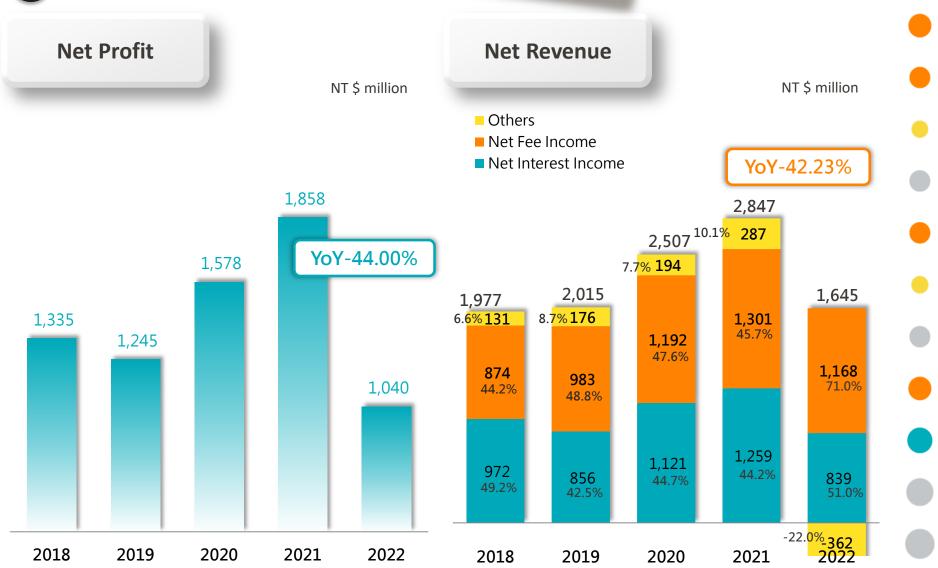
03-3

# Individual Financial Results

-China Bills Finance Corp.-



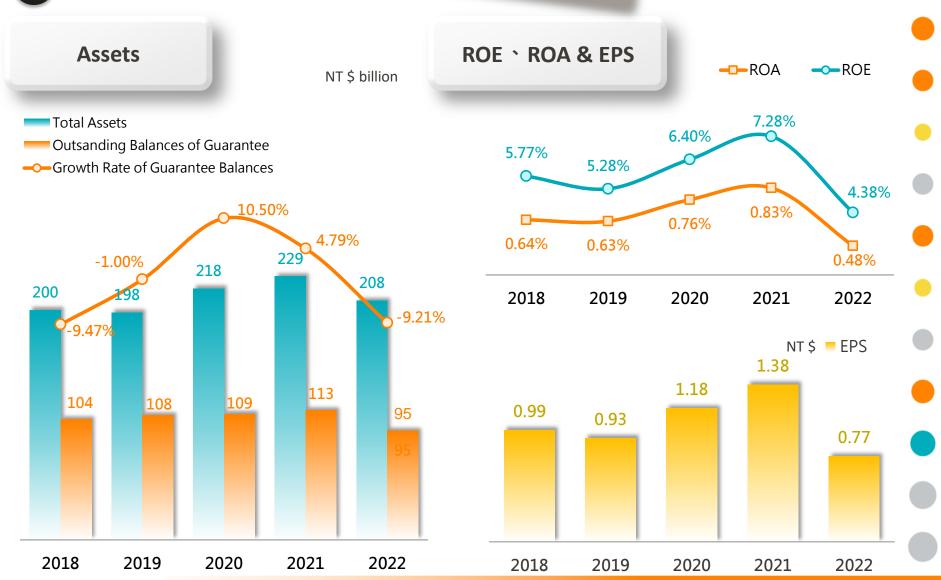






# Individual Financial Results: China Bills Finance Corp.

⊕BANK



# Individual Financial Results: China Bills Finance Corp.



NT \$ million

CAR

Reserve for Guarantee Liabilities

■NPL Ratio



Tier I Capital





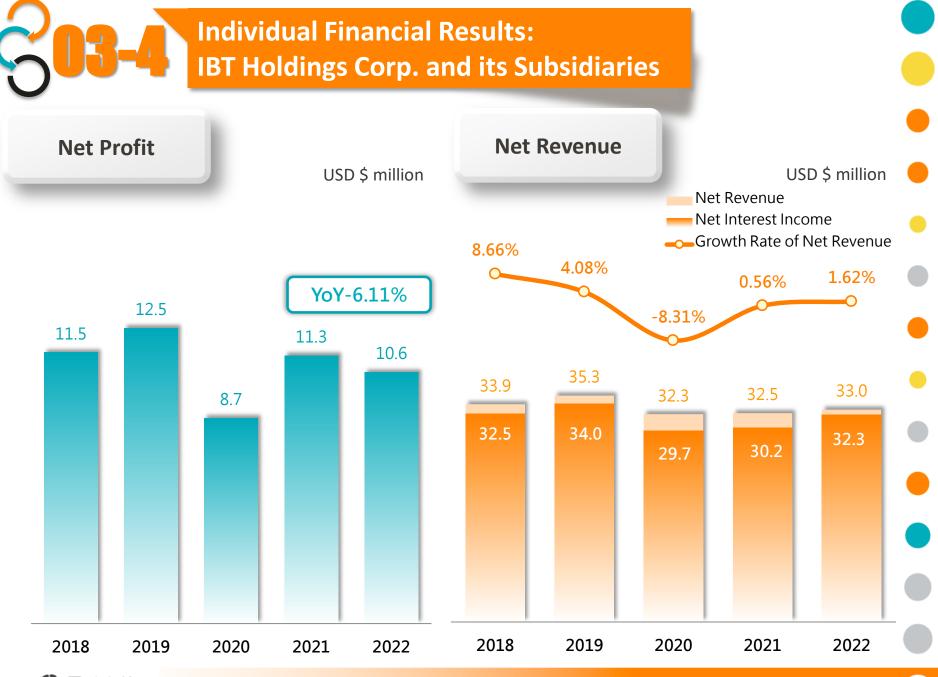


# 03-4

# Individual Financial Results

-IBT Holdings Corp. and its Subsidiaries -

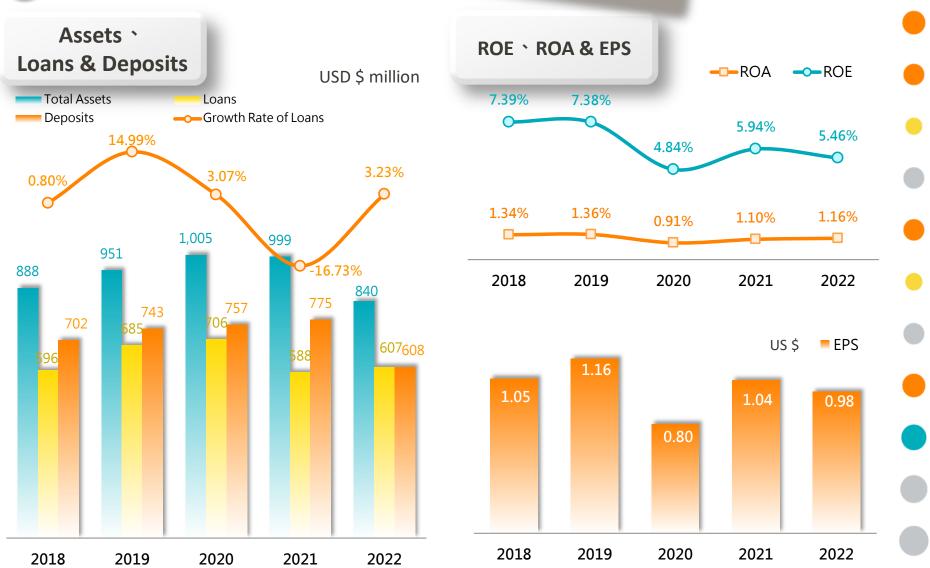


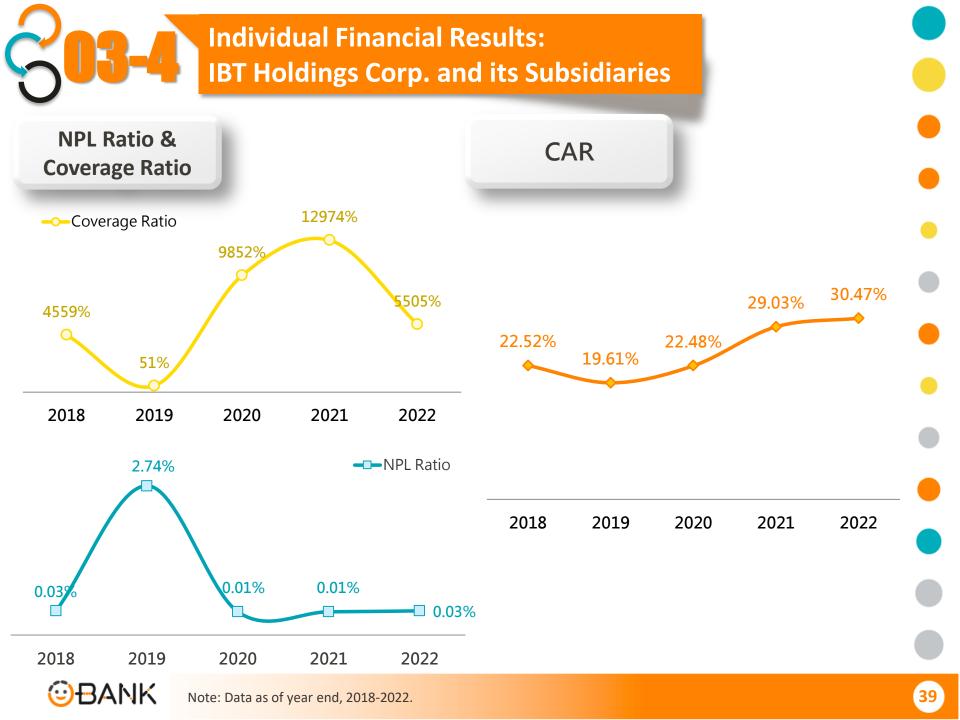






# **Individual Financial Results: IBT Holdings Corp. and its Subsidiaries**





# 03-5

# Individual Financial Results

-IBT Leasing Co., Ltd. and its Subsidiaries-





# Individual Financial Results:

IBT Leasing Co., Ltd. and its Subsidiaries (As of 2022/11/30)

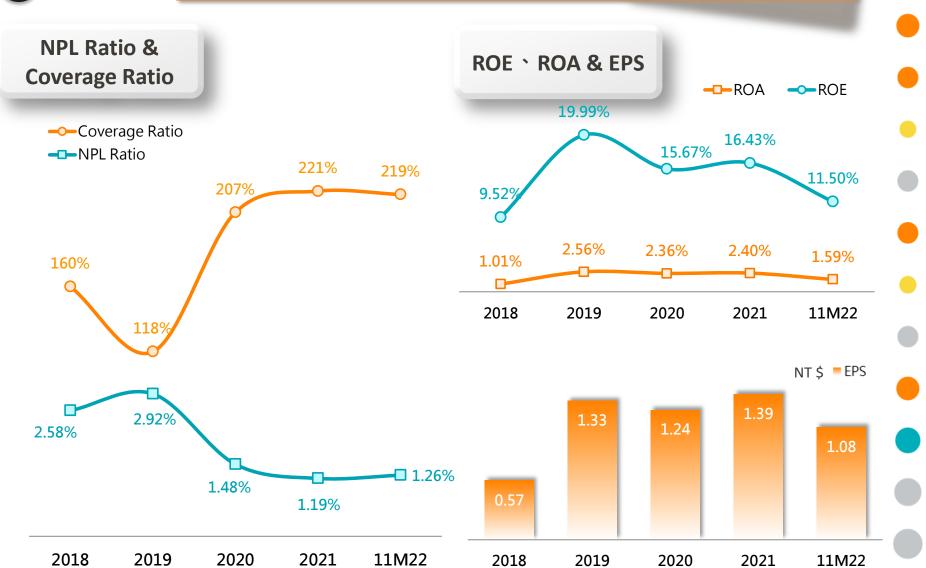






# Individual Financial Results: IRT Leasing Co. Ltd. and its Subsidiaries

IBT Leasing Co., Ltd. and its Subsidiaries (As of 2022/11/30)











### "Boutique Digital Bank" Strategy

**Enhance Digital Capacities to Support Continuing Business Optimize Revenue Structure and Better Integration of Products and Model Innovations Maximize Return on Capital Services to Expand Customer Base** Deepen and **Optimize** Broaden **Further Digital** Capital **Product Transformation Efficiency** Engagement **Fulfill** Strengthen Risk Corporate Sustainability **Management** O-Bank, **Pursue Optimization** "All for You" of Risk and Return





### "Boutique Digital Bank" Strategy

## **Deepen and Broaden Product Engagement**

### Further Digital Transformation

### Optimize Capital Efficiency

### **Better Integration of Products and Services to Expand Customer Base**

- Expand client base with high frequency of interactions.
- Strengthen corporate banking service platform with products such as structured finance, trade finance, TMU and cash management, fulfill client needs with tailor-made product offerings, and strive to become corporate clients' main operating bank.
- Further improve wealth management service platform with featured stock, bond and structured investment products to enhance customization capability.
- Expand sales and marketing teams with focus on cross-selling capability.

### **Enhance Digital Capacities to Support Continuing Business Model Innovations**

- Implement wide-ranging scenario financial applications through strategic alliances and the adoption of flexible B2B2C business models and innovative payment techs.
- Deepen financial inclusion practices by developing micro SME service platform and bolstering credit loan risk-based pricing capability.
- Enhance data governance and data applications to increase effectiveness of channel and client management, and the efficiency of the Bank's overall operations.
- Optimize the structure and functions of the IT system to enhance system stability as well as agility.

### Optimize Revenue Structure and Maximize Return on Capital

- Improve investment portfolio by injecting innovative growth momentum, balancing short-term profit growth with medium to long-term operational synergy.
- Master market trend and timing to improve stock and bond positions and allocations, creating stable high returns.
- Advance asset and liability management and the application of FTP strategy to control funding cost, reduce liquidity risk, and promote a more robust business structure.
- Actively enhance fee income and develop high interest income clients.





### "Boutique Digital Bank" Strategy

### Strengthen Risk Management

### Pursue Optimization of Risk and Return

- Strengthen the control of corporate credit concentration risk, focus on post-loan management to maintain asset quality.
- Enhance the capabilities and efficiency of retail banking credit risk control by optimizing risk prediction and scoring models, and introducing third-party data and process automation.
- Improve market risk monitoring and management, better application of hedging strategy, and enhance stock portfolio stability.

# Fulfill Corporate Sustainability

#### O-Bank, "All for You"

- Proactively address climate change risk, conduct carbon emissions of the Bank's loan and investment portfolio, and implement climate risk management to carbon-intensive clients.
- Continuously integrate ESG risk evaluations into the decisionmaking processes of loan underwriting and investing, and introduce ESG factors into FTP mechanism, to achieve the goal of working with clients to enhance sustainability.
- Continuously promote environmentally and socially-friendly financial products and combine them with the company's core business to create a win-win situation.
- Further deepen the Bank's efforts in corporate governance, employee care, customer relationships, environmental protection, social engagement, and green finance to improve the Bank's international ESG evaluation performance.
- Launch various talent development plans to meet the needs of the Bank's medium to long-term domestic and overseas strategy.





#### **Strategic Investment Portfolio Business Overview**



#### **EverTrust Bank**

(Subsidiary)

- Optimize asset portfolio and enhance products mix to strengthen revenue stream structure.
- Keep cultivating clientele relationships to adjust deposit structure and enhance the proposition of demand deposits.
- Strengthen capital efficiency and maintain asset quality to drive profitability.

#### **China Bills Finance**

(Subsidiary)

- Heighten risk control while dynamically adjusting and optimizing positions amidst the uncertain market environment.
- Continuously expand RP customer base to cope with increasing volatility.
- Adjust clientele composition, increase revenue of guarantee spread, and develop underwriting business of bank guaranteed and unsecured CPs.

#### IBTM/IBT VII VC

(Subsidiary)

- Leverage external and internal networks to advance deal sourcing and enhance ROI.
- Seize investment opportunities of emerging industries such as green energy, eco-friendly, high-tech, and healthcare industry.

#### **Beijing Sunshine**

(Investment under Equity Method)

- Deepen the B2B2C collaboration model with various partner platforms to bolster the consumer finance ecosystem and improve profitability.
- Further improve risk control and management over platforms and individual consumers while promoting product innovations to increase the profit margin.

#### **Infinite Finance**

(Investment under Equity Method)

- Rapidly grow asset through comprehensive offerings of integrated products and services across leasing and financing, AR, automobile rental and leasing, and vendor programs, etc..
- · Focus on green energy sector.
- Explore overseas market such as South-East Asia while deepening position in Taiwan and China.



# ALL FOR YOU

www.o-bank.com







#### **O-Bank-Financial Summary**

(NT \$ million)	4Q22	3Q22	2Q22	1Q22	2022	2021	YoY
Income Statement							
Interest income	2,044	1,685	1,170	913	5,812	3,471	67%
Interest expense	(1,398)	(889)	(451)	(306)	(3,044)	(1,261)	141%
Net interest income	646	796	719	607	2,768	2,210	25%
Fee income	117	156	217	326	816	804	1%
Equity in the income of investees	3,391	251	244	405	4,291	1,416	203%
Other income	335	546	185	123	1,189	1,081	10%
Net revenue	4,489	1,749	1,365	1,461	9,064	5,511	64%
Provision expense	(193)	(144)	(99)	(47)	(482)	(474)	2%
Operating expense	(964)	(845)	(772)	(759)	(3,340)	(3,022)	11%
Net profit B/T	3,332	761	494	656	5,242	2,015	160%
Net profit A/T	3,330	697	425	582	5,034	1,841	173%
Balance Sheet							
Loans, net	185,977	189,681	178,945	164,960	185,977	156,748	19%
Deposits	274,504	277,871	271,033	245,283	274,504	238,194	15%
Total assets	355,954	367,131	345,260	324,558	355,954	315,064	13%
Total stockholders' equity	37,722	34,250	33,882	35,996	37,722	36,381	4%
Key Ratios(%)							
ROA(A/T)	1.00	0.19	0.12	0.18	1.50	0.57	
ROE(A/T)	8.76	1.96	1.26	1.61	13.59	5.12	
NPL	0.35	0.35	0.36	0.32	0.35	0.41	
Tier I	12.72	12.01	12.25	13.20	12.72	13.63	
CAR	14.48	13.05	13.08	14.47	14.48	14.71	
-		•			· ·	•	

Note: ROA & ROE-unannualized



### **CBF-Financial Summary**

(NT \$ million)	4Q22	3Q22	2Q22	1Q22	2021	2021	YoY
Income Statement							
Interest income	624	533	456	433	2,047	1,720	19%
Interest expense	(524)	(353)	(198)	(134)	(1,207)	(461)	162%
Net interest income	101	180	258	300	839	1,259	-33%
Fee income	269	272	295	332	1,168	1,301	-10%
Other income	(130)	17	(220)	(29)	(362)	287	-226%
Net revenue	240	469	334	603	1,645	2,847	-42%
Reversal	(0)	(1)	(2)	(20)	(23)	(7)	228%
Operating expense	(120)	(113)	(113)	(121)	(466)	(522)	-11%
Net profit B/T	120	357	223	501	1,201	2,332	-48%
Net profit A/T	115	324	175	427	1,040	1,858	-44%
Balance Sheet							
Total assets	207,660	200,169	197,632	216,516	207,660	228,734	-9%
Total stockholders' equity	21,978	21,617	21,891	24,517	21,978	25,557	-14%



### **IBT Holdings-Financial Summary**

(USD \$ thousand)	4Q22	3Q22	2Q22	1Q22	2	2022	2021	YoY
Income Statement								
Interest income	11,177	9,339	7,743	7,231	-	35,491	34,271	4%
Interest expense	(1,518)	(628)	(506)	(577)		(3,229)	(4,076)	-21%
Net interest income	9,659	8,711	7,237	6,655		32,261	30,195	7%
Fee income	79	162	156	86		484	792	-39%
Other income	497	(213)	1	2		286	1,517	-81%
Net revenue	10,235	8,660	7,393	6,743		33,031	32,504	2%
Provision expense	0	0	0	0		0	0	-
Operating expense	(4,426)	(3,917)	(4,012)	(3,753)		16,108)	(15,076)	7%
Net profit B/T	5,809	4,743	3,382	2,990	•	16,924	17,428	-3%
Net profit A/T	3,836	3,253	2,381	2,105		11,575	12,328	-6%
Minority interest	(316)	(268)	(196)	(173)		(953)	(1,015)	-6%
Consolidated net income	3,520	2,985	2,185	1,932		10,622	11,313	-6%

#### **Balance Sheet**

Dalatice Street							
Loans, net	596,838	601,309	600,649	596,413	596,838	577,084	3%
Deposits	607,620	646,095	707,042	728,605	607,620	775,382	-22%
Total assets	840,251	869,235	929,184	949,219	840,251	999,021	-16%
Total stockholders' equity	198,936	194,377	194,054	193,780	198,936	194,965	2%



#### IBT Leasing-Financial Summary\*

(NT \$ million)	10~11/22	3Q22	2Q22	1Q22	 2022	2021	YoY
Income Statement							
Interest income	233	352	342	343	 1,270	1,197	6%
Fee income	61	116	115	60	351	332	6%
Other income	(88)	20	11	27	(30)	62	-148%
Sales revenue, net	206	488	467	430	1,591	1,592	0%
Operating costs	(34)	(139)	(114)	(107)	(394)	(373)	6%
Gross Profit	171	349	353	323	 1,197	1,218	-2%
Provision expense	(25)	(72)	(37)	(17)	 (152)	(90)	68%
Operating expense	(110)	(173)	(177)	(148)	 (607)	(581)	5%
Non-operating income	38	184	103	58	 383	440	-13%
Non-operating expense	(31)	(96)	(71)	(29)	 (227)	(180)	26%
Net profit B/T	43	192	172	187	 594	808	-26%
Net profit A/T	3	144	86	125	 359	565	-37%
Minority interest	0	0	0	0	 0	0	_
Consolidated net income	3	144	86	125	359	565	-37%
Balance Sheet							
Total assets	20,554	21,531	20,589	19,419	 20,554	19,805	4%
Total stockholders' equity	2,855	3,750	3,578	3,538	2,855	3,306	-14%

<sup>\*</sup>Including IBT VII Venture Capital Co., Ltd.

