Stock Code: 2897

O-Bank Co., Ltd.

2020 Annual General Meeting of Shareholders Agenda Handbook

(Summary Translation)

This document is prepared in accordance with the Chinese version and is for reference only. In the event of any discrepancy between the English version and the Chinese version, the Chinese version shall prevail.

O-Bank Co., Ltd.

Agenda Handbook for

2020 Annual General Meeting of Shareholders

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O-Bank Co., Ltd. 2020 Annual General Meeting of Shareholders

Time: 9 am, June 19 (Friday), 2020

Place: S.C. Tsiang Memorial Hall, Chung-Hua Institution for

Economic Research (CIER)

No. 75, Changxing St., Da'an Dist., Taipei City

Procedure of meeting:

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Matters for Reporting

Proposal No. 1 (Proposed by the Board of Directors)

Proposal: Business report for 2019

Explanation: Please refer to Appendix III of this Handbook.

Proposal No. 2 (Proposed by the Audit Committee)

Proposal: Review Report of 2019 Financial Statements by the Audit Committee

Explanation: Please refer to the Audit Committee Review Report.

O-Bank Co., Ltd.

Audit Committee Review Report

The Board of Directors has compiled and submitted the Bank's consolidated and parent balance sheets, income statements, statements of changes in shareholders' equity, and cash flow statements for 2019 audited by certified public accountants Yin-Chou Chen and Wang-Sheng Lin of Deloitte & Touche, business report, and statement of distribution of earnings to the Audit Committee. After reviewing the abovementioned statements and reports and discussing with the CPAs, the Audit Committee has found them to meet the requirements of applicable laws and regulations. This report is hereby prepared and submitted in accordance with Article 219 of the *Company* Act and Article 14-4 of the *Securities and Exchange Act*.

Thomas Yue
Convener of the Audit Committee
O-Bank Co., Ltd.

Date: May 19, 2020

Proposal No. 3 (Proposed by the Board of Directors)

Proposal: Distribution of remunerations to directors and employees for 2019

- 1. The Bank shall, pursuant to Articles 22 and 32 of the *Articles of Incorporation* of the Bank, first deduct the amount preserved to cover accumulated losses from a given year's pretax profit before distribution of remunerations for directors and employees. Of the surplus, not more than 2.5% shall be set aside as remunerations for directors and 1-2.5% for employees.
- 2. It is proposed that the remunerations for directors and employees for 2019 are set aside as the following percentages and amounts:
 - (1) Remunerations for directors: Pursuant to Article 22 of the Articles of Incorporation of the Bank, 2.5% of the aforesaid surplus, or NT\$31,430,968, is to be set aside for the purpose. The remunerations shall be distributed among directors in proportion to their regular compensations and those who have been elected less than a year earlier shall be remunerated according to the proportion of the length of their service. Independent directors shall be excluded from this distribution of remunerations.
 - (2) Remunerations for employees: Pursuant to Article 32 of the *Articles of Incorporation* of the Bank, 1.25% of the aforesaid surplus, or NT\$15,715,484, is to be set aside for distribution in cash.
- 3. This proposal was approved by the 7th Board of Directors in its 24th meeting.

Proposal No. 4 (Proposed by the Board of Directors)

Proposal: Report of amendment to O-Bank Co., Ltd. Ethical Corporate Management Best Practice Principles

- 1. To support the government initiative of promoting ethical corporate management and bolster corporate anti-corruption mechanisms, the Taiwan Stock Exchange has amended the *Ethical Corporate Management Best Practice Principles for TWSE/TPEx-Listed Companies*. As such, the Bank is amending its *Ethical Corporate Management Best Practice Principles* (please refer to Appendix V of this Handbook for a comparison table of the original and amended articles). A summary is as follows:
 - (1) Article 5: The ethical management policy shall obtain approval from the Board of Directors
 - (2) Article 7: The Bank shall establish a risk assessment mechanism against unethical conduct, analyze and assess on a regular basis business activities within their business scope which are at a higher risk of being involved in unethical conduct, and establish prevention programs accordingly and review their adequacy and effectiveness on a regular basis.
 - (3) Article 8, paragraph 1: The Bank shall request directors and senior management to issue a statement of compliance with the ethical management policy and require in terms of employment the employees comply with such policy.
 - (4) Article 8, paragraph 3: The Bank shall compile documented information on the ethical management policy, statement, commitment and implementation, and retain said information properly.
 - (5) Article 17: The dedicated unit responsible for ethical management shall avail itself of adequate resources and staff itself with competent personnel, as well as report at least once a year to the Board of Directors with regard to the matters that the unit is in charge of.

- (6) Article 20: The internal audit unit shall, based on the results of assessment of the risk of involvement in unethical conduct, devise relevant audit plans and examine accordingly the compliance with the prevention programs. The results of examination shall be reported to senior management and the ethical management responsible unit and put down in writing in the form of an audit report to be submitted to the Board of Directors.
- (7) Article 23: The concrete whistle-blowing system shall include: follow-up measures is to be adopted depending on the severity of the circumstances after investigations of cases reported are completed. Where necessary, a case shall be reported to the competent authority or referred to the judicial authority; anonymous reporting is to be accepted.
- 2. This proposal was approved by the 7th Board of Directors in its 19th meeting.

Proposal No. 5 (Proposed by the Board of Directors)

Proposal: Amendment to O-Bank Co., Ltd. Criteria Governing Codes of Ethical Conduct

- 1. In accordance with the principles of 2018.4.26 Financial Supervisory Commission Order Jin-Guan-Yin-Wai-Zi No.10702712390 and the Bankers Association of the R.O.C.'s Suggested Best Practices for Banks' Controls over Tax-related Money Laundering Risks, the Bank shall ensure that the employees follow the code of ethics or relevant policies, and shall not assist the customer in arrangement for intentional tax evasion or tax-related money laundering.
- 2. It is proposed that the Bank revises article 11 of the Bank's Criteria Governing Codes of Ethical Conduct to stipulate that personnel of all levels shall faithfully follow the codes of ethical conduct, and shall not assist customers in arrangements meant for intentional tax evasion or tax-related money laundering (please refer to Appendix VI of this Handbook for a comparison table of the original and amended articles).
- 3. This proposal was approved by the 7th Board of Directors in its 22nd meeting.

Proposal No. 6 (Proposed by the Board of Directors)

Proposal: Amendment to O-Bank Co., Ltd. Corporate Social Responsibility

Best Practice Principles

- 1. In accordance with the principles of 2020.2.13 Taiwan Stock Exchange Corporation (TWSE) order Tai-Zheng-Zhi-Li-Zi No. 1090002299 to adjust *Corporate Social Responsibility Best Practice Principles for TWSE/TPEx-Listed Companies*, it is proposed that the Bank revises some articles of its *Corporate Social Responsibility Best Practice Principles* (please refer to Appendix VII of this Handbook for a comparison table of the original and amended articles). A summary is as follows:
 - (1) Wording is added to Article 3 to stipulate that the Bank shall observe the materiality principle in the assessments of risk in environmental, social, and corporate governance issues relevant to its business activities, and devise risk management policies and strategies accordingly.
 - (2) Wording is added to Article 20 to stipulate that the Bank shall set out and implement reasonable employee benefits (including pay, leave, and other benefits).
 - (3) Wording is added to Article 23 to stipulate that the Bank shall abide by applicable laws and regulations, and international guidelines regarding the customer health and safety, customer privacy, marketing, and labeling of its products and services, and shall not deceive, mislead, commit fraud, or engage in any other acts that betray customer trust or damage customer rights and interests.
 - (4) Wording is added to Article 28 to stipulate that the Bank shall set out supplier management policies to require suppliers observe certain regulations on environmental protection, occupational health and safety, or labor human rights.

- (6) Wording is added to Article 30 to stipulate that the Bank shall take inventory of their greenhouse gas emissions, water consumption, and total waste produced, and implement policies on energy efficiency and carbon reduction, greenhouse gas reduction, water reduction, or waste management.
- (7) Wording is added to Article 31 to stipulate that the Bank shall evaluate the potential risk and opportunities in climate change with regard to the present and future of its business, and take appropriate action to counter climate change issues.
- 2. This proposal was approved by the 7th Board of Directors in its 24th meeting.

Proposal No. 7 (Proposed by the Board of Directors)

Proposal: Amendment to O-Bank Co., Ltd. Procedures for Ethical Management and Guidelines for Conduct

- 1. In accordance with the principles of 2020.2.13 Taiwan Stock Exchange Corporation (TWSE) Order Tai-Zheng-Zhi-Li-Zi No. 1090002299 to adjust Sample Template for XXX Co., Ltd. Procedures for Ethical Management and Guidelines for Conduct, it is proposed that the Bank revises Article 5, 11, 16, 21, and 23 of the Bank's Procedures for Ethical Management and Guidelines for Conduct (please refer to Appendix VIII of this Handbook for a comparison table of the original and amended articles). A summary is as follows:
 - (1) The dedicated unit responsible for ethical management shall install adequate resources and competent personnel and submit regular (at least once a year) reports to the Board of Directors regarding matters that the unit is in charge of.
 - (2) The dedicated unit's major responsibilities include analyzing and assessing the risk of unethical conduct within the business scope once a year and setting out in each program the standard operating procedures accordingly
 - (3) The Bank shall compile documented information on the ethical management policy, statement, commitment and implementation, and retain said information properly
 - (4) When the spouse, a blood relative within the second degree of kinship of a director, or any company which has a controlling or subordinate relation with a director has interests in the matters under discussion in the meeting of the preceding paragraph, such director shall be deemed to have a personal interest in the matter.
 - (5) The Bank shall request its directors and senior management to issue a statement of compliance with the ethical management policy and require in the terms of employment that employees comply with such policy.
 - (6) Anonymous reporting is to be accepted; an appropriate course of action shall be taken after the subsequent investigation is completed.
- 2. This proposal was approved by the 7th Board of Directors in its 24th meeting.

Proposal No. 8 (Proposed by the Board of Directors)

Proposal: The Bank's Share Repurchase Plan and Its Implementation Explanation :

- 1. The Bank's implementation of its repurchase plan in 2020:
 - (1) Date of resolution on the planned repurchase adopted by the Board of Directors: March 19, 2020.
 - (2) Purpose of repurchase: Transfer to employees.
 - (3) Type of shares to be repurchased: Common shares.
 - (4) Ceiling on total monetary amount of the repurchase: NT\$4,781,949,079.
 - (5) Planned period for the repurchase: March 20-May 19, 2020.
 - (6) Number of shares to be repurchased: 35,000,000, or 1.45% of the common shares already issued by the Bank.
 - (7) Price range for the repurchase: NT\$5.00-7.00; the repurchase, however, shall proceed even if the Bank's share price runs below the said range.
 - (8) Manner of the repurchase: via the computerized trading system of the centralized securities market.
 - (9) Number of shares actually repurchased: 4,841,000.
 - (10) Total monetary amount for shares actually repurchased: NT\$32,145,998 (transaction fees included).
 - (11) Average price for shares actually repurchased: NT\$6.64 (transaction fees included).
 - (12) Cumulative number of shares already repurchased: 4,841,000.
 - (13) Ratio of cumulative number of shares already repurchased against the common shares already issued by the Bank: 0.20%.
 - (14) Reasons for failure to complete the planned repurchase: To strike a balance between shareholder interests and market

mechanisms, the Bank opted for a batch-by-batch repurchase approach while taking into account changes in share price and trading turnover. The Bank failed to complete the planned repurchase in its entirety because market turnover proved lower than expected during the said repurchase period.

- In order to facilitate subsequent procedures for the repurchase, the Bank has set out the Rules for Its 2nd Repurchase of Shares for Transfer to Employees (please refer to Appendix IX of this Handbook).
- 3. This proposal was approved by the 7th Board of Directors in its 23rd and 25th meetings.

Matters for Ratification

Proposal No. 1 (Proposed by the Board of Directors)

Proposal: Business Report and Financial Statements of 2019 Explanation:

- 1. The Bank's financial statements of 2019, which certified public accountants Yin-Chou Chen and Wang-Sheng Lin of Deloitte & Touche audited and for which they presented an unconditional opinion accordingly, and business report for 2019 (please refer to Appendices III and IV of this Handbook) were approved by the 7th Board of Directors in its 23rd meetings and audited by the Audit Committee.
- 2. Shareholder ratification is respectfully requested.

Resolution:

Proposal No. 2 (Proposed by the Board of Directors)

Proposal: Distribution of earnings for 2019

Explanation:

- 1. This proposal for distribution of 2019 earnings is made with a view to both meeting the Bank's developmental needs and maximizing shareholder interests (as shown in the table below).
- 2. The Bank has NT\$1,100,432,989 in net income for the year 2019, which comes in at NT\$1,187,850,629 after adjustment (please refer to the table below for adjustment items). Further deducted by a NT\$330,129,897, 30% legal reserve from after-tax profit in 2019; and added by a NT\$93,675,516 and NT\$141,306,273, reversal of special reserve in accordance with Article 41 of Securities and Exchange Act and the amount of the training expenses deem necessary to accommodate fintech development or the Bank, the Bank's earnings available for distribution as of December 31,2019 is NT\$1,092,702,521.

3. Proposed Distribution of Earnings:

- (1) Pursuant to Article 8-1 of the Bank's Articles of Incorporation, it is proposed to pay NT\$127,500,000 in cash dividends for preferred shares A (NT\$0.425 per share) and then NT\$965,202,521 in cash dividends for common shares (NT\$0.40 per share).
- (2) The payout total of cash dividends is proposed on the basis of 2,413,006,301 common shares and 300,000,000 preferred shares of the Bank's outstanding issued capital stock as of the end of 2019. It is proposed that the Board of Directors be authorized to adjust the dividend distribution ratio in the event of a change in outstanding issued capital stock on the record date derived from a capital increase or decrease, conversion of preferred shares, the buyback of any of the Bank's outstanding shares, or the transfer of the Bank's treasury stock to employees.

- (3) All cash dividends being distributed shall be rounded off proportionately to the nearest Taiwan dollar and the sum of all cash dividends less than NT\$1 shall be calculated as the Bank's other income.
- 4. Subject to approval of this proposed distribution of earnings for 2019 by this shareholders' meeting, it is proposed that the Board of Directors be authorized to determine the record date of the common and preferred stock dividend distribution.
- 5. This proposal was approved by the 7th Board of Directors in its 23rd meeting and audited by the Audit Committee.
- 6. Shareholder ratification is respectfully requested.

Resolution:

O-Bank Co., Ltd. Proposed Distribution of 2019 Earnings

Currency: NT\$

	·
Net income	1,100,432,989
Plus/Less: Undistributed earnings adjustment items	
Disposal of investments in equity instrument designated as at fair value through other comprehensive income, with cumulative profits or losses directly transferred to retained earnings	60,589,676
Adjustment of investment accounted for using equity method	27,239,964
Adjustment of remeasurements of defined benefit plans	(412,000)
After-adjustment undistributed earnings	1,187,850,629
Legal reserve appropriation (30%)	(330,129,897)
Reversal of compulsory special reserve	93,675,516
Reversal of voluntary special reserve	141,306,273
Earnings available for distribution	1,092,702,521
Distribution items:	
Preferred stock dividend	127,500,000
Cash dividend	965,202,521
Undistributed earnings as of the end of the period	0

Chairman: Lo, Kenneth C.M. President: Lee, Elton F.Y.

Accounting Officer: Tyane, Edward F.C.

Matters for Discussion

Proposal No. 1 (Proposed by the Board of Directors)

Proposal: Amendment to the Bank's *Articles of Incorporation* Explanation:

- 1. An earlier amendment to the Bank's Articles of Incorporation was already adopted by the Annual Shareholders' Meeting of June 14, 2018 and implemented accordingly. To accommodate the Bank's corporate governance flexibility and practical needs, it is proposed to amend some provisions of the Articles of Incorporation of the Bank (please refer to Appendix X of this Handbook for a comparison table of the original and amended articles). A summary is as follows:
 - (1) Article 8: The article is deleted to accommodate the Bank's registration with TDCC for dematerialized securities and the unavailability of physical securities afterwards.
 - (2) Article 20: The setup of the number of directors is amended to a variable range to accommodate corporate governance flexibility and practical needs.
 - (3) Article 23: The wording for the establishment of the managing directors is amended in accordance with the current amendment to Article 20 of the Bank's Article of Incorporation and the applicable laws and regulations
 - (4) Article 18 · 24 · 27 : The wording is amended in accordance with the current amendment to Article 20 and 23 of the Bank's Article of Incorporation.
 - (5) Article 32-1: The common stock dividend policy is amended.
 - (6) Article 34: The date and ordinal number of another amendment are added.
- 2. The proposal was approved by the 7th Board of Directors in its 24th meeting.
- 3. Shareholder approval is respectfully requested.

Resolution:

Matters for Discussion

Proposal No. 2 (Proposed by the Board of Directors)

Proposal: Amendment to the Bank's *Procedural Rules Governing*Shareholders' Meetings

Explanation:

- 1. An earlier amendment to the Bank's *Procedural Rules Governing* Shareholders' Meetings was already adopted by the Annual Shareholders' Meeting of June 14, 2017 and implemented accordingly. In accordance with the principles of 2020.1.2 Taiwan Stock Exchange Corporation (TWSE) Order Tai-Zheng-Zhi-Li-Zi No.1080024221 to adjust Sample Template for XXX Co., Ltd. Rules of Procedure for Shareholders Meetings, Company Act, and rulings from Ministry of Economic Affairs, as well as the bank's operational needs, it is proposed to amend Article 3, 10, and 15 of the Bank's *Procedural Rules Governing Shareholders' Meetings* (please refer to Appendix XI of this Handbook for a comparison table of the original and amended articles). Highlights of these amendments include: the notice of reasons for convening a shareholders' meeting shall list and explain all the major agenda items; where a reelection of the Board of Directors takes place in a shareholders' meeting, the said meeting shall not alter the date of the newly elected directors' assuming office by an extempore motion or any other means; the voting by poll principle shall be upheld in deliberations during every shareholders' meeting; and the number of votes obtained by each elected director shall be disclosed.
- 2. The proposal was approved by the 7th Board of Directors in its 24th meeting.
- 3. Shareholder approval is respectfully requested.

Resolution:

Matters for Election (Proposed by the Board of Directors)

Proposal: Election of Directors of the Board of the 8th term

Explanation:

- 1. Members of the Bank's 7th Board of Directors are due to see their tenure expire on June 13, 2020; this shareholders' meeting shall thus elect members of the 8th Board of Directors.
- 2. Pursuant to its *Articles of Incorporation*, the Bank shall have 15 directors (including three independent directors). This shareholders' meeting is to elect members of the 8th Board of Directors whose three-year tenure shall run from June 19, 2020 through June 18, 2023.
- 3. The Bank adopts a candidate nomination system for the election of directors (including independent directors). The election involves 15 candidates for directors (including independent directors) nominated only by the Board of Directors: the nominations were approved by the 7th Board of Directors in its 25th meeting. For the academic and professional backgrounds of the candidates, please refer to Pages 23-26 of this Handbook.
- 4. The proposal was approved by the 7th Board of Directors in its 25th meeting.

Result of Election:

Candidates for members of the 8th Board of Directors (independent directors included) nominated by the Board of Directors, O-Bank Co., Ltd.:

Number	Position for Nomination	Name of Nominee	Academic Background	Professional Experience	Number of Shares Held by Nominee
1	Director	Ming Shan Investment Co., Ltd.	MBA, MIT (Massachusetts Institute of Technology)	Current: Vice Chairman, O-Bank Vice Chairman, EverTrust	250,769,967 *23,972,980
		Rep.: Lo, Tina Y.	Sloan School of Management, USA	Bank Director, the Bankers Association of the R.O.C. Board Member, MIT Sloan Asian Executive Board Previous: President, O-Bank Hong Kong Branch	
2	Director	Lo, Kenneth C.M.	M.A.in Finance, The University of Alabama	 Current: Chairman, O-Bank Director, Taiwan Cement Corporation Honorary Chairman, Chinese National Association of Industry and Commerce Previous: President, CTBC Bank 	1,296,443 *128,945
3	Director	Taiwan Cement Corporation Rep. : Chang, Nelson An-Ping	M.B.A., School of Business Administration, New York University	 Current: Managing Director, O-Bank Chairman, Taiwan Cement Corporation Chairman, TCC International Holdings Ltd. Chairman, Hong Kong Cement Manufacturing Co., Ltd. Independent Director, Synnex Technology International Corp. Director, Taiwan Stock Exchange Corporation Previous: Vice Chairman, Taiwan Cement Corporation 	29,719,000 *2,955,881
4	Director	Tai Ya Investment Co., Ltd. Rep.:Chen, Shih-Tze	Department of Foreign Languages & Literatures, National Taiwan University	 Current: Director, O-Bank Chairman, Yi Chang Investment Co., Ltd. Chairman, Ming Shan Investment Co., Ltd. 	75,307,768 *7,490,185

Number	Position for Nomination	Name of Nominee	Academic Background	Professional Experience	Number of Shares Held by Nominee
				 Chairman, Tai Ya Investment Co., Ltd. Chairman, Tai Hsuan Investment Co., Ltd. Director, Kogyoku Foods Co., Ltd. Previous: Managing Director, O-Bank Co., Ltd. 	
5	Director	Yi Chang Investment Co., Ltd. Rep. :Yeh, Roy J.Y.	Department of Insurance, Tamkang University	 Current: Chairman, IBT Management Corporation Chairman, IBT VII Venture Capital Co., Ltd. Director, IBT Leasing Co., Ltd. Director, IBT International Leasing Corp. Previous: President, IBT Leasing Co., Ltd. 	240,254,084 *23,786,204
6	Director	Abag Investment Holdings Co., Ltd. Rep.: Cheng, George C.J.	MBA, St. John's University	 Current: Director, O-Bank Director, San Ho Plastics Fabrication Co., Ltd. Chairman, Abag Enterprise Co., Ltd. Chairman, Abag Investment Holdings Co., Ltd. Chairman, San Ho Development Co., Ltd. Previous: President, San Ho Plastics Fabrication Co., Ltd. 	50,000
7	Director	Lee, Mark J.C.	Department of Accounting, Feng Chia University	Current: Director, O-Bank President, Heng Tong Machinery Co., Ltd. President, Heng Guo Co., Ltd. Previous: Vice President, Heng Tong Machinery Co., Ltd.	100,390 *9,984
8	Director	Tai Ya Investment Co., Ltd.	MBA, Manchester Business School	Current:	75,307,768 *7,490,185

Number	Position for Nomination	Name of Nominee	Academic Background	Professional Experience	Number of Shares Held by Nominee
		Rep.: Lee, Elton F.Y.		 Director, EverTrust Bank Previous: President, O-Bank Hong Kong Branch 	
9	Director	Yi Chang Investment Co., Ltd. Rep. Lin, Gordon W.C.	MBA, National Taiwan University	 Current: Director, O-Bank Chairman, IBT Leasing Co., Ltd. Chairman, IBT International Leasing Corp. Previous: Chairman, IBT Securities Co., Ltd. 	240,254,084 *23,786,204
10	Director	Ming Shan Investment Co., Ltd. Rep.: Lo, Nina Y.C.	M.A. in Education Psychology, University of Southern California	Current: • Director, O-Bank • CEO, O-Bank Education Foundation Previous: • Project Manager, O-Bank Risk Management Department	250,769,967 *23,972,980
11	Director	Lee, Yunny Y.	Department of Accounting, National Taiwan University	 Current: Senior Consultant, Shanghai Lujiazui International Financial Asset Exchange Co.,Ltd. Previous: Country Business Manager, Citibank(Taiwan) Global Consumer Banking 	_
12	Director	Lin, Bill K.C.	MBA, Chinese Culture University EMBA, National Taiwan University	Current: • Director, EasyCard Investment Holding Co., Ltd.	-
13	Independent Director	Hu, Fu- Hisung	MBA, National Taiwan University	Current: Chairman, Taiwan Cooperative Securities Co., Ltd. Previous:	-

Number	Position for Nomination	Name of Nominee	Academic Background	Professional Experience	Number of Shares Held by Nominee
				 Chairman, Joint Credit Information Center Director and Supervisor, Taiwan Rating Corp. Director and Supervisor, Taiwan Financial Services Roundtable Consultant, the Bankers Association of the R.O.C. 	
14	Independent Director	Lin, Hong-Guang	MBA, City University of New York (Brooklyn College)	 Current: CPA, Ernst & Young Director, EY Cultural and Educational Foundation Supervisor, Union MechTronic Inc. Previous: Chairman and CPA, Ernst & Young 	_
15	Independent Director	Liu, Richard R.C.	Master of Economics, University of San Francisco; Master of Public Administration, National Chengchi University	 Current: Independent Director, O-Bank Previous: Director, Taishin International Bank Independent Director, First Bank Managing Director, Hua Nan Financial Holdings Chief Secretary, Ministry of Finance 	

Note: " *" denotes Class A Preferred Shares in this Table.

Other Matters (Proposed by the Board of Directors)

Proposal: Proposal for Release of Non-competition Restrictions on Directors of the Board of the 8th term

Explanation:

- 1. The Bank's 15 newly elected directors are about to assume office for a three-year tenure.
- 2. While the Bank's directors invest in or manage other companies with the same or a similar scope of business and act as directors thereof (please refer to Pages 28-29 of this Handbook), it is proposed to invoke Article 209 of the Company Act and release them from non-competition restrictions on condition that they do not undermine the Bank's interests.
- 3. The proposal was approved by the 7th Board of Directors in its 25th meeting.
- 4. Shareholder approval is respectfully requested.

Resolution:

List for Release of Non-competition Restrictions on Directors of the Bank's 8th Board

Director	Position at the Bank	Positions at other companies
Ming Shan Investment Co., Ltd.	Juristic-person Director	Director, China Bills Finance Corporation
Lo, Tina Y.	Representative of Juristic-person Director	Director, Ming Shan Investment Co., Ltd. Director, Tai Ya Investment Co., Ltd. Director, Tai Hsuan Investment Co., Ltd. Director, Yi Chang Investment Co., Ltd. Director, IBT Holdings Corp. Vice Chairman, EverTrust Bank Director, KC Investments Corporation
Taiwan Cement Corporation	Juristic-person Director	Chairman, TCC Investment Croporation Director, Chinatrust Investment Co., Ltd.
Chang, Nelson An-Ping	Representative of Juristic-person Director	Chairman, TCC Investment Croporation Chairman, Union Cement Traders Inc.
Chen, Shih-Tze	Representative of Juristic-person Director	Chairman, Ming ShanInvestment Co., Ltd. Chairman, Tai Ya Investment Co., Ltd. Chairman, Tai Hsuan Investment Co., Ltd. Chairman, Yi Chang Investment Co., Ltd. Director, Crystal Lake Global Limited Director, KC Investments Corporation Director, Global Sail Holdings Ltd. Director, Triple Ace Management Co., Ltd. Director, Paradise Palms Ltd. Sky Capital Internation Group Inc.
Yeh, Roy J.Y.	Representative of Juristic-person Director	Director, IBT Leasing Co., Ltd. Director, IBT International Leasing Corp. Chairman, IBT Management Corporation Chairman, IBT VII Venture Capital Co., Ltd.
Cheng, George C.J.	Representative of Juristic-person Director	Chairman, Abag Investment Holdings Co., Ltd.

Director	Position at the Bank	Positions at other companies
		Director, Heng Tin Feng Invest Development Co., Ltd.
		Director, Heng Gi Lie Investment Co., Ltd.
		Director, Bai Tong Investment Co., Ltd.
Lee, Mark J.C.		Director, Tong Chuan Invest Development Co., Ltd.
	Director	Director, Chang Yan Investment Co., Ltd.
		Director, Hong Fu Investment Co., Ltd.
		Director, Siang Tai Investment Co., Ltd.
		Director, Hong Da Investment Co., Ltd.
Lee, Elton F.Y.	Representative of Juristic-person Director	Director, EverTrust Bank
	Representative	Director, IBTS Holdings (BVI) Limited
Lin, Gordon W.C.	of Juristic-person	Chairman, IBT Leasing Co., Ltd.
,	Director	Chairman, IBT International Leasing Corp.
Lo, Nina Y.C.	Representative of Juristic-person Director	Director, Yi Chang Investment Co., Ltd. Director,Tai Ya Investment Co., Ltd.
Lin, Bill K.C.	Natural-person Director	Director, EasyCard Investment Holding Co., Ltd. Director, EasyCard Corporation

Extempore Motion

Appendix I

O-Bank Co., Ltd. Procedural Rules Governing Shareholders' Meetings

Instituted on July 12, 1999
Amended by General Shareholders' Meeting of June 14, 2013
Amended by General Shareholders' Meeting of June 2, 2015
Amended by General Shareholders' Meeting of June 14, 2017

Article 1

Pursuant to Article 5 of the *Corporate Governance Best-Practice Principles for TWSE/GTSM-Listed Companies*, these *Procedural Rules Governing Shareholders' Meetings* (the "Rules") are adopted for the purposes of establishing a sound governance system for shareholders' meetings, building well-rounded supervisory capabilities, and strengthening management capabilities.

Article 2

Unless otherwise provided by applicable laws and regulations or the Company's *Articles of Incorporation*, the shareholders' meetings of the Company shall be held in accordance with the Rules set forth below.

Article 3

Unless otherwise provided by applicable laws or regulations, the shareholders' meetings of the Company shall be convened by the Board of Directors.

The Company shall prepare electronic versions of the shareholders' meeting notice and proxy forms, and the origins of and explanatory materials relating to all proposals, including proposals for ratification, matters for discussion, or the election or dismissal of directors, and upload them onto the Market Observation Post System (MOPS) not fewer than 30 days before the date of a general shareholders' meeting or not fewer than 15 days before the date of a special shareholders' meeting. The Company shall prepare electronic versions of the shareholders' meeting agenda handbook and supplemental meeting materials and upload them onto the MOPS not fewer than 21 days before the date of a general shareholders' meeting or not fewer than 15 days before the date of a special shareholders' meeting. In addition, not fewer than 15 days before the date of a shareholders' meeting, the Company shall also have prepared the shareholders' meeting agenda handbook and supplemental meeting materials and made them available for review by shareholders at any time. The aforesaid meeting agenda handbook and supplemental materials shall also be displayed at the Company and the shareholder services agent designated thereby as well as distributed at the meeting place.

The reasons for convening a shareholders' meeting shall be specified in the meeting notice and public announcement. With the consent of the addressee, the meeting notice may be given in electronic form.

Election or dismissal of directors, amendments to the *Articles of Incorporation*, the dissolution, merger, or demerger of the Company, or any matter under Article 185, paragraph 1 of the *Company Act*, Articles 26-1 and 43-6 of the *Securities and Exchange Act*, or Articles 56-1 and 60-2 of the *Regulations Governing the Offering and Issuance of Securities by Securities Issuers* shall be set out in the notice of the reasons for convening the shareholders' meeting. None of the aforesaid matters may be raised by an extempore motion.

A shareholder holding 1% or more of the total number of issued shares may submit to the Company a written proposal for discussion at a general shareholders' meeting. Such proposals, however, are limited to one item only, and no proposal containing more than one item will be included in the meeting agenda.

In addition, when the circumstances of any subparagraph of Article 172-1, paragraph 4 of the *Company Act* apply to a proposal put forward by a shareholder, the Board of Directors may exclude it from the agenda.

Prior to the book closure date before a general shareholders' meeting is held, the Company shall publicly announce that it will accept shareholder proposals and specify the location and time period for their submission; the period for submission of shareholder proposals shall not be fewer than 10 days.

Shareholder proposals are limited to 300 words in writing, and no proposal containing more than 300 words will be included in the meeting agenda. The shareholder making the proposal shall be present in person or by proxy at the general shareholders' meeting and take part in discussion of the proposal.

Prior to the date for issuance of notice of a shareholders' meeting, the Company shall inform the shareholders who submitted proposals of its screening results, and shall list in the meeting notice the proposals that conform to the provisions of this article. At the shareholders' meeting, the Board of Directors shall explain the reasons for exclusion of any shareholder proposals from the meeting agenda.

Article 4

For each shareholders' meeting, a shareholder may appoint a proxy to attend the meeting by providing the proxy form issued by the Company and stating the scope of the proxy's authorization.

A shareholder may issue only one proxy form and appoint only one proxy for any given shareholders' meeting, and shall deliver the proxy form to the Company not fewer than five days before the date of the shareholders' meeting. When duplicate proxy forms are delivered, the one received earliest shall prevail unless a declaration is made to cancel the previous proxy appointment.

After a proxy form has been delivered to the Company, if the shareholder intends to attend the meeting in person or to exercise voting rights in writing or by electronic means, a written notice of proxy cancellation shall be submitted to the Company not fewer than two days before the meeting date. If the cancellation notice is submitted after that time, votes cast at the meeting by the proxy shall prevail.

Article 5

The venue for a shareholders' meeting shall be the premises of the Company or a place easily accessible to shareholders and suitable for a shareholders' meeting. The meeting may begin no earlier than 9 a.m. and no later than 3 p.m. Full consideration shall be given to the opinions of independent directors with respect to the place and time of the meeting.

Article 6

The Company shall specify in its shareholders' meeting notices the time during which shareholder attendance registrations will be accepted, the place to register for attendance, and other matters for attention.

The time during which shareholder attendance registrations are to be accepted, as stated in the preceding paragraph, shall be at least 30 minutes prior to the time the meeting commences. The place at which attendance registrations are accepted shall be clearly marked and a sufficient number of suitable personnel assigned to handle the registrations.

Shareholders and their proxies (the "shareholders") shall present attendance cards, sign-in cards, or other certificates of attendance to attend shareholders' meetings. The Company shall not arbitrarily add requirements for other documents beyond those showing eligibility to attend presented by shareholders. Solicitors soliciting proxy forms shall also bring identification documents for verification.

The Company shall provide attending shareholders with an attendance book to sign in for the meeting, or attending shareholders may hand in a sign-in card in lieu of signing in.

The Company shall also provide attending shareholders with a meeting agenda handbook, an annual report, an attendance card, speaker's slips, voting slips, and

other meeting materials. Where there is an election of directors, preprinted ballots shall also be furnished.

When the government or a juristic person is a shareholder, it may be represented by more than one representative at a shareholders' meeting. When a juristic person is appointed to attend as proxy, it may designate only one person to represent it in the meeting.

Article 7

If a shareholders' meeting is convened by the Board of Directors, the meeting shall be chaired by the chairman of the board. When the chairman of the board is on leave or for any reason unable to exercise the powers of the chair, the vice chairman shall act in place of the chair; if there is no vice chairman or the vice chairman also is on leave or for any reason unable to exercise the powers of the vice chairman, the chairman of the board shall appoint one of the managing directors to act as chair, or, if there are no managing directors, one of the directors shall be appointed to act as chair. Where the chairman does not make such a designation, the managing directors or the directors shall select from among themselves one person to serve as chair.

When a managing director or a director serves as chair, as referred to in the preceding paragraph, the managing director or director shall be one who has held that position for six months or more and who understands the financial and business conditions of the Company. The same shall be true for a representative of a juristic-person director that serves as chair.

It is advisable that shareholders' meetings convened by the Board of Directors be chaired by the chairman of the board in person and attended by a majority of the directors and at least one member of each functional committee on behalf of the committee. The attendance shall be recorded in the meeting minutes.

If a shareholders' meeting is convened by a party that is not the Board of Directors but has the power to convene, the convening party shall chair the meeting. When there are two or more such convening parties, they shall mutually select a chair from among themselves.

The Company may appoint its attorneys, certified public accountants, or related persons retained by it to attend a shareholders' meeting in a non-voting capacity.

Article 8

The Company shall, beginning from the time it accepts shareholder attendance registrations, make an uninterrupted video and audio recording of the entire process

of a shareholders' meeting, including the registration procedure, the proceedings of the meeting, and the voting and vote-counting procedures.

The aforesaid video and audio recording shall be retained for a minimum of one year. If a lawsuit has been instituted by any shareholder in accordance with Article 189 of the *Company Act*, however, the Company shall retain the aforesaid recording until the conclusion of the litigation.

Article 9

Attendance at shareholders' meetings shall be calculated based on the number of shares. The number of shares in attendance shall be calculated according to the shares indicated by the attendance book and sign-in cards handed in plus the number of shares whose voting rights are exercised in writing or by electronic means.

The chair shall call the meeting to order at the appointed meeting time. However, when the attending shareholders do not represent a majority of the total number of issued shares, the chair may announce a postponement, provided that not more than two such postponements, for a combined total of not more than 1 hour, may be made. If the quorum is not met after two postponements and the attending shareholders still represent less than one third of the total number of issued shares, the chair shall declare the meeting adjourned.

If the quorum is not met after two postponements as referred to in the preceding paragraph, but the attending shareholders represent one third or more of the total number of issued shares, a tentative resolution may be adopted pursuant to Article 175, paragraph 1 of the *Company Act*, all shareholders shall be notified of the tentative resolution and another shareholders' meeting shall be convened within one month.

When, prior to conclusion of the meeting, the attending shareholders represent a majority of the total number of issued shares, the chair may resubmit the tentative resolution for a vote by the shareholders' meeting pursuant to Article 174 of the *Company Act*.

Article 10

If a shareholders' meeting is convened by the Board of Directors, the meeting agenda shall be set by the Board of Directors. The meeting shall proceed in the order set by the agenda, which shall not be changed without a resolution of the shareholders' meeting.

The provisions of the preceding paragraph apply mutatis mutandis to a shareholders' meeting convened by a party that is not the Board of Directors but has the power to convene.

The chair shall not declare the meeting adjourned prior to completion of deliberation on the meeting agenda of the preceding two paragraphs (including extempore motions), except by a resolution of the shareholders' meeting. If the chair declares the meeting adjourned in violation of these Rules, the other members of the board shall promptly assist the attending shareholders in electing a new chair in accordance with statutory procedures, by agreement of a majority of the votes represented by the attending shareholders, and then resume the meeting.

The chair shall allow ample opportunity during the meeting for explanation and discussion of proposals and of amendments or extempore motions put forward by shareholders; when the chair is of the opinion that a proposal has been discussed sufficiently to be voted on, the chair may announce the discussion closed and call for a vote.

Article 11

Before speaking, an attending shareholder must specify on a speaker's slip the subject of the speech, his/her shareholder account number (or attendance card number), and account name. The order in which shareholders speak shall be set by the chair.

A shareholder in attendance who has submitted a speaker's slip but does not actually speak shall be deemed to have not spoken. When the content of the speech does not correspond to that given on the speaker's slip, the spoken content shall prevail.

Except with the consent of the chair, a shareholder shall not speak more than twice on the same proposal, and a single speech shall not exceed 5 minutes. If the shareholder's speech violates relevant regulations or exceeds the scope of the agenda item in question, the chair may terminate the speech.

When an attending shareholder is speaking, other shareholders shall not speak or interrupt unless they have sought and obtained the consent of the chair and the shareholder that has the floor; the chair shall stop any violation.

When a juristic-person shareholder appoints two or more representatives to attend a shareholders' meeting, only one of the representatives so appointed may speak on the same proposal.

After an attending shareholder has spoken, the chair may respond in person or instruct relevant personnel to respond.

Article 12

Voting at a shareholders' meeting shall be calculated based on the number of shares.

With respect to resolutions of shareholders' meetings, the number of shares held by a shareholder with no voting rights shall not be calculated as part of the total number of issued shares.

When a shareholder is an interested party in relation to an agenda item, and there is the likelihood that such a relationship would prejudice the interests of the Company, that shareholder shall not vote on that item, and shall not exercise voting rights for any other shareholder by proxy.

The number of shares for which voting rights shall not be exercised under the preceding paragraph shall not be calculated as part of the voting rights represented by attending shareholders.

With the exception of a trust enterprise or a shareholder services agent approved by the competent authority, when one person is concurrently appointed as proxy by two or more shareholders, the voting rights represented by that proxy shall not exceed 3% of the voting rights represented by the total number of issued shares. If that percentage is exceeded, the voting rights in excess of that percentage shall not be included in the calculation.

Article 13

A shareholder shall be entitled to one vote for each share held, except when the shares are restricted shares or are deemed non-voting shares under Article 179, paragraph 2 of the *Company Act*.

When the Company holds a shareholders' meeting, it shall adopt electronic means for shareholders to exercise their voting rights and may allow them to exercise such rights in writing. When voting rights are exercised in writing or by electronic means, the method of exercise shall be specified in the shareholders' meeting notice. A shareholder exercising voting rights in writing or by electronic means will be deemed to have attended the meeting in person, but to have waived his/her rights with respect to the extempore motions and amendments to original proposals of that meeting; it is therefore advisable that the Company refrains from presenting extraordinary motions and amendments to original proposals.

A shareholder intending to exercise voting rights in writing or by electronic means under the preceding paragraph shall deliver a written declaration of intent to the Company not fewer than two days before the date of the shareholders' meeting. When duplicate declarations of intent are delivered, the one received earliest shall prevail, except when a declaration is made to cancel the earlier declaration of intent.

After a shareholder has exercised voting rights in writing or by electronic means, in the event that the shareholder intends to attend the shareholders' meeting in person, a written declaration of intent to retract the voting rights already exercised under the preceding paragraph shall be made known to the Company, by the same means by which the voting rights were exercised, not fewer than two days before the date of the shareholders' meeting. If the notice of retraction is submitted after that time, the voting rights already exercised in writing or by electronic means shall prevail. When a shareholder has both exercised voting rights in writing or by electronic means and appointed a proxy to attend a shareholders' meeting, the voting rights exercised by the proxy in the meeting shall prevail.

Except as otherwise provided in the *Company Act* and in the Company's *Articles of Incorporation*, the passage of a proposal shall require an affirmative vote of a majority of the voting rights represented by the attending shareholders. At the time of a vote, for each proposal, the chair or a person designated by the chair shall first announce the total number of voting rights represented by the attending shareholders, followed by a poll of the shareholders. After the conclusion of the meeting, on the same day it is held, the results for each proposal, based on the numbers of votes for and against and the number of abstentions, shall be uploaded onto the MOPS.

If no objection is voiced after solicitation by the chair, a resolution shall be deemed adopted and shall have the same effect as if it had been put to a vote. If objection is indeed voiced (including the exercise of voting rights in writing or by electronic means to indicate objection or abstention), the case shall be put to a vote.

When there is an amendment or an alternative to a proposal, the chair shall present the amended or alternative proposal together with the original proposal and decide the order in which they will be put to a vote. When any of them is passed, the other proposals will then be deemed rejected, and no further voting shall be required.

Vote monitoring and counting personnel for the voting on a proposal shall be appointed by the chair, provided that all monitoring personnel shall be shareholders of the Company.

Vote counting for shareholders' meeting proposals or elections shall be conducted in public at the place of the shareholders' meeting. Immediately after vote counting has been completed, the results of the voting, including the statistical tallies of the numbers of votes, shall be announced on the spot, and a record made of the vote.

Article 14

The election of directors at a shareholders' meeting shall be held in accordance with the applicable election and appointment rules adopted by the Company, and the voting results shall be announced on the spot immediately, including the names of those elected as directors and the numbers of votes with which they are elected.

The ballots for the election referred to in the preceding paragraph shall be sealed with the signatures of the monitoring personnel and kept in proper custody for at least one year. If, however, a shareholder files a lawsuit pursuant to Article 189 of the *Company Act*, the ballots shall be retained until the conclusion of the litigation.

Article 15

Matters relating to the resolutions of a shareholders' meeting shall be recorded in the meeting minutes. The meeting minutes shall be signed or sealed by the chair of the meeting and a copy distributed to each shareholder within 20 days after the conclusion of the meeting. The meeting minutes may be produced and distributed electronically.

The Company may distribute the meeting minutes of the preceding paragraph by means of a public announcement uploaded onto the MOPS.

The meeting minutes shall accurately record the year, month, day, and place of the meeting, the chair's full name, the methods by which resolutions were adopted, and a summary of the deliberations and their results, and shall be retained for the duration of the existence of the Company.

For the resolution methods referred to in the preceding paragraph, a resolution shall be recorded as "the resolution was adopted based on the unanimous concurrence of shareholders" if no objection was voiced after solicitation by the chair. If objection is indeed voiced, however, the voting approach and the number of votes with which the resolution in question was adopted as well as their percentage of the total number of issued shares shall be specified in the resolution method.

Article 16

On the day of a shareholders' meeting, the Company shall compile in the prescribed format a statistical statement of the number of shares obtained by solicitors through solicitation as well as the number of shares represented by proxies, and shall make a disclosure of the same at the place of the meeting.

If matters put to a resolution at a shareholders' meeting constitute material information under applicable laws or regulations or under Taiwan Stock Exchange Corporation regulations, the Company shall upload the content of the resolution in question onto the MOPS within the prescribed time period.

Article 17

Staffers handling administrative affairs of a shareholders' meeting shall wear identification cards or armbands.

The chair may direct proctors or security guards to help maintain order at the meeting. The aforesaid proctors or security guards shall wear an identification card or armband marked the word "Proctor."

At the place of a shareholders' meeting, if a shareholder attempts to speak through any device other than the public address equipment set up by the Company, the chair may prevent the shareholder from so doing.

When a shareholder violates these Rules and defies the chair's correction, obstructing the proceedings and refusing to heed calls to stop, the chair may direct the proctors or security personnel to escort the shareholder out of the meeting.

Article 18

When a meeting is in progress, the chair may announce a break based on time considerations. If a force majeure event occurs, the chair may rule the meeting temporarily suspended and announce a time when, in view of the circumstances, the meeting is to be resumed.

If the meeting venue is no longer available for continued use and not all of the items (including extempore motions) on the meeting agenda have been addressed, the shareholders' meeting may adopt a resolution to resume the meeting at another venue.

A resolution may be adopted at a shareholders' meeting to defer or resume the meeting within five days in accordance with Article 182 of the *Company Act*.

Article 19

These Rules, and any amendments hereto, shall be implemented after adoption by shareholders' meetings.

Appendix II

O-Bank Co., Ltd. Articles of Incorporation

Amended at the General Shareholders' Meeting of June 14, 2018

Chapter I: General Provisions

- Article 1: This Bank has been established for the purposes of promoting industrial development, fostering industrial and commercial prosperity, creating an environment beneficial to all, and providing the public with comprehensive, specialized, and innovative financial services. It has been incorporated in line with the government's financial policy and in accordance with provisions of the *Company Act* and *Banking Act*.
- Article 2: The name of the Bank shall be O-Bank Co., Ltd.
- Article 3: The head office of the Bank shall be in Taipei City. Depending on business needs, branch entities may be established at suitable locations in Taiwan and abroad. The establishment, cancellation, or change of any of the foregoing branch entities by a commercial bank requires approval of the Board of Directors and approval of and registration with the competent authority.
- Article 4: All public announcements by the Bank shall be made in daily newspapers circulated at the seat of the Bank's head office, unless otherwise provided for by the authority in charge of securities.

Chapter II: Scope of Business

- Article 5: The Bank operates commercial banking business (Code: H101021/limited to items approved by the competent authority), securities brokerage business (Code: H301011/limited to items approved by the competent authority), personal insurance agency business (Code: H601011), and property and liability insurance agency business (Code: H601021).
- Article 6: With respect to its investment total while engaging in investment business, the Bank shall not violate the *Banking Act* and regulations of the competent authority governing investment by commercial banks.

Chapter III: Shares

Article 7: The total authorized capital of the Bank shall be NT\$35 billion, divided into 3.5 billion shares with a par value of NT\$10 each and including common and preferred shares. The Board of Directors is authorized to, in accordance with the *Company Act* and applicable laws and regulations, issue such shares in installments if necessary. The source of capital contribution by shareholders is limited to cash only. The Bank may issue employee share subscription warrants and 200 million shares of the foregoing capital stock shall be set aside for the purpose of issuing such warrants.

- Article 8: The shares of the Bank shall be registered shares affixed with the signatures or seals of the chair of the board and not fewer than two managing directors and shall be numbered and issued after being certified by the competent authority or a registration agency authorized thereby. The Bank may, in accordance with applicable laws and regulations, issue scripless shares; such operations as their registrations and book-entry transfers shall be conducted in accordance with the regulations of the relevant centralized securities custody enterprise.
- Article 8-1: The rights and obligations of the Bank's preferred shares as well as other important terms of issuance are as follows:
 - 1. If a surplus remains after the Bank closes its books for a given year, the Bank shall, in accordance with its *Articles of Incorporation*, first set aside funds for taxes and offset the accumulated losses from previous years, make provisions for legal reserve, and register allocation or reverse of special reserve before giving priority to using the remainder in distributing cash dividends for preferred shares for the year.
 - 2. The dividend rate of preferred shares is capped at 8% per annum on the issue price. Cash dividends shall be distributed as lump-sum payments annually. After the Bank's general shareholders' meeting ratifies its audited financial statements for a given year, the Board of Directors shall set the record date for paying the cash dividends that are to be distributed for the previous year. With respect to distribution of cash dividends for the year of issuance and year of redemption, the amount of payable dividends shall be calculated based on the actual number of days of the aforesaid shares being in issuance that year.
 - 3. The Bank has autonomous discretion on distribution of cash dividends for preferred shares. If the Bank's audited results of a given year show no surplus or a surplus insufficient for distribution of cash dividends for preferred shares, or if distribution of cash dividends will cause the Bank's capital adequacy ratio to fall short of legal requirements or the minimum required by the competent authority, the Bank's decision to cancel distribution of cash dividends for preferred shares shall not be regarded as an event of default. If the preferred shares issued by the Bank are specified as non-cumulative, the undistributed dividends or shortfalls in dividends distributed will not be cumulative and therefore no deferred payment will be paid in subsequent years when there is a surplus in earnings.
 - 4. While being entitled to the cash dividends prescribed in subparagraph 2 of this article, holders of preferred shares—if their holdings are of the non-participating type—shall not be entitled to distribution of cash or stock dividends for common shares drawing from retained earnings and capital surplus.

- 5. In terms of entitlement to distribution of the Bank's residual assets, holders of preferred shares shall take precedence over holders of common shares. With their order of priority subordinate to that of general creditors, holders of the Bank's different types of preferred shares shall rank pari passu without any preference among themselves and their entitlement shall be capped at the monetary amount of preferred shares issued.
- 6. At shareholders' meetings, holders of preferred shares are denied voting rights and rights to elect directors but are entitled to be elected as directors themselves. Holders of preferred shares have voting rights at meetings of preferred shareholders.
- 7. Convertible preferred shares issued by the Bank shall not be converted within one year after issuance. The Board of Directors is authorized to specify in the terms of issuance the time period during which conversion is to be allowed. Holders of convertible preferred shares may, pursuant to the terms of issuance, apply for conversion of all or part of their holdings to common shares on a 1-for-1 basis. After the exercise, the newly converted shares shall entail the same rights and obligations as those applicable to common shares. Distribution of cash dividends for the year of conversion shall be calculated based on the actual number of days in issuance proportionate to the total number of days of the year in question. If the aforesaid conversion to common shares takes place prior to the record date for going ex-dividend, however, shareholders shall not be entitled to distribution of cash dividends for preferred shares for that year and the year after. Still, such shareholders shall be entitled to distribution of dividends for common shares drawing from retained earnings and capital surplus.
- 8. Where the Bank issues perpetual preferred shares, holders of such shares shall be denied the right to request redemption of their holdings by the Bank. For its part, the Bank may set a redemption date not earlier than the day after the fifth anniversary of the issuance date. Redemption of previously issued preferred shares, in whole or in part, shall be conducted at the original issue price. The remaining and outstanding preferred shares shall retain the rights and obligations described in the preceding paragraphs. If the Bank resolves on distribution of cash dividends for preferred shares for the year of redemption, such distribution shall be based on the number of days in issuance up to the date of redemption.
- 9. Where the Bank issues non-perpetual preferred shares, their term shall not be shorter than five years and holders of such shares shall have no right to request their redemption by the Bank. Upon expiry of such shares or beginning from the day after the fifth anniversary of the issuance date, the Bank may, pursuant to the issue price and terms of issuance, redeem

such shares in cash, issue new shares to accommodate compulsory conversion on a 1-for-1 basis, or effect redemption by other means permitted under other laws or regulations. If the Bank should fail to redeem all or part of the aforesaid preferred shares due to force majeure or other reasons within the aforesaid time period, the rights and obligations of the outstanding preferred shares shall remain unchanged until their redemption by the Bank.

The Board of Directors is authorized to take into account market conditions and investor sentiment and determine the name, issuance date, and other issuance terms of preferred shares in accordance with the Bank's *Articles of Incorporation* and applicable laws and regulations.

Article 9: With respect to share transfers, no rights shall be asserted against the Bank if the name and domicile or residence of the transferee are not recorded in the shareholders' roster.

Within 60 days prior to the convocation of a general shareholders' meeting, or 30 days prior to the convocation of a special shareholders' meeting, or five days prior to the record date for declaration of dividends or any other interests, share transfer registrations and other changes to the shareholders' roster shall be suspended.

Article 10: Each shareholder of the Bank shall complete a seal specimen card and submit the same to the Bank for filing, and this shall apply to any change to the seal specimen. The seal specimen kept by the Bank shall be the basis for shareholders to collect dividends or bonuses or exercise shareholder rights in writing.

All stock affairs of the Bank shall be undertaken in accordance with the Regulations Governing the Administration of Shareholder Services of Public Companies promulgated by the competent authority.

Chapter IV: Shareholders' Meetings

- Article 11: The shareholders' meetings of the Bank shall include the following two types:
 - General shareholders' meetings: Held annually at the seat of the Bank's head office, a general shareholders' meeting shall be convened by the Board of Directors within six months after the end of each fiscal year.
 - 2. Special shareholders' meetings: Unless otherwise provided for by the Company Act, a special shareholders' meeting is to be convened by the Board of Directors when it is deemed necessary. Shareholders who have held a total of not less than 3% of the Bank's total number of issued shares for not less than one year may request the Board of Directors to convene such a meeting in writing that specifies proposals to be addressed and the reasons thereof.

A meeting of preferred shareholders may be convened in accordance with applicable laws and regulations.

- Article 12: The Bank shall notify each shareholder and make a public announcement of the date, venue, and reasons for a general shareholders' meeting 30 days in advance, or 15 days in advance if it is a special shareholders' meeting being convened.
- Article 13: Unless otherwise provided for by law, a shareholders' meeting shall adopt a resolution after it is voted for by the majority of attending shareholders and the attending shareholders represent more than half of the total number of issued shares.
- Article 14: Unless otherwise provided for by applicable laws and regulations and the Bank's *Articles of Incorporation*, a shareholder shall be entitled to one vote for each share held.

When the Bank holds a shareholders' meeting, it shall adopt electronic means for shareholders to exercise their voting rights and may allow them to exercise such rights in writing. When voting rights are exercised in writing or by electronic means, the method of exercise shall be specified in the shareholders' meeting notice.

Article 15: Any shareholder who cannot attend a shareholders' meeting in person for any reason may entrust a representative to attend on behalf thereof by presenting a proxy form issued by the Bank, specifying the scope of authorization. When one person is concurrently appointed as proxy by two or more shareholders, however, the voting rights represented by that proxy shall not exceed 3% of the voting rights represented by the total number of issued shares. If that percentage is exceeded, the voting rights in excess of that percentage shall not be included in the calculation.

The aforesaid proxy form shall be delivered to the Bank not fewer than five days before the date of the shareholders' meeting. When duplicate proxy forms are delivered, the one received earliest shall prevail unless a declaration is made to cancel the previous proxy appointment.

After a proxy form has been delivered to the Bank, if the shareholder intends to attend the meeting in person or to exercise voting rights in writing or by electronic means, a written notice of proxy cancellation shall be presented to the Bank not fewer than two days before the meeting date. If the cancellation notice is submitted after that time, votes cast at the meeting by the proxy shall prevail.

Article 16: More than one person is allowed to represent a juristic-person shareholder, provided the voting rights of such representatives are exercised based on their combined shareholding. Where there are more than two representatives, such representatives shall jointly exercise their voting rights.

- Article 17: The shareholders' meetings of the Bank shall resolve the following matters:
 - (1) Establishment or amendment of the Bank's Articles of Incorporation.
 - (2) Election and dismissal of directors.
 - (3) Auditing and ratification of the statements and reports prepared by the Board of Directors.
 - (4) Increases or decreases in capital stock.
 - (5) Distribution of earnings, dividends, and bonuses.
 - (6) Other matters that shall be resolved by shareholders' meetings in accordance with applicable laws and regulations.
- Article 18: When a shareholders' meeting convenes, it shall be chaired by the chairman of the board. When the chairman of the board is absent for any reason, the vice chairman shall act in place of the chair; if there is no vice chairman or the vice chairman is also absent, the chairman of the board shall appoint one of the managing directors to act as chair. Where the chairman does not make such a designation, the managing directors or the directors shall select from among themselves one person to act as chair.
- Article 19: Matters relating to the resolutions of a shareholders' meeting shall be recorded in the meeting minutes. The meeting minutes shall be signed or sealed by the chair of the meeting and a copy distributed to each shareholder within 20 days after the conclusion of the meeting. The meeting minutes may be produced electronically and distributed by means of a public announcement.

The meeting minutes shall accurately record the year, month, day, and place of the meeting, the chair's full name, the methods by which resolutions were adopted, and a summary of the deliberations and their results, and shall be retained for the duration of the existence of the Bank.

The attendance book meant for attending shareholders and the proxy forms shall be retained for a minimum of one year. If a lawsuit has been instituted by any shareholder in accordance with Article 189 of the *Company Act*, however, the Bank shall retain the aforesaid documents until the conclusion of the litigation.

Chapter V: Directors and the Board

Article 20: The Bank shall have 15 directors who are to make up the Board. The candidates nomination system is adopted for the election of directors; directors shall be elected from a list of candidates by a shareholders' meeting.

Of the foregoing number of directors, the number of independent directors shall not be fewer than three and shall not account for less than one-fifth of the total number of directors.

The handling of matters regarding professional qualifications, shareholdings, limits on concurrent positions, nomination and election methods, and other

matters for compliance in relation to independent directors shall be subject to applicable laws and regulations.

- Article 21: The combined shareholdings of all directors shall not fall short of the share ownership ratios required by the competent authority.
- Article 22: Directors shall each hold office for a term of three years and shall be eligible for re-election.

If no election of new directors is effected after expiration of the term of office of existing directors, the term of office of outgoing directors shall be extended until the time new directors have been elected and assumed their office.

The Bank shall provide compensation to directors (including independent directors) for the performance of their duties on behalf of the Bank, regardless of whether the Bank makes a profit or not. The Board of Directors shall be authorized to determine such compensation in line with industry standards on the basis of their degree of participation in the Bank's operations and value of their contribution to the Bank.

If the Bank records a profit in a year, the Bank shall appropriate not more than 2.5% of the profit for director remunerations, but independent directors shall be excluded from such distribution. If the Bank has accumulated losses, however, the aforesaid profit shall be used to offset accumulated losses first.

The Bank may, upon a resolution of the Board of Directors, purchase liability insurance to cover indemnification obligations of directors arising from performing their duties during their tenure of office.

The Board of Directors may give full authority to the chairman to renew the aforesaid insurance.

Article 23: The Bank shall have five managing directors who are to make up the Board of Managing Directors. The managing directors shall be elected from among the directors by a majority vote of the directors present at a meeting attended by at least two-thirds of all directors. The chairman shall be elected from among the managing directors in the same fashion; a vice chairman shall also be thus elected if it is deemed necessary.

Of the aforesaid number of managing directors, the number of independent directors shall not be fewer than one and shall not account for less than one-fifth of the total number of managing directors.

Article 24: The chairman of the board shall internally preside at shareholders' meetings as well as Board of Directors and Board of Managing Directors meetings, and shall externally represent the Bank. When the chairman of the board is on leave or for any reason unable to exercise his/her powers, the vice chairman shall act in his/her place. If there is no vice chairman or the vice chairman also is on leave or for any reason unable to exercise

his/her powers, the chairman of the board shall appoint one of the managing directors to act on his/her behalf. Where the chairman does not make such a designation, the managing directors or the directors shall select from among themselves one person to act as chair.

Article 25: The Board of Directors is composed of all directors and convened by the chairman of the board. Unless otherwise provided for by applicable laws and regulations, the Board of Directors shall adopt resolutions by a majority vote of the directors present at a meeting attended by a majority of all directors.

Each director shall attend Board of Directors meetings in person but, if he/she is unable to do so for any reason, may appoint another director as proxy. In each such case, the absent director shall issue a written proxy and state therein the scope of authorization with reference to the subjects to be discussed at the meeting. A director may accept the appointment to act as the aforesaid proxy of only one other director.

- Article 26: Except the matters subject by law to resolutions adopted by shareholders' meetings, the Bank shall conduct business operations in accordance with resolutions adopted by the Board of Directors. The duties and powers of the Board of Directors are as follows:
 - (1) Examine and approve rules and regulations.
 - (2) Examine and approve business plans.
 - (3) Propose increases or decreases in capital stock.
 - (4) Decide on establishing, canceling, or changing branch outlets.
 - (5) Examine major contracts.
 - (6) Examine and approve budgeting and book-closing.
 - (7) Decide on acquiring or disposing of major assets; ensure compliance with Article 185 of the *Company Act* when warranted.
 - (8) Propose distribution of earnings.
 - (9) Approve major lending and business cases.
 - (10) Decide on appointment and dismissal of managers.
 - (11) Appoint CPAs.
 - (12) Examine and approve matters assigned by the chairman of the board and those proposed by the president.
 - (13) Implement resolutions adopted by shareholders' meetings.
 - (14) Undertake other duties and powers under applicable laws and regulations.

To promote sound decision-making and strengthen management mechanisms, the Board of Directors may establish various functional committees and adopt their respective charters thereof.

Article 27: When the Board of Directors is in recess, managing directors shall, by assembly, perform the duties and powers of the board on a regular basis, and the chairman of the board may convene meetings at any time. Resolutions of such meetings shall be adopted by a majority vote of the managing directors present at a meeting attended by a majority of all managing directors.

With respect to the Board of Managing Directors performing the duties and powers of the Board of Directors referred to in the preceding paragraph, the scope of authorization thereof shall be determined in accordance with applicable laws and regulations, these Articles, and resolutions adopted by shareholders' meetings and the Board of Directors. The aforesaid scope of authorization shall specify the level and content of affairs being authorized. With respect to matters that are required by applicable laws to undergo discussion at the Board of Directors, however, it shall be mandatory to secure resolutions of the Board of Directors.

Article 28: The Bank shall set up the Audit Committee, which shall be composed of the entire number of independent directors. Its members shall not be fewer than three, one of whom shall be convener, and at least one of whom shall have accounting or financial expertise. The committee's duties and powers as well as other compliance mattes shall be handled in accordance with applicable laws and regulations or the relevant bylaws of the Bank.

Since the Bank has established the Audit Committee, the Bank is not required by law to have supervisors separately.

Chapter VI: Managers

Article 29: The Bank shall have the position of president, whose appointment, dismissal, and compensation shall be proposed by the chairman of the board and require a majority vote of the directors present at a meeting attended by a majority of all directors.

Article 30: The Bank shall have a number of vice presidents to assist the president in conducting its business operations. Their appointment and dismissal shall be proposed by the chairman of the board together with the president and require a majority vote of the directors present at a meeting attended by a majority of all directors. Separately, the Bank shall have a chief auditor to handle all audit affairs; his/her appointment, dismissal, or transfer shall be handled in accordance with applicable laws or regulations.

Chapter VII: Closing of Books and Distribution of Earnings

Article 31: The fiscal year of the Bank is from the first of January every year to the thirty first of December of the same year. At the end of each fiscal year, the Bank shall prepare the following reports and statements and, after examination by the Board of Directors, submit them to a shareholders' meeting for ratification according to statutory procedure:

- (1) Business report.
- (2) Financial statements.
- (3) Proposals for distribution of earnings or compensation for losses.

The Bank shall undertake mid-year closing of books pursuant to applicable laws and regulations at the end of June every year.

The Bank shall prepare and submit the aforesaid annual and semi-annual financial statements to the competent authority and make a public announcement on the same.

Article 32: If the Bank records a profit in a year, the Bank shall set aside 1-2.5% of the profit for employee remunerations. If the Bank has accumulated losses, however, the profit shall be used to offset the aforesaid accumulated losses first.

Distribution of employee remunerations in stock or cash shall require a resolution adopted through a majority vote of the directors present at a meeting attended by not less than two-thirds of all directors, which in turn shall be reported to a shareholders' meeting. The employees entitled to the aforesaid remunerations may include those employed by the Bank's affiliated companies who meet specific requirements.

Article 32-1: If there is a profit after its annual closing of books, the Bank shall first set aside funds for taxes and offset the accumulated losses from previous years before appropriating 30% of the profit toward its legal reserve. No appropriation shall be required if the Bank's legal reserve already equals the total amount of its paid-in capital. After appropriation or reverse of any special reserve and distribution of cash dividends for preferred shares, if a profit remains, the outstanding balance together with undistributed earnings from previous years shall be used as the basis for the Board of Directors to propose distribution and seek a resolution of a shareholders' meeting thereof.

Before the legal reserve equals the total amount of capital stock, the maximum cash distribution of earnings shall not exceed 15% of the total amount of paid-in capital.

With regard to the foregoing dividend distribution, the Bank adopts a policy of stability and balance that takes into account capital budget planning, capital needs for business operations, and commitment to a sound financial structure. In particular, the cash dividend payout shall account for not less than 20% of the total dividend payout for any given year. The aforesaid method of dividend distribution is intended only as a principle-based guideline; the Bank may consider actual needs and, via the Board of Directors, propose an amendment and seek shareholder approval in the form of a resolution adopted by a shareholders' meeting.

Chapter VIII: Supplemental Provisions

Article 33: Matters not stipulated herein shall be governed by the *Company Act*, *Banking Act*, and other applicable laws and regulations.

The Banks' charter, business guidelines, and standards for the division of authority between the Board of Directors and managerial departments as well as other relevant regulations shall be separately prescribed by the Board of Directors.

Article 34: These *Articles of Incorporation* were enacted on June 22, 1998, with the 1st amendment on July 12, 1999; the 2nd amendment on April 8, 2000; the 3rd amendment on August 19, 2000; the 4th amendment on May 22, 2001; the 5th amendment on May 30, 2002; the 6th amendment on June 11, 2004; the 7th amendment on June 10, 2005; the 8th amendment on June 9, 2006; the 9th amendment on June 15, 2007; the 10th amendment on June 19, 2009; the 11th amendment on June 18, 2010; the 12th amendment on June 13, 2011; the 13th amendment on June 18, 2012; the 14th amendment on June 14, 2013; the 15th amendment on June 2, 2015; the 16th amendment on October 2, 2015; the 17th amendment on June 3, 2016; the 18th amendment on June 14, 2017; and the 19th amendment on June 14, 2018.

Appendix III

Business Review in 2019

In January 2020, the Bank's domestic business locations included its Taipei Headquarters, Zhongxiao Dunhua Branch, Taoyuan Branch, Hsinchu Branch, and Taichung Branch as well as Kaohsiung Branch. In addition, the competent authority approved the establishment of regional service units in Taoyuan and Tainan; apart from promoting this Bank's financial products, these service units also provide all-round financial services to clients throughout northern, central, and southern Taiwan. Our first overseas branch—Hong Kong Branch—opened in April 2009; this branch has since extended our financial products and services platform to Hong Kong and the Greater China area, thereby serving local clients and Taiwanese-invested enterprises from a close distance and promoting win-win outcomes through long-term cooperation characterized by mutual trust and reciprocity.

1. Credit Extension

In 2019, the Bank made aggressive inroads into the personal banking sector while continuing to actively cultivate clients in Taiwan and abroad for its corporate banking services. In order to cater to different customer segments, the Bank developed a wide range of loan products that truly meet customer needs. Made available are diverse products featuring multiple interest rate structures and repayment options as well as convenient online applications. These include online applications for non-depositors, three-stage repayment mortgage loans, tiered-rate unsecured loans, preferential-rate loans for designated groups, and debt-integrated credit products.

As of the end of 2019, this Bank's overall credit assets (outstanding balance of NT dollar and foreign currency lending) came in at NT\$199.7 billion (including receivable L/C amounts), a decrease of NT\$4.4 billion from a year earlier. Meanwhile, the Bank recorded a non-performing loan ratio of 0.75% and an NPL coverage ratio of 183.01%.

By Standard Industrial Classification of Directorate General of Budget, Accounting and Statistics, the manufacturing industries category accounted for the greatest share of our credit risk exposure (excluding that fully secured by the Bank's certificates of deposit), or 25.70%, at the end of 2019. Next came the real estate category with 23.26%, the individuals with 14.79%, the financial and insurance industry with 12.59%, the wholesaling and retailing industry with 9.03%, the information and communication industry with 2.96%, the accommodation and food service industry with 2.34%, the transportation and storage industry with 1.82%, the human health and social work industry with 1.41%, the construction industry with 1.02%, the water supply and remediation industry with 0.97%, the agriculture, forestry, fishing and animal husbandry industry with 0.88%, the electricity and gas

supply industry with 0.83%, the mining and quarrying industry with 0.77%, the professional, scientific and technical activities industry with 0.67%, the arts, entertainment and recreation industry with 0.67%, the support service industry with 0.24%, the education industry with 0.03%, the other service industry with 0.02%. Within the manufacturing sector, the electronic parts and components industry recorded the greatest credit risk exposure of 4.52%, followed by the textiles, wearing apparels, clothing, leather, fur and related products industry with 4.37%, the chemical material, fertilizers, nitrogen compounds, plastic and rubber materials, man-made fibers, pharmaceuticals and medicinal chemical products industry with 3.27%, the basic metals and fabricated metals industry with 2.64%, the motor vehicles, other transport equipment and parts industry with 2.49%, the food products, prepared animal feeds, beverage and tobacco industry with 1.66%, the plastic and rubber processing industry with 1.24%, the machinery industry with 1.23%, the computers, electronic and optical products industry with 1.00%, the wood and bamboo products, paper products, printing and reproduction of recorded media industry with 0.68%, and other industry with 2.60%.

We are actively cultivating new clients in Taiwan and abroad. To seek stable growth and diversify operating risk, we are proactive to consolidate our existing customer base and make inroads into the niche segment of mid-market enterprises, which promises to make an important foundation for promoting various co-marketing undertakings.

Syndicated loans have always been the mainstay of our lending business. We provide customized services and quick and precise financing solutions to clients, raise funds for them, and help them resolve critical problems. Coming with a full spectrum of funding solutions, the Bank is ready to share growth with domestic and international businesses. In 2019, companies reduced their capital expenditures amid slowing economic growth both at home and abroad, a worsening trade war between the U.S. and China, and an ever-deteriorating global market. Alongside a gradual decrease in syndicated loans, it was increasingly difficult to secure lead bank status. Yet, on top of a solid customer base built over the years, the Bank always prides itself on being a "boutique bank" that refrains from vying for small margins, specializes in cross-border structured cases, stays focused on corporate clients with growth prospects, and joins forces with affiliates for co-marketing endeavors. The Bank's focusing only on niche projects brought one of its key earnings drivers.

2. Deposits

As of the end of 2019, the Bank's outstanding balance of NT dollar and foreign currency deposits came in at approximately NT\$243.6 billion, an increase of 1.33% from a year earlier. For the sake of both liquidity and security, the Bank gives priority to deposit stability. As such, emphasis is placed on diversifying the maturities of time deposits while actively soliciting demand deposits to bring down capital costs.

The Bank's various personal deposit products and services have something in common: they are all driven by customer needs. These include online opening of NT dollar and foreign currency digital accounts without visiting a physical branch, NT dollar and foreign currency demand and time deposits, children's accounts, foreign exchange swap, various payment, and "Mobile Number is Account Number" transfer services. We seek to meet clients' cash management and funds allocation needs via both digital and physical channels.

3. Foreign Exchange and Offshore Banking

We continued to offer trade financing services and give priority to maintaining a reasonable interest spread in our foreign exchange financing operations. With regard to offshore banking, the Bank offered DBU and OBU services across the Taiwan Strait while further strengthening services to clients that have established multinational operations centers so that they could secure the funds needed for offshore operations. Meanwhile, the Bank responded to the rapid development of trade across the Taiwan Strait by enhancing the quality of service to Taiwanese firms, thereby fostering business development and attracting even more business opportunities.

4. Direct Investment

The Bank adopted a proactive approach to disposing of its direct investment portfolio after obtaining permission from the Financial Supervisory Commission to become a commercial bank in March 2015. As of the end of 2019, all such divestments had been completed except three cases.

5. Financial Product Trading

The Bank's financial product trading operations include financial product transactions and marketing. We trade foreign exchange and fixed-income products as well as their derivatives, while our financial product marketing services chiefly refer to those meant to provide clients with various financial products and services and financial hedging instruments.

In 2019, the Bank continued to strengthen its overall risk management, monitor market value assessments, optimize trading systems and internal management protocols, strengthen training of salespeople and managerial officers, and make preparations for a number of new operations and products. The Fed changed gear from raising interest rates to cutting them as the U.S.-China trade war took its toll on the global economy. Yet, the Bank's fixed income investments managed to bring handsome rewards.

6. Securities Trading

The Bank's securities business chiefly consists of investment in the shares of domestic companies listed on the Taiwan Stock Exchange and Taipei Exchange. In 2019, the global economy headed for a slowdown and markets became concerned about an imminent recession worldwide. As such, the Fed changed gear and cut

interest rates three times in a row. U.S. stocks actually trended higher amid higher-than-usual volatility while the American economy proved reasonably resilient. In Taiwan, the Taiex managed to consolidate in the 10,000-11,000 point range in the first half of the year. Subsequently, the country's listed companies saw businesses stabilize as technology firms benefitted from diverted orders and China's distancing itself from U.S. suppliers amid an ongoing trade war between the two. The Taiex closed the year at a high of 11,997, up 2,270 or 23.3% year-on-year. For its part, the Bank recorded quite strong earnings accordingly.

7. Project Finance

Project finance encompasses project financing and financial advisory. Project financing chiefly provides private companies with a wide range of project financing and project development services. We can provide comprehensive project financial planning, investment feasibility assessment, structuring of syndicated project loans, transfer of trust beneficiary rights, drafting of strategies for contract negotiations, and assistance with the acquisition of funds to participate in equity investments. Our financial advisory services are meant to provide clients with tailor-made solutions, that is, consulting with regard to debt arrangement, corporate consolidation and M&As, reorganization, fund-raising, M&A financing, and tax planning.

8. Trust Business

When it comes to trust business, the Bank mainly aims to develop trust, securitization, and asset management services. Our trust services focus on monetary and real estate trust; our securitization services are geared toward developing various kinds of securitized products; and our asset management services are mainly aimed at helping clients allocate assets and build well-rounded portfolios.

With regard to mutual funds, we are earnest to create comprehensive product lines. Emphasis is also placed on promoting "Robot Advisory": big data analytics is adopted to help clients optimize investment portfolios that strike a balance between flexibility and security for their asset allocations.

As of the end of 2019, the outstanding balance of assets entrusted to the Bank came in at NT\$12.8 billion, a year-on-year decrease of NT\$0.3 billion. Newly introduced in the year was the Bank's real estate investment trust (REITs) business, whose outstanding balance stood at NT\$3.2 billion at year's end.

9. Cash Management and e-Banking

While reinventing itself as a commercial bank and launching into retail banking in 2017, the Bank also upgraded its corporate e-banking platform and ushered in an automated online payroll service. With customer demand for remittances and the automated online payroll service steadily on the rise, the Bank further upgraded both tangible and intangible aspects in 2018 to optimize these services and help customers conclude massive transactions in no time. By staying flexible to offer

customized services, the Bank was able to help corporate clients reduce financial and manpower costs and enhance transaction efficiency. This stride toward meeting a growing variety of customer needs certainly contributed to strengthening customer loyalty. In 2019, the Bank's corporate e-banking platform recorded a total of 468,102 online transactions, jumping by 51% from a year earlier.

As the market became increasingly digitized, we introduced a digital corporate banking platform in 2018. This platform, accessible anytime and anywhere, integrates the Bank's internal systems and strengthens our sales, management, and efficiency across the bank, thereby optimizing our management of corporate banking services. Also adopted during the year was a dynamic security verification mechanism for transactions by fax, a move meant to make the Bank's payment service more efficient.

On top of our preferential-rate offerings for NTD demand deposits, we introduced a similar campaign for time deposits during the year to attract fresh funds. The initiative was meant not only to attract new customers and bring in funds of different tenors but also to foster growth in deposits and add diversity to our customer base. In line with our goal of sustainability and commitment to engaging in and promoting the B Corporation initiative, we also introduced Corporate Higher Rate Campaign for Mega-Customer in NTD Savings Account specifically for the B Corporation community in 2017. This was followed in 2018 by two similar preferential offerings: one meant for social enterprises and the other for small and medium-sized enterprises. In keeping with our commitment to social engagement and sustainable development, the Bank also ushered in a Preferential Tiered-Rate Demand Deposit Campaign for Startups in 2019.

10. Digital Retail Banking Services

- Payment Services: In addition to debit cards with more than 500 personalized card designs to choose from, we provide co-branded and affinity cards issued in conjunction with online restaurant reservation platforms, gaming companies, public welfare entities, electronic stored value card operators, etc. Featuring both cash rebate and zero-risk card use, they rightly give cardholders peace of mind.
- Digital Wealth Management Services: We provide a wide range of wealth management products, including mutual funds and "Robot Advisory," to meet the diverse needs of different customers.
- Insurance Services: Teaming up with PCA Life, we have introduced protection-oriented life insurance, medical insurance, accident insurance, NTD/foreign currency savings-oriented insurance, and investment-oriented insurance. Through face-to-face and other channels, we provide a wide range of products and services to ensure that customers have access to the best-fitting insurance in different stages of their lives. The Bank's commitment to helping customers care for their family through insurance is reciprocated in the form of their loyalty.

- Wealth Management Services: With our consultants adopting a face-to-face approach, the Bank provides a full spectrum of services in a bid to attract more high-end customers.
- Electronic Banking Services: We provide secure and convenient online/mobile banking services, and our user-friendly interface and convenient functions allow users to easily check their accounts, make transfers, sell or buy foreign exchange, pay fees, perform mutual fund transactions, and conduct various other operations. We also offer 24-hour video customer service: our customers are invited to take advantage of all manner of financial services anytime, anywhere.

Chairman: Lo, Kenneth C.M.

President: Lee, Elton F.Y.

Accounting Officer: Tyane, Edward F.C.

Appendix IV

INDEPENDENT AUDITORS' REPORT

The Board of Directors and Stockholders
O-Bank

Opinion

We have audited the accompanying consolidated financial statements of O-Bank and its subsidiaries (collectively referred to as the "Group"), which comprise the consolidated balance sheets as of December 31, 2019 and 2018, and the consolidated statements of comprehensive income, changes in equity and cash flows for the years then ended, and the notes to the consolidated financial statements, including a summary of significant accounting policies (collectively referred to as the "consolidated financial statements").

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as of December 31, 2019 and 2018, and its consolidated financial performance and its consolidated cash flows for the years then ended in accordance with the Regulations Governing the Preparation of Financial Reports by Public Banks, Regulations Governing the Preparation of Financial Reports by Public Bills Finance Companies and International Financial Reporting Standards (IFRS), International Accounting Standards (IAS), IFRIC Interpretations (IFRIC), and SIC Interpretations (SIC) endorsed and issued into effect by the Financial Supervisory Commission of the Republic of China.

Basis for Opinion

We conducted our audits in accordance with the Regulations Governing Auditing and Attestation of Financial Statements by Certified Public Accountants and auditing standards generally accepted in the Republic of China. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with The Norm of Professional Ethics for Certified Public Accountant of the Republic of China, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements for the year ended December 31, 2019. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

The descriptions of the key audit matters of the consolidated financial statements for the year ended December 31, 2019 are as follows:

Allowance for Credit Losses of Loans

The Bank is engaged principally in providing loans to customers. The Bank's management performed loans impairment assessment in accordance with the requirements of International Financial Reporting Standard 9, "Financial Instruments". In addition, the allowance for credit losses of loans was calculated and classified in accordance with the "Regulations Governing the Procedures for Banking Institutions to Evaluate Assets and Deal with Non-performing/Non-accrual Loans" (referred to as "Regulations Governing the Procedures for Bad Debts").

For details about the accounting policy on the allowance for credit losses, refer to Note 4 to the accompanying consolidated financial statements; for details about the critical accounting judgments, estimates and appropriateness of assumptions of loan impairment, refer to Note 5 to the accompanying consolidated financial statements; and for details about the allowance for credit losses, refer to Note 13 to the accompanying consolidated financial statements

The Bank shall assess the classification of credit-granting assets and recognize allowance for credit losses of loans in accordance with "Regulations Governing the Procedures for Bad Debts". As the assessment and recognization involve subjective judgments and significant estimation assumptions of the management, we have included the assessment of allowance for credit losses of loans as a key audit matter.

The main audit procedures we performed in response to certain aspects of the key audit matters described above are as follows:

- We obtained an understanding of and performed testing on the internal controls in respect of the Bank's loan impairment assessment.
- We examined that the classifications of loans were in accordance with the "Regulations Governing the Procedures for Banking Institutions to Evaluate Assets and Deal with Non-performing/Non-accrual Loans". We also recalculated the amount of the allowance for credit losses on loans and checked whether the Bank meets the requirement of regulation or not.

Assessment of Reserve for Losses on Guarantee Contracts

The reserves set aside for the guarantee liabilities of China Bills Finance Corporation are in accordance with both the International Financial Reporting Standard 9 "Financial Instruments", whereby the expected losses of guarantee obligations generated by financial guarantee contracts are evaluated, and the "Regulations Governing the Procedures for Bills Finance Companies to Evaluate Assets, Set Aside Loss Reserves, and Handle Non-performing Credit, Non-accrual Loans, and Bad Debt" (referred to as the "Regulations for Evaluating Bad Debts"), whereby the reserves for guarantee liabilities are classified and made.

Concerning the accounting policy on the reserve for guarantee liabilities, refer to Note 4 to the accompanying consolidated financial statements; for the significant accounting judgments, estimations and uncertainty of assumptions of the reserve for guarantee

liabilities, refer to Note 5 to the accompanying consolidated financial statements; and the reserve for guarantee liabilities is detailed in Note 13 to the accompanying consolidated financial statements.

The assessment of reserve for guarantee contracts involves subjective judgments and significant estimation assumptions of the management. The classification of credit-granting assets and recognization of the reserve for guarantee contracts in accordance with the "Regulations for Evaluating Bad Debts" influence the amounts of the reserve for guarantee contracts. Thus, we consider the assessment of reserve losses on guarantee contracts as a key audit matter.

The main audit procedures we performed in response to certain aspects of the key audit matter described above are as follows:

- We understood the internal controls about the estimated impairment of reserve for losses on guarantee contracts and we tested the effectiveness of the operation of the controls.
- We reviewed the assessment schedule of reserve for losses on credit-granting assets, which the management used to assess. We checked the completeness of amount of credit-granting assets in the schedule and rationality of classifications. We recalculated the amounts of reserve for losses on guarantee contracts in the schedule and checked whether it meets the requirement of regulation or not.

Other Matter

We have also audited the parent company independent financial statements of the Bank as of and for the years ended December 31, 2019 and 2018 on which we have issued an unmodified opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with the Regulations Governing the Preparation of Financial Reports by Public Banks, Regulations Governing the Preparation of Financial Reports by Public Bills Finance Companies and International Financial Reporting Standards (IFRS), International Accounting Standards (IAS), IFRIC Interpretations (IFRIC), and SIC Interpretations (SIC) endorsed and issued into effect by the Financial Supervisory Commission of the Republic of China, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance, including the audit committee, are responsible for overseeing the Group's financial reporting process.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the auditing standards generally accepted in the Republic of China will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with the auditing standards generally accepted in the Republic of China, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- 1. Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- 2. Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- 3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- 4. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- 5. Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- 6. Obtain sufficient and appropriate audit evidence regarding the financial information of the entities or business activities with the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision, and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements for the year ended December 31, 2019 and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partners on the audit resulting in this independent auditors' report are Yin-Chou Chen and Wang-Sheng Lin.

Deloitte & Touche
Taipei, Taiwan
Republic of China

March 24, 2020

Notice to Readers

The accompanying consolidated financial statements are intended only to present the consolidated financial position, financial performance and cash flows in accordance with accounting principles and practices generally accepted in the Republic of China and not those of any other jurisdictions. The standards, procedures and practices to audit such consolidated financial statements are those generally accepted and applied in the Republic of China.

For the convenience of readers, the independent auditors' report and the accompanying consolidated financial statements have been translated into English from the original Chinese version prepared and used in the Republic of China. If there is any conflict between the English version and the original Chinese version or any difference in the interpretation of the two versions, the Chinese-language independent auditors' report and consolidated financial statements shall prevail.

(With respect to the Notes in the Independent Auditors' Report, please refer to the 2019 Consolidated Financial Statement of O-Bank from the Market Observation Post System)

CONSOLIDATED BALANCE SHEETS DECEMBER 31, 2019 AND 2018 (In Thousands of New Taiwan Dollars)

	2019		2018	
ASSETS	Amount	%	Amount	%
CASH AND CASH EQUIVALENTS	\$ 6,570,002	1	\$ 9,227,068	2
DUE FROM THE CENTRAL BANK AND CALL LOANS TO BANKS	19,311,763	4	22,607,002	4
FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS	172,913,193	31	151,512,614	27
FINANCIAL ASSETS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME	142,112,770	25	149,952,752	27
INVESTMENTS IN DEBT INSTRUMENTS AT AMORTISED COST	-	-	499,939	-
BILLS AND BONDS PURCHASED UNDER RESELL AGREEMENTS	100,013	-	991,363	-
RECEIVABLES, NET	16,483,174	3	20,829,951	4
CURRENT TAX ASSETS	422,886	-	381,082	-
DISCOUNTS AND LOANS, NET	194,246,229	35	197,338,050	35
OTHER FINANCIAL ASSETS	1,229,503	-	1,329,918	-
PROPERTY AND EQUIPMENT, NET	2,854,194	1	2,951,660	1
RIGHT-OF-USE ASSETS, NET	485,426	-	-	-
INTANGIBLE ASSETS, NET	2,319,547	-	2,457,300	-
DEFERRED TAX ASSETS	734,542	-	672,656	-
OTHER ASSETS	916,774	<u> </u>	1,090,219	
TOTAL	\$560,700,016	<u>100</u>	\$561,841,574	<u>100</u>
LIABILITIES AND EQUITY				
LIABILITIES				
Due to the Central Bank and banks	\$ 43,439,398	8	\$ 55,529,376	10
Financial liabilities at fair value through profit or loss Bills and bonds sold under repurchase agreement	533,582 159,553,385	29	793,272 151,446,900	- 27
Payables Current tax liabilities	3,744,206 46,361	1 -	5,636,437 17,857	1 -
Deposits and remittances	265,731,824	47	261,803,321	47
Bank debentures payable Other financial liabilities	18,700,000 12,909,259	3 2	17,850,000 15,034,414	3 3
Provisions	1,915,054	-	1,869,428	-
Lease liabilities Deferred income tax liabilities	498,832 451,572	-	341,015	-
Other liabilities	2,360,266	1	2,400,842	_=
Total liabilities	509,883,739	91	512,722,862	91
EQUITY ATTRIBUTABLE TO OWNERS OF THE BANK Capital				
Common stock	24,130,063	4	24,130,063	4
Preferred stock Total capital	3,000,000 27,130,063	<u>1</u> <u>5</u>	3,000,000 27,130,063	<u>1</u> <u>5</u>
Capital surplus	9,750		8,503	<u> </u>
Retained earnings Legal reserve	3,367,681	1	3.184.667	1
Special reserve	1,631,335	-	1,215,831	-
Unappropriated earnings Total retained earnings	<u>1,187,851</u> 6,186,867	<u></u>	610,045 5,010,543	<u></u>
Other equity	(67,477)	<u> </u>	(159,981)	<u> </u>
Total equity attributable to owners of the Bank	33,259,203	6	31,989,128	6
NON-CONTROLLING INTERESTS	17,557,074	3	17,129,584	3
Total equity (Note 30)	50,816,277	9	49,118,712	9
TOTAL	\$560,700,016	<u>100</u>	<u>\$561,841,574</u>	<u>100</u>

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018 (In Thousands of New Taiwan Dollars, Except Earnings Per Share)

					Percentag e Increase (Decrease
<u>-</u>	2019		2018)
	Amount	%	Amount	%	%
INTEREST REVENUE	\$9,559,209	115	\$9,183,853	117	4
INTEREST EXPENSE	(5,674,337)	<u>(68</u>)	(4,959,744)	<u>(63</u>)	14
NET INTEREST	3,884,872	<u>47</u>	4,224,109	<u>54</u>	(8)
NET REVENUE OTHER THAN INTEREST REVENUE Net service fee income Gains on financial assets or liabilities measured at fair value	2,061,879	25	1,778,590	23	16
through profit or loss Realized gain on financial assets at fair value through other	1,717,904	20	2,139,349	27	(20)
comprehensive income	262,716	3	146,471	2	79
Foreign exchange gain (loss), net (Impairment loss on assets) reversal of impairment loss on	256,353	3	(625,764)	(8)	141
assets	(10,824)	-	8,609	-	(226)
Other net revenue other than interest revenue	139,051	2	150,549	2	(8)
Total net revenue other than					
interest	4,427,079	<u>53</u>	3,597,804	<u>46</u>	23
NET REVENUE	<u>8,311,951</u>	<u>100</u>	7,821,913	<u>100</u>	6
BAD DEBTS EXPENSE, COMMITMENT AND GUARANTEE LIABILITY PROVISION	(1,002,491)	<u>(12</u>)	<u>(547,214</u>)	<u>(7</u>)	83
OPERATING EXPENSES Employee benefits expenses Depreciation and amortization	2,726,153	33	2,651,824	34	3
expenses	617,433	7	425,014	5	45
Other general and administrative expenses	1,253,639	<u>15</u>	1,527,383	_20	(18)
Total operating expenses	4,597,225	<u>55</u>	4,604,221	_59	-

(Continued)

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018 (In Thousands of New Taiwan Dollars, Except Earnings Per Share)

					Percentag e Increase (Decrease
_	2019		2018		
	Amount	%	Amount	%	%
PROFIT FROM CONTINUING OPERATIONS BEFORE TAX	\$2,712,235	33	\$2,670,478	34	2
INCOME TAX EXPENSE	<u>681,601</u>	8	730,948	9	(7)
INCOME FROM CONTINUING OPERATIONS	2,030,634	25	1,939,530	25	5
INCOME (LOSS) FROM DISCONTINUED OPERATIONS	(4,033)		2,823		(243)
NET PROFIT FOR THE YEAR	2,026,601	<u>25</u>	1,942,353	<u>25</u>	4
OTHER COMPREHENSIVE INCOME (LOSS) Components of other comprehensive income that will not be reclassified to profit or loss: Gains (losses) on remeasurements of defined benefit plans (Note 28) Revaluation gains (losses) on investments in equity instruments measured at fair	58	-	3,378	-	(98)
value through other comprehensive income Income tax related to components of other comprehensive income that	301,995	3	(132,947)	(2)	327
will not be reclassified to profit or loss (Note 38) Components of other comprehensive income that	(94)		<u>1,583</u>		(106)
will not be reclassified to profit or loss, net of tax	301,959	3	(127,986)	<u>(2</u>)	336
					(Continued)

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018 (In Thousands of New Taiwan Dollars, Except Earnings Per Share)

	2019		2018		Percentag e Increase (Decrease
-	Amount	%	Amount	%	
Components of other comprehensive income that will be reclassified to profit or loss: Exchange differences on translation of financial statements of foreign		42)			
operations Gains (losses) from investments in debt instruments measured at fair value through other comprehensive income	\$ (264,150) 448,667	(3) 5	\$ 153,406 (412,184)	(5)	(272) 209
Income tax related to components of other comprehensive income that will be reclassified to profit or loss (Note 38) Components of other	<u>(47,557</u>)		4,977		(1,056)
comprehensive income that will be reclassified to profit or loss, net of tax	136,960	2	(253,801)	<u>(3</u>)	154
Other comprehensive (loss) for the year, net of income tax	438,919	5	(381,787)	<u>(5</u>)	215
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	<u>\$2,465,520</u>	<u>30</u>	<u>\$1,560,566</u>		58
NET PROFIT ATTRIBUTABLE TO: Owners of the Bank Non-controlling interests	\$1,100,433 <u>926,168</u>	13 	\$ 954,659 <u>987,694</u>	12 13	15 (6)
TOTAL COMPREHENSIVE INCOME	<u>\$2,026,601</u>	<u>24</u>	<u>\$1,942,353</u>	<u>25</u>	4
ATTRIBUTABLE TO: Owners of the Bank Non-controlling interests	\$1,280,355 _1,185,165	16 14	\$ 730,675 829,891	9 <u>11</u>	75 43
	<u>\$2,465,520</u>	<u>30</u>	<u>\$1,560,566</u>	<u>20</u>	58
					(Continued)

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018 (In Thousands of New Taiwan Dollars, Except Earnings Per Share)

	2019		2018		Percentag e Increase (Decrease)
_	Amount	%	Amount	%	%
EARNINGS PER SHARE (Note 39) From continuing and discontinued operations					
Basic Diluted	<u>\$0.45</u> <u>\$0.45</u>		<u>\$0.40</u> <u>\$0.40</u>		
From continuing operations Basic Diluted	\$0.45 \$0.45		\$0.40 \$0.40		

(Concluded)

	_	
Other Equity Unrealized		
Exchange Valuation Gains Differences on (Losses) on		
the Translation of Financial Assets Financial Unrealized Gain Measures at Fair		
Retained Earnings Statements of (Loss) on Value Through Capital Stock Unappropriated Foreign Available-for-sale Other Owner of the	Non-controlling	
Common Stock Preferred Stocks Total Capital Surplus Legal Reserve Special Reserve Earnings Total Operations Financial Assets Comprehensive Bank	Interests	Total Equity
BALANCE AT JANUARY 1, 2018 \$24,130,063 \$ - \$24,130,063 \$ 7,730 \$2,880,297 \$1,229,536 \$1,014,567 \$5,124,400 \$(216,266) \$236,666 \$ - \$29,282,593	\$16,892,050	\$46,174,643
Effect of retrospective application	90,927	(210,084)
BALANCE AT JANUARY 1, 2018 AS RESTATED 24,130,063 - 24,130,063 7,730 2,880,297 1,229,536 806,110 4,915,943 (216,266) - 144,112 28,981,582	16,982,977	45,964,559
Appropriation of 2017 earnings Legal reserve 304,370 - (304,370)	_	_
Special reserve (13,705) 13,705	-	(723,902)
Unclaimed dividends	4 474	1,482
	1,174	1,462
Changes in capital surplus from investments in subsidiaries accounted for using the equity method 465	-	465
Cash dividends distributed by subsidiaries	(683,005)	(683,005)
Net profit for the year ended December 31, 2018 954,659 954,659 954,659	987,694	1,942,353
Other comprehensive income (loss) for the year ended December 31, 2018	(157,803)	(381,787)
Total comprehensive income (loss) for the year ended December 31, 2018	829,891	1,560,566
Issue of shares - 3,000,000 3,000,000 3,000,000	-	3,000,000
Capital reduction of subsidiaries for cash received by non-controlling interest	(1,453)	(1,453)
Disposals of investment in equity instruments designated as at fair value through other comprehensive income (138,562) 138,562 -	_	_
BALANCE AT DECEMBER 31, 2018 24,130,063 3,000,000 27,130,063 8,503 3,184,667 1,215,831 610,045 5,010,543 (92,806) - (67,175) 31,989,128	17,129,584	49,118,712
Appropriation of 2018 earnings	17,129,364	49,110,712
	-	-
Special reserve of preferred stock - - - - - 415,504 - <td>-</td> <td>(11,527)</td>	-	(11,527)
Changes in capital surplus from investments in subsidiaries accounted for using the equity method 906 906	_	906
Unclaimed dividends 341 341	2,288	2,629
Cash dividends distributed by subsidiaries	(759,963)	(759,963)
	(759,905)	(739,903)
Net profit for the year ended December 31, 2019 1,100,433 1,100,433 1,100,433	926,168	2,026,601
Other comprehensive income (loss) for the year ended December 31, 2019	258,997	438,919
Total comprehensive income (loss) for the year ended December 31, 2019	<u>1,185,165</u>	2,465,520
Disposals of investment in equity instruments designated as at fair value through other comprehensive income	<u></u>	
BALANCE AT DECEMBER 31, 2019 \$24,130,063 \$3,000,000 \$27,130,063 \$9,750 \$3,367,681 \$1,631,335 \$1,187,851 \$6,186,867 \$(307,473) \$-\$\$239,996 \$33,259,203	<u>\$17,557,074</u>	\$50,816,277

CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018 (In Thousands of New Taiwan Dollars)

	2019	2018
CASH FLOWS FROM OPERATING ACTIVITIES		
Profit from continuing operations before tax	\$ 2,712,235	\$ 2,670,478
Profit (loss) from discontinued operations before tax	(4,033)	2,877
Adjustments to reconcile profit (loss):	(, , ,	,
Depreciation expense	364,173	191,971
Amortization expense	254,094	233,493
Expect credit losses/recognition of provisions	1,013,315	538,605
Net (gain) loss on financial assets or liabilities at fair value		
through profit or loss	(1,731,804)	(2,145,784)
Interest expense	5,674,337	4,959,744
Interest revenue	(9,560,801)	(9,234,808)
Dividends income	(72,939)	(101,079)
Share of profit of associates and joint ventures accounted for		
using equity method	-	(4,944)
Gain on disposal of property and equipment	(426)	(2,363)
Gain on disposal of investments	(192,958)	(45,392)
Gain on lease modification	(22)	-
Changes in operating assets and liabilities:		
Due from the Central Bank and call loans to banks	(759,752)	(1,663,780)
Financial assets at fair value through profit or loss	(19,897,235)	4,983,337
Financial assets at fair value through other comprehensive		
income	8,860,726	182,691
Investments in debt instruments measured at amortized cost	500,000	_
Bills and bonds purchased under resell agreements	891,350	(991,363)
Receivables	4,040,545	(185,261)
Discounts and loans	2,168,123	(17,830,922)
Due to the Central Bank and banks	(12,089,978)	2,496,737
Financial liabilities at fair value through profit or loss	(259,690)	2,254
Bills and bonds sold under repurchase agreements	8,106,485	(38,375,068)
Payable	(1,885,965)	334,380
Deposits and remittances	3,928,503	63,516,621
Net change in provisions	20,702	(9,468)
Net cash flows (used in) generated from operations	(7,921,015)	9,522,956
Interest received	9,775,689	9,214,702
Interest paid	(5,664,500)	(4,678,421)
Dividends received	78,058	111,551
Income taxes paid	<u>(646,230</u>)	<u>(814,143</u>)
Not each flows (used in) generated from enerating activities	(4 277 000)	12 2EC C/E
Net cash flows (used in) generated from operating activities	<u>(4,377,998</u>)	13,356,645
		(Continued)

CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018 (In Thousands of New Taiwan Dollars)

	2019	2018
CASH FLOWS FROM INVESTING ACTIVITIES Proceeds from disposal of investments accounted for using equity method Acquisition of property and equipment Proceeds from disposal of property and equipment Decrease in refundable deposits Acquisition of intangible assets Increase in other financial assets Decrease in other sssets	\$ - (125,395) 7,796 162,683 (122,345) - 401,522 10,762	\$ 4,944 (300,091) 59,656 2,851,478 (183,566) (1,219,825) - 88,777
Net cash flows generated from investing activities	335,023	1,301,373
CASH FLOWS FROM FINANCING ACTIVITIES Decrease in short-term borrowings Decrease in commercial papers Proceeds from issue bank debentures Repayments of bank debentures Repayments of long-term borrowings Payments of lease liabilities Decrease in other financial liabilities Decrease in other liabilities Dividends paid to ownership of the Bank Proceeds from issuing shares Dividends paid to non-controlling interest Net cash flows used in financing activities	(555,379) (500,000) 2,500,000 (1,650,000) (217,253) (172,883) (852,642) (40,612) (11,527) - (759,963)	(1,330,691) (2,299,676) 1,750,000 (4,300,000) (1,996,605) - (1,676,491) (71,251) (723,902) 3,000,000 (683,005) (8,331,621)
EFFECTS OF EXCHANGE RATE CHANGES ON CASH AND CASH EQUIVALENTS	<u>(107,716</u>)	28,600
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	(6,410,950)	6,354,997
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE YEAR	23,961,422	17,606,425
CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR	<u>\$17,550,472</u>	\$23,961,422 (Continued)

CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018 (In Thousands of New Taiwan Dollars)

Reconciliation of the amounts in the consolidated statements of cash flows with the equivalent items reported in the consolidated balance sheets at December 31, 2019 and 2018:

	December 31		
	2019	2018	
Cash and cash equivalents reported in the consolidated balance			
sheets	\$ 6,570,002	\$ 9,227,068	
Due from the Central Bank and call loans to banks qualifying for			
cash and cash equivalents under the definition of IAS 7	10,679,363	14,734,354	
Other items that meet the definition of cash and cash equivalents in			
IAS 7	301,107	<u>-</u>	
Cash and cash equivalents at end of the year	<u>\$17,550,472</u>	<u>\$23,961,422</u>	

(Concluded

INDEPENDENT AUDITORS' REPORT

The Board of Directors and Stockholders
O-Bank Co., Ltd.

Opinion

We have audited the accompanying financial statements of O-Bank Co., Ltd (the "Bank"), which comprise the balance sheets as of December 31, 2019 and 2018, and the statements of comprehensive income, changes in equity and cash flows for the years then ended, and the notes to the financial statements, including a summary of significant accounting policies (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Bank as of December 31, 2019 and 2018, and its financial performance and its cash flows for the years then ended in accordance with the Regulations Governing the Preparation of Financial Reports by Public Banks.

Basis for Opinion

We conducted our audits in accordance with the Regulations Governing Auditing and Attestation of Financial Statements by Certified Public Accountants and auditing standards generally accepted in the Republic of China. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Bank in accordance with The Norm of Professional Ethics for Certified Public Accountant of the Republic of China, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements for the year ended December 31, 2019. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

The descriptions of the key audit matters of the financial statements for the year ended December 31, 2019 are as follows:

Allowance for Credit Losses of Loans

The Bank is engaged principally in providing loans to customers. The Bank's management performed loans impairment assessment in accordance with the requirements of International Financial Reporting Standard 9, "Financial Instruments". In addition, the allowance for credit losses of loans was calculated and classified in accordance with the "Regulations Governing the Procedures for Banking Institutions to Evaluate Assets and Deal with Non-performing/Non-accrual Loans" (referred to as the "Regulations Governing the Procedures for Bad Debts").

For details about the accounting policy on the allowance for credit losses, refer to Note 4 to the accompanying financial statements; for details about the critical accounting judgments, estimates and appropriateness of assumptions of loan impairment, refer to Note 5 to the accompanying financial statements; and for details about the allowance for credit losses, refer to Note 12 to the accompanying financial statements

The Bank is required to assess the classification of credit-granting assets and recognize allowance for credit losses of loans in accordance with the "Regulations Governing the Procedures for Bad Debts". As the assessment and recognition of loss allowance involve subjective judgments and significant estimation assumptions of the management, we have included the assessment of allowance for credit losses of loans as a key audit matter.

The main audit procedures we performed in response to certain aspects of the key audit matter described above are as follows:

- We obtained an understanding and performed testing of the internal controls in respect of the Bank's loan impairment assessment.
- We examined that the classifications of loans were in accordance with the "Regulations Governing the Procedures for Banking Institutions to Evaluate Assets and Deal with Non-performing/Non-accrual Loans". We also recalculated the amount of the allowance for credit losses on loans and checked that the Bank has mets the requirements of the regulations.

Investments Accounted for Using the Equity Method - Assessment of

Reserve for Loss on Guarantee Contracts

China Bills Finance Corporation, subsidiary accounted for using equity method, sets aside reserves for guarantee liabilities. It is required to comply, with both the International Financial Reporting Standard 9, "Financial Instruments", with respect to the evaluation of expected losses on guarantee obligations generated by financial guarantee contracts, and the "Regulations Governing the Procedures for Bills Finance Companies to Evaluate Assets, Set Aside Loss Reserves, and Handle Non-performing Credit, Non-accrual Loans, and Bad Debt" (referred to as the "Regulations for Evaluating Bad Debts"), with respect to the recognition and classification of liabilities.

For the accounting policy and details about the investments accounted for using the equity method, refer to Notes 4 and 13 to the accompanying financial statements.

The assessment of reserve for guarantee contracts involves subjective judgements and significant estimation assumptions of the management. The classification of credit-granting assets and recognization of the reserve for guarantee contracts in accordance with the "Regulations for Evaluating Bad Debts" influence the amounts of the reserve for guarantee contracts. Thus, we consider the assessment of reserve losses on guarantee contracts as a key audit matter.

The main audit procedures we performed in response to certain aspects of the key audit matter described above are as follows:

- We understood the internal controls about the estimated impairment of reserve for losses on guarantee contracts and we tested the effectiveness of the operation of the controls.
- We reviewed the assessment schedule of reserve for losses on credit-granting assets, which
 the management used to assess. We checked the completeness of amount of credit-granting
 assets in the schedule and rationality of classifications. We recalculated the amounts of
 reserve for losses on guarantee contracts in the schedule and checked that it meets the
 requirements of the regulations.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the Regulations Governing the Preparation of Financial Reports by Public Banks, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Bank's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Bank or to cease operations, or has no realistic alternative but to do so.

Those charged with governance, including the audit committee, are responsible for overseeing the Bank's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the auditing standards generally accepted in the Republic of China will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with the auditing standards generally accepted in the Republic of China, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

1. Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of

not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- 2. Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Bank's internal control.
- 3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- 4. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Bank's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Bank to cease to continue as a going concern.
- 5. Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- 6. Obtain sufficient and appropriate audit evidence regarding the financial information of the entities or business activities with the Bank to express opinions on the financial statements. We are responsible for the direction, supervision and performance of the audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements for the year ended December 31, 2019 and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partners on the audit resulting in this independent auditors' report are Yin-Chou Chen and Wang-Sheng Lin.
Deloitte & Touche
Taipei, Taiwan
Republic of China
March 24, 2020

Notice to Readers

The accompanying financial statements are intended only to present the financial position, financial performance and cash flows in accordance with accounting principles and practices generally accepted in the Republic of China and not those of any other jurisdictions. The standards, procedures and practices to audit such financial statements are those generally accepted and applied in the Republic of China.

For the convenience of readers, the independent auditors' report and the accompanying financial statements have been translated into English from the original Chinese version prepared and used in the Republic of China. If there is any conflict between the English version and the original Chinese version or any difference in the interpretation of the two versions, the Chinese-language independent auditors' report and financial statements shall prevail.

(With respect to the Notes in the Independent Auditors' Report, please refer to the 2019 Financial Statement of O-Bank from the Market Observation Post System)

BALANCE SHEETS DECEMBER 31, 2019 AND 2018 (In Thousands of New Taiwan Dollars)

	2019		2018	
ASSETS	Amount	%	Amount	%
CASH AND CASH EQUIVALENTS	\$ 3,714,122	1	\$ 3,670,225	1
DUE FROM THE CENTRAL BANK AND CALL LOANS TO BANKS	18,107,334	5	21,684,624	7
FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS	80,623,826	24	53,820,259	16
FINANCIAL ASSETS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME	35,244,741	11	48,889,287	15
INVESTMENTS IN DEBT INSTRUMENTS AT AMORTIZED COST	-	-	499,940	-
RECEIVABLES, NET	3,233,348	1	6,842,372	2
CURRENT TAX ASSETS	89,717	-	82,212	-
DISCOUNTS AND LOANS, NET	173,981,178	52	179,388,428	54
INVESTMENTS ACCOUNTED FOR USING EQUITY METHOD, NET	14,920,171	5	14,120,402	4
OTHER FINANCIAL ASSETS	517,198	-	614,919	-
PROPERTY AND EQUIPMENT, NET	2,661,050	1	2,757,103	1
RIGHT-OF-USE ASSETS, NET	309,517	-	-	-
INTANGIBLE ASSETS, NET	1,163,114	-	1,274,262	-
DEFERRED TAX ASSETS	288,087	-	164,392	-
OTHER ASSETS	399,430		531,695	
TOTAL	\$335,252,833	<u>100</u>	\$334,340,120	<u>100</u>
LIABILITIES AND EQUITY				
LIABILITIES Due to the Central Bank and banks Financial liabilities at fair value through profit or loss Bills and bonds sold under repurchase agreements Payables Current tax liabilities Deposits and remittances Bank debentures payable Other financial liabilities Provisions Lease liabilities Deferred income tax liabilities Other liabilities	\$ 28,938,529 519,880 2,863,548 2,681,645 46,360 243,645,080 18,700,000 3,468,649 370,856 313,446 400,449 45,188	9 - 1 1 - 73 5 1 - -	\$ 28,984,872 780,811 4,400,442 4,834,006 240,461,299 17,850,000 4,321,291 328,048 333,990 56,233	9 - 1 2 - 72 5 1 - -
Total liabilities	301,993,630	90	302,350,992	90
EQUITY ATTRIBUTABLE TO OWNERS OF THE BANK Capital Common stock Preferred stock Total capital Capital surplus Retained earnings Legal reserve Special reserve Unappropriated earnings Total retained earnings Other equity Total equity	24,130,063 3,000,000 27,130,063 9,750 3,367,681 1,631,335 1,187,851 6,186,867 (67,477) 33,259,203	7	24,130,063 3,000,000 27,130,063 8,503 3,184,667 1,215,831 610,045 5,010,543 (159,981) 31,989,128	7
TOTAL	<u>\$335,252,833</u>	100	<u>\$334,340,120</u>	100

STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018 (In Thousands of New Taiwan Dollars, Except Earnings Per Share)

					Percentag e Increase (Decrease
_	2019		2018)
	Amount	%	Amount	%	%
NET INTEREST					
INTEREST REVENUE	\$5,763,585	109	\$5,505,554	116	5
INTEREST EXPENSE	(3,806,134)	<u>(72</u>)	(3,324,033)	(70)	15
	<u></u>	 /			
Net interest	<u>1,957,451</u>	<u>37</u>	2,181,521	<u>46</u>	(10)
NET REVENUE OTHER THAN INTEREST INCOME			0.40.400	40	
Net service fee income Gain on financial assets or liabilities measured at fair value through	808,793	15	610,128	13	33
profit or loss Realized gains on financial assets at fair value through other	908,385	17	1,385,777	29	(34)
comprehensive income	133,451	2	78,990	2	69
Foreign exchange gain (loss), net	293,516	6	(536,618)	(11)	155
Reversal of impairment loss on		-	(===,===)	(**)	
assets	1,284	-	1,910	-	(33)
Share of profit of associates subsidiaries and accounted for	1 000 400	24	000 445	40	0E
using equity method Other net revenue other than	1,098,480	21	880,415	18	25
interest revenue	<u>103,855</u>	2	127,760	3	(19)
Net revenue other than interest	3,347,764	<u>63</u>	2,548,362	<u>54</u>	31
TOTAL NET REVENUE	5,305,215	<u>100</u>	4,729,883	<u>100</u>	12
BAD DEBTS EXPENSE,					
COMMITMENT AND GUARANTEE LIABILITY PROVISION	<u>(921,016</u>)	<u>(17)</u>	<u>(453,038</u>)	<u>(9)</u>	103
OPERATING EXPENSES Employee benefits expenses	1,701,727	32	1,633,518	35	4
Depreciation and amortization expense	512,931	10	382,934	8	34
Other general and administrative expense	959,449	<u>18</u>	1,133,707	_24	(15)
Total operating expenses	3,174,107	<u>60</u>	3,150,159	<u>67</u>	1
					(O (; I)

(Continued)

STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018 (In Thousands of New Taiwan Dollars, Except Earnings Per Share)

					Percentag e Increase (Decrease
	2019		2018		
	Amount	%	Amount	%	%
PROFIT FROM CONTINUING OPERATIONS BEFORE TAX	\$1,210,092	23	\$1,126,686	24	7
INCOME TAX EXPENSE	109,659	2	172,027	4	(36)
NET PROFIT FOR THE YEAR	1,100,433	<u>21</u>	954,659	_20	15
OTHER COMPREHENSIVE INCOME Components of other comprehensive income that will not be reclassified to profit or loss: Gains (losses) on remeasurements of defined benefit plans	(412)		1,077		(138)
Revaluation gains (losses) on investments in equity instruments measured at fair value through other	(412)	-	1,077	-	(130)
comprehensive income Share of other comprehensive income of subsidiaries, associates and joint ventures accounted for using equity	85,932	2	(127,365)	(3)	167
method	83,856 169,376	<u>1</u> <u>3</u>	(30,934) (157,222)	<u>(3</u>)	371 208
Components of other comprehensive income that will be reclassified to profit or loss: Exchange differences on translation of financial statements of foreign	(00= 555)		440.515	_	(0.7.5)
operations Share of other comprehensive income of subsidiaries, associates and joint ventures accounted for using equity method, components of other comprehensive income that will be reclassified to profit or	(237,382)	(4)	149,013	3	(259)
loss	95,117	2	(90,021)	(2)	206 (Continued)

STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018 (In Thousands of New Taiwan Dollars, Except Earnings Per Share)

	2040		2040		Percentag e Increase (Decrease
	2019	0/	2018	0/	<u> </u>
	Amount	%	Amount	%	%
Gains (losses) from investments in debt instruments measured at fair value through other comprehensive income Income tax related to components of other comprehensive income that	\$ 130,096	2	\$ (100,201)	(2)	230
will be reclassified to profit or loss	22,715 10,546	<u></u>	(25,553) (66,762)	<u>(1)</u> <u>(2)</u>	189 116
Other comprehensive income (loss) for the year, net of income tax	179,922	3	(223,984)	<u>(5</u>)	180
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	<u>\$1,280,355</u>	_24	<u>\$ 730,675</u>	<u>15</u>	75
EARNINGS PER SHARE Basic Diluted	\$0.45 \$0.45		\$0.40 \$0.40		

(Concluded)

										Other Equity				
		Capital Stock		_		Retained	Earnings		Exchange Differences on the Translation of Financial Statements	Unrealized Gains (Losses) on Available-for-	Unrealized Valuation Gains (Losses) on Financial Assets Measures at Fair Value			
	Common Stocks	Preferred Stocks	Total	Capital Surplus	Legal Reserve	Special Reserve	Unappropriated Earnings	Total	of Foreign Operations			sale Financial Assets	Through Other Comprehensive	Total Equity
BALANCE AT JANUARY 1, 2018	\$24,130,063	\$ -	\$24,130,063	\$ 7,730	\$ 2,880,297	\$ 1,229,536	\$ 1,014,567	\$ 5,124,400	\$ (216,266)	\$ 236,666	\$ -	\$29,282,593		
Effect of retrospective application	-	-				-	(208,457)	(208,457)		(236,666)	144,112	(301,011)		
BALANCE AT JANUARY 1, 2018 AS RESTATED	24,130,063	-	24,130,063	7,730	2,880,297	1,229,536	806,110	4,915,943	(216,266)	-	144,112	28,981,582		
Appropriation of 2017 earnings Legal reserve Special reserve	-	-	-	-	304,370	(13,705)	(304,370) 13,705	-	-	-	-	-		
Cash dividends distributed by the Bank	-	-	-	-	-	-	(723,902)	(723,902)	-	-	-	(723,902)		
Changes in capital surplus from investments in subsidiaries accounted for using the equity method	-	-	-	465	-	-	-	-	-	-	-	465		
Unclaimed dividends	-	-	-	308	-	-	-	-	-	-	-	308		
Net profit for the year ended December 31, 2018	-	-	-	-	-	-	954,659	954,659	-	-	-	954,659		
Other comprehensive income (loss) for the year ended December 31, 2018	-	<u>-</u>	-				2,405	2,405	123,460		(349,849)	(223,984)		
Total comprehensive income (loss) for the year ended December 31, 2018	-	_	<u> </u>	=	=	_	957,064	957,064	123,460	_	(349,849)	730,675		
Issuance of shares	_	3,000,000	3,000,000		_	-			-	_	·	3,000,000		
Disposals of investments in equity instruments designated as at fair value through other comprehensive income		<u>-</u> _					(138,562)	(138,562)			138,562			
BALANCE AT DECEMBER 31, 2018	24,130,063	3,000,000	27,130,063	8,503	3,184,667	1,215,831	610,045	5,010,543	(92,806)	-	(67,175)	31,989,128		
Appropriation of 2018 earnings Legal reserve Special reserve Cash dividends of preferred stock distributed by the Bank	-	-	-	- - -	183,014	- 415,504	(183,014) (415,504) (11,527)	- - (11,527)	-	-		- - (11 527)		
	-	-	-	-	-	-	(11,527)	(11,527)	-	-	-	(11,527)		
Changes in capital surplus from investments in subsidiaries accounted for using the equity method	-	-	-	906	-	-	-	-	-	-	-	906		
Unclaimed dividends	-	-	-	341	-	-	-	-	-	-	-	341		
Net profit for the year ended December 31, 2019	-	-	-	-	-	-	1,100,433	1,100,433	-	-	-	1,100,433		
Other comprehensive income (loss) for the year ended December 31, 2019	-	<u>-</u>	<u> </u>		<u> </u>	-	(305)	(305)	(214,667)	<u>-</u>	394,894	179,922		
Total comprehensive income (loss) for the year ended December 31, 2019	-	<u>-</u>	<u> </u>		<u> </u>	-	1,100,128	1,100,128	(214,667)	<u>-</u>	394,894	1,280,355		
Disposals of investments in equity instruments designated as at fair value through other comprehensive income	-	=	-	=	=	<u>=</u>	87,723	87,723		5	(87,723)	-		
BALANCE AT DECEMBER 31, 2019	\$24,130,063	\$ 3,000,000	\$27,130,063	\$ 9,750	\$ 3,367,681	<u>\$ 1,631,335</u>	<u>\$ 1,187,851</u>	\$ 6,186,867	<u>\$ (307,473)</u>	<u>\$</u>	\$ 239,996	\$33,259,203		

STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018 (In Thousands of New Taiwan Dollars)

	2019	2018
CASH FLOWS FROM OPERATING ACTIVITIES		
Profit from continuing operations before tax	\$ 1,210,092	\$ 1,126,686
Adjustments to reconcile profit (loss):	, -,	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Depreciation expense	268,936	160,032
Amortization expense	243,995	222,902
Expect credit losses/recognition of provisions	919,732	451,128
Net (gain) loss on financial assets or liabilities at fair value		
through profit or loss	(908,385)	(1,385,777)
Interest expense	3,806,134	3,324,033
Interest revenue	(5,763,585)	(5,505,554)
Dividends income	(25,572)	(50,847)
Net change in other provisions	-	983
Share of profit of subsidiaries, associates and joint ventures	(1 000 400)	(075 470)
accounted for using equity method Loss on disposal of property and equipment	(1,098,480) 5,886	(875,470) 20
Gain on disposal of investments	(107,879)	(28,143)
Gain on lease modification	(22)	(20, 143)
Changes in operating assets and liabilities:	(22)	
Due from the Central Bank and call loans to banks	(759,752)	(1,663,780)
Financial assets at fair value through profit or loss	(26,156,113)	(7,589,283)
Financial assets at fair value through other comprehensive	(, , , ,	(, , , ,
income	13,954,290	163,621
Investments in debt instruments measured at amortized cost	500,000	-
Receivables	3,726,768	(546,365)
Discounts and loans	4,483,080	(17,210,345)
Due to the Central Bank and banks	(46,343)	(5,910,047)
Bills and bonds sold under repurchase agreements	(1,536,894)	(11,445,488)
Payables	(2,141,164)	483,800
Deposits and remittances	3,183,781	57,439,908
Provisions Cook inflow (cutflow) generated from enerations	600 (6.340.805)	(26,432)
Cash inflow (outflow) generated from operations Interest received	(6,240,895) 5,602,121	11,135,582 5,272,750
Dividends received	5,692,121 329,193	328,052
Interest paid	(3,809,980)	(3,073,861)
Income taxes paid	(105,325)	(201,328)
moome taxes paid	(100,020)	(201,020)
Net cash flows generated from (used in) operating activities	<u>(4,134,886</u>)	<u>13,461,195</u>
CASH FLOWS FROM INVESTING ACTIVITIES		
Proceeds from capital reduction of investments accounted for		
using equity method	-	572,905
Acquisition of property and equipment	(97,152)	(231,412)
Proceeds from disposal of property and equipment	634	9,303
Increase in fundable deposits	-	(263,871)
Decrease in fundable deposits	128,674	_
Acquisition of intangible assets	(113,882)	(164,254)
		(Continued)

STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018 (In Thousands of New Taiwan Dollars)

	2019	2018
Increase in other financial assets Decrease in other financial assets	\$ - 398,828	\$ (614,919)
Increase in other assets	390,020	(16,451)
Decrease in other assets	3,591	
Net cash flows generated from (used in) investing activities	320,693	(708,699)
CASH FLOWS FROM FINANCING ACTIVITIES		
Proceeds from issuing bank debentures	2,500,000	1,750,000
Repayments of bank debentures	(1,650,000)	(4,300,000)
Increase in long-term debt	874,210	1,063,417
Repayments of long-term debt	(2,244,601)	(2,739,908)
Payments of lease liabilities	(104,852)	-
Increase in other financial liabilities	517,749	(474.000)
Decrease in other liabilities	(11,045)	(171,398)
Cash dividends paid	(11,527)	(723,902)
Proceeds from issuing shares		3,000,000
Net cash flows used in financing activities	(130,066)	(2,121,791)
EFFECTS OF EXCHANGE RATE CHANGES ON CASH AND		
CASH EQUIVALENTS	<u>(47,779</u>)	44,978
NET INCREASE (DECREASE) IN CASH	(3,992,038)	10,675,683
CASH AT BEGINNING OF THE YEAR	17,482,201	6,806,518
CASH AT END OF THE YEAR	<u>\$13,490,163</u>	<u>\$17,482,201</u>

Reconciliation of the amounts in the statements of cash flows with the equivalent items reported in the balance sheets at December 31, 2019 and 2018:

	Decem	nber 31
	2019	2018
Cash and cash equivalents reported in the balance sheets Due from the Central Bank and call loans to banks qualifying for	\$ 3,714,122	\$ 3,670,225
cash and cash equivalents under the definition of IAS 7 Other items that meet the definition of cash and cash equivalents in	9,474,934	13,811,976
IAS 7	301,107	
Cash and cash equivalents at end of the year	\$13,490,163	\$17,482,201

(Concluded)

Appendix V

O-Bank Co., Ltd.'s *Ethical Corporate Management*Best Practice Principles:

Comparison Table of Original and Amended Articles

Amended Article	Original Article	Explanation
Article 5	Article 5	In accordance with
While standing by core values of	While standing by core values of	Article 5 of Ethical
"Trust, Outstanding, Unity,	"Trust, Outstanding, Unity,	Corporate Management
Creativity, and Honor," the Bank	Creativity, and Honor," the Bank	Best Practice Principles
abides by the operational	abides by the operational	for TWSE/GTSM Listed
philosophies of honesty,	philosophies of honesty,	Companies
transparency and responsibility,	transparency and responsibility,	
bases policies on the principle of	bases policies on the principle of	
good faith <u>and obtains approval</u>	good faith, and establishes good	
from the Board of Directors, and	corporate governance and risk	
establishes good corporate	control and management	
governance and risk control and	mechanism so as to create an	
management mechanism so as	operational environment for	
to create an operational	sustainable development.	
environment for sustainable		
development.		
Article 7	Article 7	In accordance with
The Bank shall establish a risk	The Bank, upon establishing	Article 7 of <i>Ethical</i>
assessment mechanism against	prevention programs, shall at	Corporate Management
unethical conduct, analyze and	least include preventive	Best Practice Principles
assess on a regular basis	measures against the following:	for TWSE/GTSM Listed
business activities within their		Companies
business scope which are at a		
higher risk of being involved in		
unethical conduct, and establish		
prevention programs accordingly		
and review their adequacy and		
effectiveness on a regular basis.		
The Bank may refer to prevailing		
domestic and foreign standards		
or guideline in establishing the		
<u>prevention programs</u> , which shall		
at least include preventive		
measures against the following:		

Amended Article	Original Article	Explanation
1. Offering and acceptance of	1. Offering and acceptance of	
bribes.	bribes.	
2. Illegal political donations.	2. Illegal political donations.	
3. Improper charitable donations	3. Improper charitable donations	
or sponsorship.	or sponsorship.	
4. Offering or acceptance of	4. Offering or acceptance of	
unreasonable presents or	unreasonable presents or	
hospitality, or other improper	hospitality, or other improper	
benefits.	benefits.	
5. Misappropriation of trade	5. Misappropriation of trade	
secrets and infringement of	secrets and infringement of	
trademark rights, patent rights,	trademark rights, patent rights,	
copyrights, and other	copyrights, and other	
intellectual property rights.	intellectual property rights.	
Article 8	Article 8	In accordance with
The Bank shall <u>request their</u>	The Bank shall clearly specify in	Article 8 of Ethical
directors and senior	their rules, external documents	Corporate Management
management to issue a	the ethical corporate	Best Practice Principles
statement of compliance with the	management policies and the	for TWSE/GTSM Listed
ethical management policy and	commitment by the board of	Companies
require in terms of employment	directors and management on	
the employees comply with such policy.	rigorous and thorough implementation, and shall carry	
The Bank shall clearly specify in	out the policies in internal	
their rules, external documents	management and in commercial	
and on the company website the	activities.	
ethical corporate management		
policies and the commitment by		
the board of directors and senior		
management on rigorous and		
thorough implementation of such		
policies, and shall carry out the		
policies in internal management		
and in commercial activities.		
The Bank shall compile		
documented information on the		
ethical management policy,		
statement, commitment and		
implementation mentioned in the		
first and second paragraphs and		
retain said information properly.		

Amended Article	Original Article	Explanation
Article 17	Article 17	In accordance with
The Bank, its directors,	The Bank, its directors,	Article 17 of <i>Ethical</i>
managers, employees,	managers, employees,	Corporate Management
mandatories, and substantial	mandatories, and substantial	Best Practice Principles
controllers shall exercise the due	controllers shall exercise the due	for TWSE/GTSM Listed
care of good administrators to	care of good administrators to	Companies
urge the Bank to prevent	urge the Bank to prevent	Companios
unethical conduct, always review	unethical conduct, always review	
the results of the preventive	the results of the preventive	
measures and continually make	measures and continually make	
adjustments so as to ensure	adjustments so as to ensure	
thorough implementation of its	thorough implementation of its	
ethical corporate management	ethical corporate management	
policies.	policies.	
To achieve sound ethical	To achieve sound ethical	
corporate management, the	corporate management, the	
corporate governance	corporate governance	
subcommittee of the Bank's	subcommittee of the Bank's	
Corporate Social Responsibility	Corporate Social Responsibility	
(CSR) Committee is the	(CSR) Committee is responsible	
dedicated unit and avail itself of	for establishing and supervising	
adequate resources and staff	the implementation of the ethical	
itself with competent personnel,	corporate management policies	
responsible for establishing and	and prevention programs. The	
supervising the implementation	dedicated unit shall be in charge	
of the ethical corporate	of the following matters, and shall	
management policies and	report to the board of directors	
prevention programs. The	on a regular basis:	
dedicated unit shall be in charge		
of the following matters, and		
shall report to the board of		
directors on a regular basis (at		
least once a year):		
1. Assisting in incorporating	1. Assisting in incorporating	
ethics and moral values into	ethics and moral values into	
the Bank's business strategy	the Bank's business strategy	
and adopting appropriate	and adopting appropriate	
prevention measures against	prevention measures against	
corruption and malfeasance to	corruption and malfeasance to	
ensure ethical management in	ensure ethical management in	
compliance with the	compliance with the	
requirements of laws and	requirements of laws and	

Amended Article	Original Article	Explanation
regulations.	regulations.	
2. Analyzing and assessing on a	2. Adopting accordingly	
regular basis the risk of	programs to prevent unethical	
involvement in unethical	conduct, and setting out in	
conduct within the business	each program the standard	
scope, adopting accordingly	operating procedures and	
programs to prevent unethical	conduct guidelines with	
conduct <u>, and setting</u> out in	respect to the Bank's	
each program the standard	operations and business.	
operating procedures and		
conduct guidelines with		
respect to the Banks'		
operations and business		
3. Planning the internal	3. Planning the internal	
organization, structure, and	organization, structure, and	
allocation of responsibilities	allocation of responsibilities	
and setting up check-and-	and setting up check-and-	
balance mechanisms for	balance mechanisms for	
mutual supervision of the	mutual supervision of the	
business activities within the	business activities within the	
business scope which are	business scope which are	
possibly at a higher risk for	possibly at a higher risk for	
unethical conduct.	unethical conduct.	
4. Promoting and coordinating	4. Promoting and coordinating	
awareness and educational	awareness and educational	
activities with respect to ethics	activities with respect to ethics	
policy.	policy.	
5. Developing a whistle-blowing	5. Developing a whistle-blowing	
system and ensuring its	system and ensuring its	
operating effectiveness.	operating effectiveness.	
6. Assisting the board of directors		
and management in auditing	and management in auditing	
and assessing whether the	and assessing whether the	
prevention measures taken for	prevention measures taken for	
the purpose of implementing	the purpose of implementing	
ethical management are	ethical management are	
effectively operating, and	effectively operating, and	
preparing reports on the	preparing reports on the	
regular assessment of	regular assessment of	
compliance with ethical	compliance with ethical	
management in operating	management in operating procedures.	
procedures.	procedures.	

Amended Article	Original Article	Explanation
Article 20	Article 20	In accordance with
The Bank shall establish	The Bank shall establish effective	Article 20 of Ethical
effective accounting systems and	accounting systems and internal	Corporate Management
internal control systems for	control systems for business	Best Practice Principles
business activities possibly at a	activities possibly at a higher risk	for TWSE/GTSM Listed
higher risk of being involved in	of being involved in an unethical	Companies
an unethical conduct, not have	conduct, not have under-the-	-
under-the-table accounts or keep	table accounts or keep secret	
secret accounts, and conduct	accounts, and conduct reviews	
reviews regularly so as to ensure	regularly so as to ensure that the	
that the design and enforcement	design and enforcement of the	
of the systems are showing	systems are showing results.	
results.	The internal audit unit of the	
The internal audit unit of the	Bank shall, engage a certified	
Bank shall, based on the results	public accountant to carry out the	
of assessment of the risk of	audit, and may engage	
involvement in unethical conduct,	professionals to assist if	
devise relevant audit plans	necessary.	
including auditees, audit scope,		
audit items, audit frequency, etc.,		
and examine accordingly the		
compliance with the prevention		
programs. The internal audit unit		
may engage a certified public		
accountant to carry out the audit,		
and may engage professionals to		
assist if necessary.		
The results of examination in the		
preceding paragraph shall be		
reported to senior management		
and the ethical management		
dedicated unit and put down in		
writing in the form of an audit		
report to be submitted to the		
board of directors.		
Article 23	Article 23	In accordance with
The Bank shall adopt a concrete	The Bank shall adopt a concrete	Article 23 of Ethical
whistle-blowing system and	whistle-blowing system and	Corporate Management
scrupulously operate the system.	scrupulously operate the system.	Best Practice Principles
The whistle-blowing system shall	The whistle-blowing system shall	for TWSE/GTSM Listed
include at least the following:	include at least the following:	Companies

Amended Article	Original Article	Explanation
1. An independent mailbox or	1. An independent mailbox or	
hotline, either internally	hotline, either internally	
established and publicly	established and publicly	
announced or provided by an	announced or provided by an	
independent external	independent external	
institution, to allow internal and	institution, to allow internal and	
external personnel of the bank	external personnel of the bank	
to submit reports.	to submit reports.	
2. Dedicated personnel or unit	2. Dedicated personnel or unit	
appointed to handle the	appointed to handle the	
whistle-blowing system. Any	whistle-blowing system. Any	
tip involving a director or	tip involving a director or	
senior management shall be	managerial officer shall be	
reported to the independent	reported to the independent	
directors or supervisors.	directors or supervisors.	
Categories of reported	Categories of reported	
misconduct shall be delineated	misconduct shall be delineated	
and standard operating	and standard operating	
procedures for the	procedures for the	
investigation of each shall be	investigation of each shall be	
adopted.	adopted.	
3. Follow-up measures to be		
adopted depending on the		
severity of the circumstances		
after investigations of cases		
reported are completed.		
Where necessary, a case shall		
be reported to the competent		
authority or referred to the		
judicial authority.		
4. Documentation of case	3. Documentation of case	
acceptance, investigation	acceptance, investigation	
processes, investigation	processes, investigation	
results, and relevant	results, and relevant	
documents.	documents.	
<u>5</u> . Confidentiality of the identity of	4. Confidentiality of the identity of	
whistle-blowers and the	whistle-blowers and the	
content of reported cases, <u>and</u>	content of reported cases <u>.</u>	
an undertaking regarding		
anonymous reporting.		
6. Measures for protecting	<u>5.</u> Measures for protecting	
whistle-blowers from	whistle-blowers from	

Amended Article	Original Article	Explanation
inappropriate disciplinary	inappropriate disciplinary	•
actions due to their whistle-	actions due to their whistle-	
blowing.	blowing.	
7. Whistle-blowing incentive	6. Whistle-blowing incentive	
measures.	measures.	
When material misconduct or	When material misconduct or	
likelihood of material impairment	likelihood of material impairment	
to the Bank comes to their	to the Bank comes to their	
awareness upon investigation,	awareness upon investigation,	
the dedicated personnel or unit	the dedicated personnel or unit	
handling the whistle-blowing	handling the whistle-blowing	
system shall immediately	system shall immediately prepare	
prepare a report and notify the	a report and notify the	
independent directors in written	independent directors in written	
form.	form.	
Article 27	Article 27	In accordance with
The Principles is implemented	The Principles is implemented	Article 27 of Ethical
after the board of directors grants	after the board of directors grants	Corporate Management
the approval, and shall be	the approval, and reported at a	Best Practice Principles
reported at a shareholders'	shareholders' meeting. The same	for TWSE/GTSM Listed
meeting. The same procedure	procedure shall be followed	Companies
shall be followed when the	when the principles have been	
principles have been amended.	amended.	
When the Bank submits its	The Principles shall apply mutatis	
ethical corporate management	mutandis to the audit committee.	
best practice principles to the		
board of directors for discussion		
pursuant to the preceding		
paragraph, the board of directors		
shall take into full consideration		
each independent director's		
opinions. Any objections or		
reservations of any independent		
director shall be recorded in the		
minutes of the board of directors		
meeting. An independent director		
that cannot attend the board		
meeting in person to express		
objections or reservations shall		
provide a written opinion before		
the board meeting, unless there		

Amended Article	Original Article	Explanation
is some legitimate reason to do otherwise, and the opinion shall		
be specified in the minutes of the		
board of directors meeting. The Principles shall apply		
mutatis mutandis to the audit committee.		

Appendix VI

O-Bank Co., Ltd.'s Criteria Governing Codes of Ethical Conduct: Comparison Table of Original and Amended Articles

Amended Article	Original Article	Explanation
Article 11 Workplace Ethics	Article 11 Workplace Ethics	In accordance with the
1. Managers and employees may	1. Managers and employees may	principles of 2018.4.26
not form joint ventures with	not form joint ventures with	Financial Supervisory
customers, run their own	customers, run their own	Commission Order
businesses, or engage in	businesses, or engage in	Jin-Guan-Yin-Wai-Zi
monetary lending with	monetary lending with	No.10702712390 and
customers.	customers.	Bankers Association
2. With the exception of relatives	2. With the exception of relatives	of the R.O.C.'s
of direct lineage, managers	of direct lineage, managers	Suggested Best
and employees may not act as	and employees may not act as	Practices for Banks'
the undersigned on behalf of	the undersigned on behalf of	Controls over Tax-
customers or undertake any	customers or undertake any	related Money
other affair for them by proxy.	other affair for them by proxy.	Laundering Risks, the
3. Personnel of all levels shall		Bank should ensure
faithfully follow the codes of		that the employees
ethical conduct, and shall not		follow the code of
assist customers in		ethics or relevant
arrangements meant for		policies, and should
intentional tax evasion or tax-		not assist the
related money laundering.		customer in
4. Personnel of all levels shall	3. Personnel of all levels shall	arrangement for
maintain mutual respect while	maintain mutual respect while	intentional tax evasion
dealing with customers, treat	dealing with customers, treat	or tax-related money
each other with sincerity, and	each other with sincerity, and	laundering.
may not act in ways	may not act in ways	
associated with sexual	associated with sexual	
harassment.	harassment.	
5. Personnel of all levels shall	4. Personnel of all levels shall	
apply reasonable judgment to	apply reasonable judgment to	
instructions from superiors,	instructions from superiors,	
clearly define their powers and	clearly define their powers and	
responsibilities, and, if in	responsibilities, and, if in	
doubt, seek clarification from	doubt, seek clarification from	
superiors and be refrained	superiors and be refrained	
from making presumptions and	from making presumptions and	
engaging in favor-currying,	engaging in favor-currying,	
lobbying, or any other	lobbying, or any other	
misconduct in violation of	misconduct in violation of	
relevant regulations.	relevant regulations.	

Appendix VII

O-Bank Co., Ltd.'s Corporate Social Responsibility Best Practice Principles:

Comparison Table of Original and Amended Articles

		T
Amended Article	Original Article	Explanation
Article 3	Article 3	Wording is added in
The Bank shall observe the	Committed to sustainable	accordance with
materiality principle in the	development, the Bank has	article 3 of Corporate
assessments of risk in	devoted itself to the five major	Social Responsibility
environmental, social, and	corporate social responsibility	Best Practice
corporate governance issues	areas:	Principles for
relevant to its business activities,	1. Corporate Governance	TWSE/TPEx-Listed
and devise risk management	2. Employee Care	Companies.
policies and strategies	3. Customer Service	
accordingly. Meanwhile,	4. Environmental Protection	
committed to sustainable	5. Social Engagement	
development, the Bank has		
devoted itself to the five major		
corporate social responsibility		
areas:		
1. Corporate Governance		
2. Employee Care		
3. Customer Service		
4. Environmental Protection		
5. Social Engagement		
Article 20	Article 20	Wording is added in
The Bank shall set out and	The Bank shall reasonably reflect	accordance with
implement reasonable employee	operating performance or results	article 21 of Corporate
benefits (including pay, leave,	in its employee compensation	Social Responsibility
and other benefits), and	policy to facilitate the recruitment	Best Practice
reasonably reflect operating	and retention of human	Principles for
performance or results in its	resources and thus ensure	TWSE/TPEx-Listed
employee compensation policy to	sustainable development.	Companies.
facilitate the recruitment and		
retention of human resource so		
as to ensure sustainable		
development.		

Amended Article	Original Article	Explanation
Article 23 The Bank, while undertaking operations and rendering services, shall abide by laws and regulations of the competent authority and evaluate legal compliance thereof, thereby guaranteeing product and service quality and protecting customer rights and interests. Separately, the Bank, while marketing or advertising its products or services, shall abide by business ethics, ensure the information transparency and safety of its products and services, and devise and make public its policy with regard to customer rights and interests in order not to damage customer rights and interests. Meanwhile, the Bank shall abide by applicable laws and regulations and international guidelines regarding the customer health and safety, customer privacy, marketing, and labeling of its products and services, and shall not deceive, mislead, commit fraud, or engage in any other acts that betray customer trust or	Article 23 The Bank, while undertaking operations and rendering services, shall abide by laws and regulations of the competent authority and evaluate legal compliance thereof, thereby guaranteeing product and service quality and protecting customer rights and interests. Separately, the Bank, while marketing or advertising its products or services, shall abide by business ethics, ensure the information transparency and safety of its products and services, and devise and make public its policy with regard to customer rights and interests in order not to damage customer rights and interests. Meanwhile, the Bank shall abide by applicable laws and regulations and international guidelines and shall not deceive, mislead, commit fraud, or engage in any other acts that betray customer trust or damage customer rights and interests.	Explanation Wording is added in accordance with article 24 of Corporate Social Responsibility Best Practice Principles for TWSE/TPEx-Listed Companies.
damage customer rights and interests.		
Article 28 The Bank shall assess the impact its procurement has on society as well as the environment of the community that it is procuring from, and shall cooperate with its suppliers to jointly foster a stronger sense of	Article 28 The Bank shall assess the impact its procurement has on society as well as the environment of the community that it is procuring from, and shall cooperate with its suppliers to jointly foster a stronger sense of	Wording is added in accordance with article 26 of Corporate Social Responsibility Best Practice Principles for TWSE/TPEx-Listed Companies.

A ma a m de el A eti el e	Opinional Auticle	Cyplometics
		Explanation
Amended Article corporate social responsibility. In addition, the Bank shall implement supplier management policies to require suppliers observe certain regulations on environmental protection, occupational health and safety, or labor human rights The Bank, before proceeding with a business transaction, shall verify if a given supplier is known to have had an adverse effect on the environment or society so as not to do business with any party that runs counter to its corporate social responsibility policy. Separately, any contract signed with a major supplier shall call for compliance with the corporate social responsibility policies of both parties and make it clear that if the supplier violates the said policies and causes a conspicuous impact on the environment of its community and society at large, the Bank is	corporate social responsibility. The Bank, before proceeding with a business transaction, shall verify if a given supplier is known to have had an adverse effect on the environment or society so as not to do business with any party that runs counter to its corporate social responsibility policy. Separately, any contract signed with a major supplier shall call for compliance with the corporate social responsibility policies of both parties and make it clear that if the supplier violates the said policies and causes a conspicuous impact on the environment of its community and society at large, the Bank is entitled to terminate or nullify the contract in question.	Explanation
entitled to terminate or nullify the		
contract in question.		
Article 30 To improve resource efficiency, the Bank shall take inventory of their greenhouse gas emissions, water consumption, and total	Article 30 To improve water use efficiency, the Bank shall properly and sustainably use water resources and implement relevant	Wording is added in accordance with article 17 of Corporate Social Responsibility Best Practice
waste produced, and implement	management measures.	Principles for TWSE/TPEx-Listed
policies on energy efficiency and carbon reduction, greenhouse	Separately, the Bank shall establish and strengthen	Companies.
gas reduction, water reduction,	environmental protection facilities	Companico.
or waste management. Separately, the Bank shall	in order not to pollute water, air, and soil. The Bank shall also do its utmost to mitigate harm to	
establish and strengthen	human health and the	

Amended Article	Original Article	Explanation
environmental protection facilities in order not to pollute water, air, and soil. The Bank shall also do its utmost to mitigate harm to human health and the environment by adopting the best possible pollution control technologies and measures.	environment by adopting the best possible pollution control technologies and measures.	
Article 31 The Bank shall evaluate the potential risk and opportunities in climate change with regard to the present and future of its business, and take appropriate action to counter climate change issues, and disclose its result, and establish corporate strategies for energy conservation and carbon and greenhouse gas reduction based upon its operating conditions and the aforesaid result, thereby reducing the impact of the Bank's business operations on the natural environment.	Article 31 The Bank shall monitor the impact of climate change on its operations, implement a greenhouse gas volume check and disclose its result, and establish corporate strategies for energy conservation and carbon and greenhouse gas reduction based upon its operating conditions and the aforesaid result, thereby reducing the impact of the Bank's business operations on the natural environment.	Wording is added in accordance with article 17 of Corporate Social Responsibility Best Practice Principles for TWSE/TPEx-Listed Companies.

Appendix VIII

O-Bank Co., Ltd.'s *Procedures for Ethical Management* and Guidelines for Conduct:

Comparison Table of Original and Amended Articles

Amended Article	Original Article	Explanation
Article 5	Article 5	In accordance with
(Responsible unit and duties)	(Responsible unit)	Article 5 of Sample
	, ,	Template for XXX Co.,
The Bank designates Corporate	The Bank designates Corporate	Ltd. Procedures for
Social Responsibility (CSR)	Social Responsibility(CSR)	Ethical Management
Committee as the solely	Committee as the solely	and Guidelines for
responsible unit (hereinafter,	responsible unit (hereinafter,	Conduct and the
"responsible unit") under the	"responsible unit") under the	Bank's operational
board of directors, installing	board of directors and	needs.
adequate resources and	designates the Corporate	
competent personnel, and	Governance Subcommittee in	
designates the Corporate	charge of the amendment,	
Governance Subcommittee in	implementation, interpretation,	
charge of the amendment,	and advisory services with	
implementation, interpretation,	respect to these Procedures and	
and advisory services with	Guidelines, the recording and	
respect to these Procedures and	filing of reports, and the	
Guidelines, the recording and	monitoring of implementation.	
filing of reports, and the	The responsible unit shall be in	
monitoring of implementation.	charge of the following matters	
The responsible unit shall be in	and also submit regular reports	
charge of the following matters	to the board of directors:	
and also submit regular (at least		
once a year) reports to the board		
of directors:		
Assisting in incorporating	1. Assisting in incorporating	
ethics and moral	ethics and moral	
values into this Corporation's	values into this Corporation's	
business strategy and	business strategy and	
adopting appropriate	adopting appropriate	
prevention measures against	prevention measures against	
corruption and malfeasance to	corruption and malfeasance to	
ensure ethical management in	ensure ethical management in	
compliance with the	compliance with the	
requirements of laws and	requirements of laws and	
regulations.	regulations.	

Amended Article	Original Article	Explanation
2. Analyzing and assessing the	2. Setting out in each program	
risk of unethical conduct within	the standard operating	
the business scope once a	procedures and conduct	
<u>year.</u> Setting out in each	guidelines with respect to the	
program the standard	Bank's operations and	
operating procedures	business.	
accordingly and conduct		
guidelines with respect to the		
Bank's operations and		
business.		
3. Planning the internal	3. Planning the internal	
organization, structure, and	organization, structure, and	
allocation of responsibilities	allocation of responsibilities	
and setting up check-and-	and setting up check-and-	
balance mechanisms for	balance mechanisms for	
mutual supervision of the	mutual supervision of the	
business activities within the	business activities within the	
business scope which are	business scope which are	
possibly at a higher risk for	possibly at a higher risk for	
unethical conduct.	unethical conduct.	
4. Promoting and coordinating	4. Promoting and coordinating	
awareness and educational	awareness and educational	
activities with respect to ethics	activities with respect to ethics	
policy.	policy.	
5. Developing a whistle-blowing	5. Developing a whistle-blowing	
system and ensuring its	system and ensuring its	
operating effectiveness.	operating effectiveness.	
6. Assisting the board of directors		
and management in auditing	and management in auditing	
and assessing whether the	and assessing whether the	
prevention measures taken for	prevention measures taken for	
the purpose of implementing	the purpose of implementing	
ethical management are	ethical management are	
effectively operating, and	effectively operating, and	
preparing reports on the	preparing reports on the	
regular assessment of	regular assessment of	
compliance with ethical	compliance with ethical	
management in operating	management in operating	
procedures.	procedures	

Amended Article	Original Article	Explanation
7. Compiling and safekeeping the documented information on ethical management policy, compliance statement, commitment and implementation.		
Article 11 (Recusal) When the Bank's director, supervisor, officer or other stakeholder attending or present at a board meeting, or the juristic person represented thereby, has a stake in an agenda item at the meeting, that director, supervisor, officer or stakeholder shall state the important aspects of the stake in the meeting and, where there is a likelihood that the interests of the Bank would be prejudiced, may not participate in the discussion or vote on that proposal, shall recuse himself or herself from any discussion and voting, and may not exercise voting rights as proxy on behalf of another director. The directors shall exercise discipline among themselves, and may not support each other in an inappropriate manner. When the spouse, a blood relative within the second degree of kinship of a director, or any company which has a controlling or subordinate relation with a director has interests in the matters under discussion in the meeting of the preceding paragraph, such director shall be deemed to have a personal interest in the matter.	Article 11 (Recusal) When the Bank's director, supervisor, officer or other stakeholder attending or present at a board meeting, or the juristic person represented thereby, has a stake in a proposal at the meeting, that director, supervisor, officer or stakeholder shall state the important aspects of the stake in the meeting and, where there is a likelihood that the interests of the Bank would be prejudiced, may not participate in the discussion or vote on that proposal, shall recuse himself or herself from any discussion and voting, and may not exercise voting rights as proxy on behalf of another director. The directors shall exercise discipline among themselves, and may not support each other in an inappropriate manner.	In accordance with Article 11 of Sample Template for XXX Co., Ltd. Procedures for Ethical Management and Guidelines for Conduct

Amended Article	Original Article	Explanation
If in the course of conducting	If in the course of conducting	Ехріанаціон
company business, any	company business, any	
personnel of the Bank discovers	personnel of the Bank discovers	
that a potential conflict of interest	that a potential conflict of interest	
exists involving themselves or	exists involving themselves or	
the juristic person that they	the juristic person that they	
represent, or that they or their	represent, or that they or their	
spouse, parents, children, or a	spouse, parents, children, or a	
person with whom they have a	person with whom they have a	
relationship of interest is likely to	relationship of interest is likely to	
obtain improper benefits, the	obtain improper benefits, the	
personnel shall report the	personnel shall report the	
relevant matters to both his or	relevant matters to both his or	
her immediate supervisor and	her immediate supervisor and the	
the responsible unit, and the	responsible unit, and the	
immediate supervisor shall	immediate supervisor shall	
provide the personnel with	provide the personnel with	
proper instructions.	proper instructions.	
propor mondenerio	propor medicinens	
No personnel of the Bank may	No personnel of the Bank may	
use company resources on	use company resources on	
commercial activities other than	commercial activities other than	
those of the Bank, nor may any	those of the Bank, nor may any	
personnel's job performance be	personnel's job performance be	
affected by his or her	affected by his or her	
involvement in the commercial	involvement in the commercial	
activities other than those of this	activities other than those of this	
Corporation.	Corporation.	
Article 16	Article 16	In accordance with
(Compliance with and	(Announcement of policy of	Article 16 of Sample
announcement of policy of ethical	ethical management <u>to outside</u>	Template for XXX Co.,
management)	parties)	Ltd. Procedures for
		Ethical Management
The Bank shall request its	The Bank shall disclose its policy	and Guidelines for
directors and senior	of ethical management in its	Conduct
management to issue a	internal rules, annual reports, on	
statement of compliance with the	the company's websites, and in	
ethical management policy and	other promotional materials, and	
require in the terms of	shall make timely	
employment that employees	announcements of the policy in	
comply with such policy.	events held for outside parties	

Amended Article	Original Article	Explanation
	such as product launches and	Explanation
The Bank shall disclose its policy of ethical management in its internal rules, annual reports, on the company's websites, and in other promotional materials, and shall make timely announcements of the policy in events held for outside parties such as product launches and investor press conferences, in order to make its suppliers, customers, and other business-related institutions and personnel fully aware of its principles and rules with respect to ethical management.	investor press conferences, in order to make its suppliers, customers, and other business-related institutions and personnel fully aware of its principles and rules with respect to ethical management.	
Article 21 (Handling of unethical conduct by personnel of the Bank) As an incentive to insiders and outsiders for informing of unethical or unseemly conduct, the Bank will grant a reward depending the seriousness of the circumstance concerned. Insiders having made a false report or malicious accusation shall be subject to disciplinary action and be removed from office if the circumstance concerned is material.	Article 21 (Handling of unethical conduct by personnel of the Bank) As an incentive to insiders and outsiders for informing of unethical or unseemly conduct, the Bank will grant a reward depending the seriousness of the circumstance concerned. Insiders having made a false report or malicious accusation shall be subject to disciplinary action and be removed from office if the circumstance concerned is material.	In accordance with Article 21 of Sample Template for XXX Co., Ltd. Procedures for Ethical Management and Guidelines for Conduct
The Bank internally establishes and publicly announces on its website and the intranet, an independent mailbox or hotline, for the Bank insiders and outsiders to submit reports. A whistleblower shall at least furnish the following information:	The Bank internally establishes and publicly announces on its website and the intranet, an independent mailbox or hotline, for the Bank insiders and outsiders to submit reports. A whistleblower shall at least furnish the following information:	

Amended Article	Original Article	Explanation
1. The whistleblower's full name, national I.D. number_ (anonymous report shall also be accepted), as well as an address, telephone number, and e-mail address where the whistleblower can be contacted.	1. The whistleblower's full name, national I.D. number, as well as an address, telephone number, and e-mail address where the whistleblower can be contacted.	·
 The full name(s) of the person(s) being reported, or other characteristics sufficient to make clear the identity of the person(s) being reported. Concrete facts that can be investigated. 	 2. The full name(s) of the person(s) being reported, or other characteristics sufficient to make clear the identity of the person(s) being reported. 3. Concrete facts that can be investigated. 	
The Bank's personnel handling whistle-blowing matters shall represent in writing they will keep the whistleblowers' identity and contents of information confidential. The Bank also undertakes to protect the whistleblowers from improper treatment due to their whistleblowing.	The Bank's personnel handling whistle-blowing matters shall represent in writing they will keep the whistleblowers' identity and contents of information confidential. The Bank also undertakes to protect the whistleblowers from improper treatment due to their whistleblowing.	
The responsible unit of the Bank's independent whistleblower system shall observe the following procedure for handling the report of unethical conduct:	The responsible unit of the Bank's independent whistleblower system will observe the following procedure:	
1. An information shall be reported to the department head if involving the rank and file and to an independent director or supervisor if involving a director or a senior executive. 2. The responsible unit of the Bank's independent	 An information shall be reported to the department head if involving the rank and file and to an independent director or supervisor if involving a director or a senior executive. The responsible unit of the Bank's independent 	

Amended Article	Original Article	Explanation
whistleblower system and the department head or personnel being reported to in the preceding subparagraph shall immediately verify the facts and, where necessary, with the assistance of the legal compliance or other related department.	whistleblower system and the department head or personnel being reported to in the preceding subparagraph shall immediately verify the facts and, where necessary, with the assistance of the legal compliance or other related department. 3. If a person being informed of is confirmed to have indeed violated the applicable laws and regulations or the Bank's policy and regulations of ethical management, the Bank shall immediately require the violator to cease the conduct and shall make an appropriate disposition. When necessary, the Bank will institute legal proceedings and seek damages to safeguard its reputation and its rights and interests.	Ехріапацоп
 4. Documentation of case acceptance, investigation processes and investigation results shall be retained for five years and may be retained electronically. In the event of a suit in respect of the whistleblowing case before the retention period expires, the relevant information shall continue to be retained until the conclusion of the litigation. 5. With respect to a confirmed information, the Bank shall charge relevant units with the 	 4. Documentation of case acceptance, investigation processes and investigation results shall be retained for five years and may be retained electronically. In the event of a suit in respect of the whistleblowing case before the retention period expires, the relevant information shall continue to be retained until the conclusion of the litigation. 5. With respect to a confirmed information, the Bank shall charge relevant units with the 	

Amended Article	Original Article	Explanation
task of reviewing the internal control system and relevant procedures and proposing corrective measures to prevent recurrence. 6. The responsible unit of the Bank's independent whistleblower system shall submit to the board of directors a report on the whistleblowing case, actions taken, and subsequent reviews and corrective measures.	task of reviewing the internal control system and relevant procedures and proposing corrective measures to prevent recurrence. 6. The responsible unit of the Bank's independent whistleblower system shall submit to the board of directors a report on the whistleblowing case, actions taken, and subsequent reviews and corrective measures.	
Article 23 (Internal announcement and establishment of a system for rewards, penalties, and complaints, and related disciplinary measures)	Article 23 (Establishment of a system for rewards, penalties, and complaints, and related disciplinary measures)	In accordance with Article 23 of Sample Template for XXX Co., Ltd. Procedures for Ethical Management and Guidelines for Conduct
The responsible unit of the Bank shall organize an awareness session each year and arrange for the chairperson, president, or senior management to communicate the importance of ethics to its directors, employees, and mandatories.	The responsible unit of the Bank shall organize an awareness session each year and arrange for the chairman, president, or senior management to communicate the importance of ethics to its directors, employees, and mandatories.	
The Bank shall link ethical management to employee performance evaluations and human resources policy, and establish clear and effective systems for rewards, penalties, and complaints.	The Bank shall link ethical management to employee performance evaluations and human resources policy, and establish clear and effective systems for rewards, penalties, and complaints.	
If any personnel of the Bank seriously violates ethical conduct, this Corporation shall	If any personnel of the Bank seriously violates ethical conduct, this Corporation shall dismiss the	

Amended Article	Original Article	Explanation
dismiss the personnel from his or her position or terminate his or her employment in accordance with applicable laws and regulations or the personnel policy and procedures of the Bank.	personnel from his or her position or terminate his or her employment in accordance with applicable laws and regulations or the personnel policy and procedures of the Bank.	
The Bank shall disclose on its intranet information the name and title of the violator, the date and details of the violation, and the actions taken in response.	The Bank shall disclose on its intranet information the name and title of the violator, the date and details of the violation, and the actions taken in response.	

Appendix IX

O-Bank Co., Ltd.'s Rules for Its 2nd Repurchase of Shares for Transfer to Employees

Approved by the 7th Board of Directors in its 23rd meeting on March 25, 2020 Amended by the 7th Board of Directors in its 25th meeting on April 29, 2020

Article 1: Purpose of Formulation

In order to motivate employees and enhance their loyalty, the Company hereby formulates these Rules for Repurchase of Shares for Transfer to Employees pursuant to such applicable regulations as subparagraph 1, paragraph 1, Article 28-2 of the Securities and Exchange Act and the Financial Supervisory Commission's Regulations Governing Share Repurchase by Exchange-Listed and OTC-Listed Companies. Unless otherwise provided in applicable laws, the Company's repurchase of shares for transfer to employees shall be conducted in accordance with these Rules.

Article 2: Class of Shares; Rights Attached and Restrictions Imposed

The shares to be transferred to employees are common shares. Unless provided otherwise in applicable laws and these Rules, such shares bear the same rights and obligations as the Company's other outstanding common shares.

Article 3: Transfer Period

Pursuant to these Rules, the Company may transfer repurchased shares, in whole or in tranches, to employees within five years from the date of repurchase.

Article 4: Transferee Qualifications

Fulltime employees of the Company and subsidiaries (overseas subsidiaries included), as of the record date of subscription, in which the Company directly or indirectly holds over 50% of the voting shares shall be entitled to subscribe to the amount of shares provided in Article 5 of these Rules. Except with approval of the chairman of the Board, transferees who leave employment or suspend employment without pay prior to the deadline for subscription settlement shall be deprived of their entitlement to subscription.

Article 5: Number of Subscribable Shares

The Company takes into account employees' duties, performance, years of service, and contribution when deciding on the amount of shares they are entitled to subscribe to, which shall be presented to the chairman of the Board for approval. Employees who fail to settle their subscription by the given deadline shall be deemed to have waived their entitlement; the chairman of the Board may arrange for other employees to subscribe to any balance of shares due to under-subscription.

Article 6: Procedures for Transfer of Shares

Procedures for transferring repurchased shares to employees:

 In accordance with the pertinent board resolution, the Company shall announce, report, and implement its repurchase of shares within the designated period.

The Company shall, pursuant to these Rules, determine and announce such matters as the record date of subscription, criteria for subscribable amounts, settlement period, and rights attached and restrictions imposed, which in turn shall be presented to the chairman of the Board for approval with the latter's authorization.

2. Compile statistics with respect to the number of shares actually subscribed to and paid for; register share transfer accordingly.

Article 7: Transfer Price Per Share

The transfer price of the repurchased shares shall be the average price of the cumulative repurchases actually undertaken. If the total number of the Company's common shares already issued increases prior to transfer, the transfer price shall be adjusted proportionately.

Article 8: Rights and Obligations after Transfer of Shares

After the repurchased shares have been transferred to employees and registered accordingly, the rights and obligations they bear shall be the same as those of all existing common shares unless provided otherwise.

Article 9: Implementation

These Rules shall be implemented upon approval of the Board of Directors. The same applies to their amendment, which shall also be presented to the Shareholders' Meeting.

Appendix X

O-Bank Co., Ltd.'s *Articles of Incorporation:*Comparison Table of Original and Amended Articles

Amended Article	Original Article	Explanation
Article 8 (delete)	Article 8 The shares of the Bank shall be registered shares affixed with the signatures or seals of the chair of the board and not fewer than two managing directors and shall be numbered and issued after being certified by the competent authority or a registration agency authorized thereby. The Bank may, in accordance with applicable laws and regulations, issue scripless shares; such operations as their registrations and book-entry transfers shall be conducted in accordance with the regulations of the relevant centralized securities custody	Article 8 is deleted to accommodate the Bank's registration with TDCC for dematerialized securities and the unavailability of physical securities afterwards.
Article 18 When a shareholders' meeting convenes, it shall be chaired by the chairman of the Board. When the chairman of the Board is absent for any reason, the vice chairman shall act in place of the chair; if there is no vice chairman or the vice chairman is also absent, the chairman of the Board shall appoint one of the managing directors to act as chair; if there are no managing directors, the chairman of the Board shall appoint one of the directs to act as chair. Where	enterprise. Article 18 When a shareholders' meeting convenes, it shall be chaired by the chairman of the Board. When the chairman of the Board is absent for any reason, the vice chairman shall act in place of the chair; if there is no vice chairman or the vice chairman is also absent, the chairman of the Board shall appoint one of the managing directors to act as chair. Where the chairman does not make such a designation, the managing directors or the directors shall select from among	In accordance with the current amendment to Article 20 and 23 of the Bank's Article of Incorporation

Amended Article	Original Article	Explanation
the chairman does not make such a designation, the managing directors or the directors shall select from among themselves one person to act as chair.	themselves one person to act as chair.	
Article 20 The Bank shall have 7 to 15 directors who are to make up the Board and the Board shall decide the number of directors in the range; The candidates nomination system is adopted for the election of directors; directors shall be elected from a list of candidates by a shareholders' meeting.	Article 20 The Bank shall have 15 directors who are to make up the Board. The candidates nomination system is adopted for the election of directors; directors shall be elected from a list of candidates by a shareholders' meeting.	The setup of the number of directors is amended to a variable range to accommodate corporate governance flexibility and practical needs.
Of the foregoing number of directors, the number of independent directors shall not be fewer than three and shall not account for less than one-fifth of the total number of directors.	Of the foregoing number of directors, the number of independent directors shall not be fewer than three and shall not account for less than one-fifth of the total number of directors.	
The handling of matters regarding professional qualifications, shareholdings, limits on concurrent positions, nomination and election methods, and other matters for compliance in relation to independent directors shall be subject to applicable laws and regulations.	The handling of matters regarding professional qualifications, shareholdings, limits on concurrent positions, nomination and election methods, and other matters for compliance in relation to independent directors shall be subject to applicable laws and regulations.	
Article 23 When the Bank has 9 to 15 directors, it may have 3 to 5 managing directors who are to	Article 23 The Bank shall have <u>five</u> <u>managing directors</u> who are to make up the Board of Managing	The wording for the establishment of the managing directors is amended in

Amended Article	Original Article	Explanation
make up the Board of Managing	Directors. The managing	accordance with the
Directors. The managing	directors shall be elected from	current amendment to
directors shall be elected from	among the directors by a majority	Article 20 of the
among the directors by a majority	vote of the directors present at a	Bank's <i>Article of</i>
vote of the directors present at a	meeting attended by at least two-	<i>Incorporation</i> and the
meeting attended by at least two-	thirds of all directors. The	applicable laws and
thirds of all directors. The	chairman shall be elected from	regulations.
chairman shall be elected from	among the managing directors in	
among the managing directors in	the same fashion; a vice	
the same fashion; a vice	chairman shall also be thus	
chairman shall also be thus	elected if it is deemed necessary.	
elected if it is deemed necessary.		
Of the aforesaid number of	Of the aforesaid number of	
managing directors, the number	managing directors, the number	
of independent directors shall not	of independent directors shall not	
be fewer than one and shall not	be fewer than one and shall not	
account for less than one-fifth of	account for less than one-fifth of	
the total number of managing directors.	the total number of managing directors.	
directors.	directors.	
If the Bank has no managing		
directors, the Board of Directors		
shall elect a chairman of the		
board from among the directors		
by a majority vote at a meeting		
attended by over two-thirds of		
the directors, and may also elect		
in the same manner a vice		
chairman of the board when		
necessary.		
Article 24	Article 24	In accordance with the
The chairman of the board shall	The chairman of the board shall	current amendment to
internally preside at	internally preside at	Article 20 and 23 of
shareholders' meetings as well	shareholders' meetings as well	the Bank's <i>Article of</i>
as Board of Directors and Board	as Board of Directors and Board	Incorporation.
of Managing Directors meetings,	of Managing Directors meetings,	
and shall externally represent the	and shall externally represent the	
Bank. When the chairman of the	Bank. When the chairman of the	

Amended Article	Original Article	Explanation
board is on leave or for any	board is on leave or for any	
reason unable to exercise his/her	reason unable to exercise his/her	
powers, the vice chairman shall	powers, the vice chairman shall	
act in his/her place. If there is no	act in his/her place. If there is no	
vice chairman or the vice	vice chairman or the vice	
chairman also is on leave or for	chairman also is on leave or for	
any reason unable to exercise	any reason unable to exercise	
his/her powers, the chairman of	his/her powers, the chairman of	
the board shall appoint one of	the board shall appoint one of	
the managing directors to act on	the managing directors to act on	
his/her behalf. If there are no	his/her behalf. Where the	
managing directors, the	chairman does not make such a	
chairman of the Board shall	designation, the managing	
appoint one of the directors to	directors or the directors shall	
act on his/her behalf. Where the	select from among themselves	
chairman does not make such a	one person to act as chair.	
designation, the managing		
directors or the directors shall		
select from among themselves		
one person to act as chair.		
Article 27	Article 27	In accordance with the
When the Bank has managing	When the Board of Directors is in	current amendment to
directors and the Board of	recess, managing directors shall,	Article 20 and 23 of
Directors is in recess, managing	by assembly, perform the duties	the Bank's Article of
directors shall, by assembly,	and powers of the board on a	Incorporation
perform the duties and powers of	regular basis, and the chairman	
the board on a regular basis, and	of the board may convene	
the chairman of the board may	meetings at any time.	
convene meetings at any time.	Resolutions of such meetings	
Resolutions of such meetings	shall be adopted by a majority	
shall be adopted by a majority	vote of the managing directors	
vote of the managing directors	present at a meeting attended by	
present at a meeting attended by	a majority of all managing	
a majority of all managing	directors.	
directors.		
With respect to the Deard of	With roop of to the Deard of	
With respect to the Board of	With respect to the Board of	
Managing Directors performing	Managing Directors performing	
the duties and powers of the	the duties and powers of the	

Amended Article	Original Article	Explanation
		Буріапацоп
Board of Directors referred to in	Board of Directors referred to in	
the preceding paragraph, the	the preceding paragraph, the	
scope of authorization thereof	scope of authorization thereof	
shall be determined in	shall be determined in	
accordance with applicable laws	accordance with applicable laws	
and regulations, these Articles,	and regulations, these Articles,	
and resolutions adopted by	and resolutions adopted by	
shareholders' meetings and the	shareholders' meetings and the	
Board of Directors. The aforesaid	Board of Directors. The aforesaid	
scope of authorization shall	scope of authorization shall	
specify the level and content of	specify the level and content of	
affairs being authorized. With	affairs being authorized. With	
respect to matters that are	respect to matters that are	
required by applicable laws to	required by applicable laws to	
undergo discussion at the Board	undergo discussion at the Board	
of Directors, however, it shall be	of Directors, however, it shall be	
mandatory to secure resolutions	mandatory to secure resolutions	
of the Board of Directors.	of the Board of Directors.	
Article 32-1	Article 32-1	The common stock
If there is a profit after its annual	If there is a profit after its annual	dividend policy is
closing of books, the Bank shall	closing of books, the Bank shall	amended to make the
first set aside funds for taxes and	first set aside funds for taxes and	dividend policy more
offset the accumulated losses	offset the accumulated losses	specific, and the
from previous years before	from previous years before	wording and
appropriating 30% of the profit	appropriating 30% of the profit	paragraph are
toward its legal reserve. No	toward its legal reserve. No	adjusted accordingly.
appropriation shall be required if	appropriation shall be required if	The measure is taken
the Bank's legal reserve already	the Bank's legal reserve already	to adopt good
equals the total amount of its	equals the total amount of its	corporate governance
paid-in capital. After	paid-in capital. After	practices to protect
appropriation or reverse of any	appropriation or reverse of any	shareholder rights and
special reserve and distribution	special reserve, the outstanding	to ensure equal
of cash dividends for preferred	balance together with	treatment of
shares, if a profit remains, the	undistributed earnings from	shareholders
outstanding balance together	previous years shall be used as	
with undistributed earnings from	the basis for the Board of	
previous years shall be used as	Directors to propose distribution	
the basis for the Board of	and seek a resolution of a	
Directors to propose distribution	shareholders' meeting thereof.	
	1	

Amended Article	Original Article	Explanation
and seek a resolution of a	5	•
shareholders' meeting thereof.		
Shareholders meeting thereor.		
The distribution of common stock	Before the legal reserve equals	
dividend shall not be lower than	the total amount of capital stock,	
20% of distributable earnings	the maximum cash distribution of	
after deducting distributable but	earnings shall not exceed 15% of	
not yet distributed preferred	the total amount of paid-in	
stock dividends for the current	capital.	
year. In particular, the cash		
dividend payout shall account for		
not less than 20% of the total		
common stock dividend payout		
for any given year. Separately,		
before the legal reserve equals		
the total amount of capital stock,		
the maximum cash distribution of		
earnings shall not exceed 15% of		
the total amount of paid-in capital.		
With regard to the foregoing	With regard to the foregoing	
distribution of common stock	dividend distribution, the Bank	
<u>dividends</u> , the Bank adopts a	adopts a policy of stability and	
policy of stability and balance	balance that takes into account	
that takes into account capital	capital budget planning, capital	
budget planning, capital needs	needs for business operations,	
for business operations, and	and commitment to a sound	
commitment to a sound financial	financial structure. <u>In particular,</u>	
structure. The aforesaid method	the cash dividend payout shall	
of dividend distribution is	account for not less than 20% of	
intended only as a principle-	the total dividend payout for any	
based guideline; the Bank may	given year. The aforesaid	
consider actual needs and, via	method of dividend distribution is	
the Board of Directors, propose	intended only as a principle-	
an amendment and seek	based guideline; the Bank may	
shareholder approval in the form	consider actual needs and, via	
of a resolution adopted by a	the Board of Directors, propose	
shareholders' meeting.	an amendment and seek	
	shareholder approval in the form	

Amended Article	Original Article	Explanation
	of a resolution adopted by a shareholders' meeting.	
Article 34	Article 34	The date and ordinal
These Articles of Incorporation	These Articles of Incorporation	number of another
were enacted on June 22,	were enacted on June 22,	amendment are
1998 ; the 15 th amendment	1998 ; the 15 th amendment	added.
on June 2, 2015; the 16 th	on June 2, 2015; the 16 th	
amendment on October 2, 2015;	amendment on October 2, 2015;	
the 17 th amendment on June 3,	the 17 th amendment on June 3,	
2016; the 18 th amendment on	2016; the 18 th amendment on	
June 14, 2017; the 19 th	June 14, 2017; and the 19th	
amendment on June 14, 2018;	amendment on June 14, 2018.	
and the 20 th amendment on		
<u>June, 2020</u> .		

Appendix XI

O-Bank Co., Ltd.'s Procedural Rules Governing Shareholders' Meetings:

Comparison Table of Original and Amended Articles

Amended Article	Original Article	Explanation
Article 3	Article 3	Paragraph 4 is
Paragraph 1, 2 and 3 are omitted.		amended in
		accordance with the
Election or dismissal of directors,	Election or dismissal of directors,	principles of 2020.1.2
amendments to the Articles of	amendments to the Articles of	Taiwan Stock
Incorporation, reduction of	<i>Incorporation</i> , the dissolution,	Exchange Corporation
capital, application for the	merger, or demerger of the	(TWSE) Order Tai-
approval of ceasing its status as	Company, or any matter under	Zheng-Zhi-Li-Zi
a public company, approval of	Article 185, paragraph 1 of the	No.1080024221 to
competing with the company by	Company Act, Articles 26-1 and	adjust <i>Sample</i>
directors, surplus profit	43-6 of the Securities and	Template for XXX Co.,
distributed in the form of new	Exchange Act, or Articles 56-1	Ltd. Rules of
shares, reserve distributed in the	and 60-2 of the Regulations	Procedure for
form of new shares, the	Governing the Offering and	Shareholders
dissolution, merger, or demerger	Issuance of Securities by	Meetings, and in
of the Company, or any matter	Securities Issuers shall be set	accordance with the
under Article 185, paragraph 1 of	out in the notice of the reasons	amendment to Article
the Company Act, Articles 26-1	for convening the shareholders'	172, paragraph 5 of
and 43-6 of the Securities and	meeting. None of the aforesaid	Company Act.
Exchange Act, or Articles 56-1	matters may be raised by an	
and 60-2 of the <i>Regulations</i>	extempore motion.	
Governing the Offering and		
Issuance of Securities by		
Securities Issuers shall be set		
out in the notice of the reasons		
for convening the shareholders'		
meeting and the essential		
contents shall be explained in the		
<u>notice.</u> None of the aforesaid		
matters may be raised by an		
extempore motion. The essential		
contents may be posted on the		
website designated by the		
competent authority in charge of		
securities affairs or the company,		

Amended Article	Original Article	Explanation
and such website shall be		
indicated in the above notice.		
Where a reelection of the Board		Paragraph 5 is added
of Directors and the date of its		in accordance with the
assuming office are specified in		principle of 2018.8.6
the notice of reasons for		Ministry of Economic
convening the shareholders'		Affairs Jing-Shang-Zi
meeting, the said meeting shall		No.10702417500.
not alter this date of assuming		
office by an extempore motion or		
any other means after the given		
reelection has been completed.		
A shareholder holding 1% or	A shareholder holding 1% or	1. Original paragraph
more of the total number of	more of the total number of	5 is moved to
issued shares may submit to the	issued shares may submit to the	paragraph 6.
Company a proposal for	Company a <u>written</u> proposal for	2. The wording is
discussion at a general	discussion at a general	amended in
shareholders' meeting. Such	shareholders' meeting. Such	accordance with
proposals are limited to one item	proposals, <u>however,</u> are limited	Article 172-1,
only, and no proposal containing	to one item only, and no proposal	paragraph 1 and the
more than one item will be	containing more than one item	additional
included in the meeting agenda.	will be included in the meeting	paragraph 5 of
However, a shareholder proposal	agenda.	Company Act.
proposed for urging the		
Company to promote public		
interests or fulfill its social		
responsibilities may still be		
included in the proposals by the		
Board of Directors. In addition,	In addition, when the	Combined with
when the circumstances of any	circumstances of any	paragraph 6 in
subparagraph of Article 172-1,	subparagraph of Article 172-1,	accordance with
paragraph 4 of the Company Act	paragraph 4 of the Company Act	Sample Template for
apply to a proposal put forward	apply to a proposal put forward	XXX Co., Ltd. Rules of
by a shareholder, the Board of	by a shareholder, the Board of	Procedure for
Directors may exclude it from the	Directors may exclude it from the	Shareholders
agenda.	agenda.	Meetings
Prior to the book closure date	Prior to the book closure date	

Amended Article	Original Article	Explanation
before a general shareholders' meeting is held, the Company shall publicly announce that it will accept shareholder proposals in writing or electronically and specify the location and time period for their submission; the period for submission of shareholder proposals shall not be fewer than 10 days.	before a general shareholders' meeting is held, the Company shall publicly announce that it will accept shareholder proposals and specify the location and time period for their submission; the period for submission of shareholder proposals shall not be fewer than 10 days.	In accordance with Article 172-1, paragraph 2 of Company Act.
Paragraph 8 and 9 are omitted.	Paragraph 8 and 9 are omitted.	
Article 10 If a shareholders' meeting is convened by the Board of Directors, the meeting agenda shall be set by the Board of Directors. The proposals, including the extempore motions and the amendment to the original matters, shall be voted on by poll. The meeting shall proceed in the order set by the agenda, which shall not be changed without a resolution of the shareholders' meeting.	Article 10 If a shareholders' meeting is convened by the Board of Directors, the meeting agenda shall be set by the Board of Directors. The meeting shall proceed in the order set by the agenda, which shall not be changed without a resolution of the shareholders' meeting.	Paragraph 1 is amended in accordance with the principles of 2020.1.2 Taiwan Stock Exchange Corporation (TWSE) Order Tai-Zheng-Zhi-Li-Zi No.1080024221 to adjust Sample Template for XXX Co., Ltd. Rules of Procedure for Shareholders Meetings, and in accordance with the adoption of e-voting systems by all listed companies from 2018 to implement the voting by poll
Paragraph 2 and 3 are omitted.	Paragraph 2 and 3 are omitted.	principle.
The chair shall allow ample opportunity during the meeting for explanation and discussion of proposals and of amendments or extempore motions put forward	The chair shall allow ample opportunity during the meeting for explanation and discussion of proposals and of amendments or extempore motions put forward	Paragraph 4 is amended lest parties entitled to call a shareholders' meeting restrict voting time

Amended Article	Original Article	Explanation
by shareholders; when the chair	by shareholders; when the chair	excessively, thereby
is of the opinion that a proposal	is of the opinion that a proposal	giving shareholders
has been discussed sufficiently	has been discussed sufficiently	insufficient time to
to be voted on, the chair may	to be voted on, the chair may	vote and thus
announce the discussion closed	announce the discussion closed	undermining their
to call for a vote and allow	and call for a vote.	exercising of voting
sufficient time to vote.		rights.
Article 15	Article 15	Paragraph 3 is
Paragraph 1 and 2 are omitted.	Paragraph 1 and 2 are omitted.	amended in
		accordance with the
The meeting minutes shall	The meeting minutes shall	principles of 2020.1.2
accurately record the year,	accurately record the year,	Taiwan Stock
month, day, and place of the	month, day, and place of the	Exchange Corporation
meeting, the chair's full name,	meeting, the chair's full name,	(TWSE) Order Tai-
the methods by which resolutions	the methods by which resolutions	Zheng-Zhi-Li-Zi
were adopted, a summary of the	were adopted, and a summary of	No.1080024221 to
deliberations and <u>voting</u> results	the deliberations and <u>their</u>	adjust Sample
(including the statistical weight),	results, and shall be retained for	Template for XXX Co.,
as well as the number of votes	the duration of the existence of	Ltd. Rules of
obtained by each electee in the	the Company.	Procedure for
event of a Board of Directors		Shareholders
election, and shall be retained for		Meetings,
the duration of the existence of		while also upholding
the Company.		the voting by poll
		principle, adopting the
Paragraph 4 is omitted	Paragraph 4 is omitted	Asian Corporate
		Governance
		Association's
		recommendation, and
		meeting the Bank's
		operational needs.

Appendix XII

O-Bank Co., Ltd.'s Election Procedures for Directors

Amended by the General Shareholders' Meeting of June 14, 2017

- Article 1: The election of the Bank's directors shall be held in accordance with provisions of these *Procedures*.
- Article 2: In the Bank's election of directors, each share will have voting rights in number equal to the directors to be elected, and may be cast for a single candidate or distribute among multiple candidates.
- Article 3: The Bank 's Board of Directors shall prepare the number of ballots equal to the number of directors to be elected and shall fill in the number of votes to be distributed to the attending members in the shareholders' meeting.
- Article 4: Prior to the commencement of an election, the chairperson shall appoint several ballot examiners with shareholder status and ballot counters to perform related duties.
- Article 5: The Board of Directors shall prepare a ballot box for the election of directors to be inspected by the ballot examiners prior to the casting of ballots.
- Article 6: Where a candidate is also a shareholder, the person casting the vote shall specify the candidate's account name and the shareholder account number on the ballot in the column entitled "Candidate". If the candidate is not a shareholder, the person casting the vote shall specify the name and ID number of the candidate in the said column. Provided, however, if the candidate is a government entity or a juristic person, the person casting the vote shall specify the name of the government entity or juristic person and may in addition specify the name of the representative of the government entity or juristic person. Where there are multiple representatives, the name of each representative shall be indicated.
- Article 7: In the election of directors, independent directors and non-independent directors shall be elected together, but their election lists shall be calculated separately.
- Article 8: A ballot shall be null and void upon occurrence of one of the following:
 - (1) The cast ballot is not one prescribed by these *Procedures*.
 - (2) The ballot cast into the ballot box is blank.
 - (3) The ballot contains unclear and unidentifiable writing or writing that has been altered.
 - (4) In the event of the selected candidate being a shareholder, the name and shareholder account number provided are inconsistent with those registered in the shareholder roster; in the event of the selected

- candidate being a non-shareholder, the name and ID number provided fail to check out.
- (5) The ballot contains writing other than a selected candidate's name, shareholder account number or name, ID number, and number of votes assigned thereto.
- (6) The name, shareholder account number or name, and ID number of any given candidate are not specified on the ballot.
- (7) Two or more candidates are selected on the ballot.
- Article 9: The Bank's directors shall be elected by a shareholders' meeting from among persons with juridical action capacity. Based on voting results and the number of seats prescribed in the Bank's *Articles of Incorporation*, candidates to whom the ballots cast represent prevailing numbers of votes shall be elected as independent directors and non-independent directors in order respectively. If two or more candidates receive an equal number of votes, a draw shall take place between these candidates to determine who shall be elected. Where a candidate is not present, the chairman shall draw on behalf of the candidate.

Where, upon further verification, it is confirmed that the personal information of a director thus elected proves non-conforming or that the election of the said director shall be null pursuant to applicable laws or regulations, the candidate receiving the second most votes in the same election shall be declared in the same shareholders' meeting as the one to fill the seat thus vacated.

- Article 10: The voting rights shall be calculated on site immediately after the end of the poll, and the chairperson or an individual designated by the chairperson shall announce the voting result on the site, including the name list of persons elected as directors and votes won by them respectively.
 - The ballots for the election referred to in the preceding paragraph shall be sealed with the signatures of the monitoring personnel and kept in proper custody for at least one year. Where shareholders file a lawsuit according to Article 189 of the *Company Act*, said ballots shall be kept until the resolution of the litigation.
- Article 11: The Board of Directors shall send each elected director a notice of appointment.
- Article 12: Matters not stipulated herein shall be governed by the Company Act, the Bank's Articles of Incorporation, and other applicable laws and regulations.
- Article 13: These Procedures were enacted on July 12, 1999, with the 1st amendment on May 30, 2002; the 2nd amendment on June 15, 2007; the 3rd amendment on June 13, 2011; the 4th amendment on June 14, 2017.

Appendix XIII

Shareholdings of Directors

Record Date (Book Closure Date): April 21, 2020

1	Т		I	. 1000	Tu Date (Dook		, ,	
Position	osition Name		Date of Election	1 1 2011 / 6 17	Shareholding When Elected		Current Shareholding	
			Election	2020.6.13)	Shares	Ratio%	Shares	Ratio%
Chairman	Lo, Kenneth C.M.	Daniel de la Vi	2017/6/14	3 years				
Managing Director	Yang, Tony C.Y.	Representatives of Yi Chang Investment Co., Ltd.	2017/6/14	3 years	238,644,084	9.98	240,254,084 *23,786,204	9.96 *7.93
Director	Lin, Gordon W.C.	00., Ltd.	2017/6/14	3 years				
Vice Chairman	Lo, Tina Y.	Representatives of Ming Shan	2017/6/14	3 years	238,697,967	9.99	250,769,967 *23,972,980	10.39 *7.99
Director	Lo, Nina Y.C.	Investment Co., Ltd.	2017/6/14	3 years			23,972,960	7.99
Managing Director	Taiwan Cement Corn		2017/6/14	3 years	30,000,000	1.25	29,719,000 *2,955,881	1.23 *0.99
Independent Managing Director	naging Chan, Hou-Sheng		2017/6/14	3 years	0	0	0	0
Directors	Chen, Shih- Tze	Representatives of Tai Ya Investment	2017/6/14	3 years	77,091,768	3.22	75,307,768	3.12
Directors	Lee, Elton F.Y.	Co., Ltd.	2017/6/14	3 years	77,091,700	3.22	*7,490,185	*2.50
Director	Abag Investment Holdings Co., Ltd. Representative: Cheng, George C.J.		2017/6/14	3 years	50,000	0.002	50,000	0.002
Director	Lee, Mark J.C) .	2017/6/14	3 years	100,390	0.004	100,390 *9,984	0.004 *0.000
Director	Pioneer Chen Representativ Sheng, Bobby	/e:	2017/6/14	3 years	10,167,384	0.43	9,980,384	0.41
Independent Director	Yue, Thomas	C.T.	2017/6/14	3 years	0	0	0	0
Independent Director	Liu, Richard R.C.		2017/6/14	3 years	0	0	0	0
Director	Wang Hsiang Representativ Tung, Ta-Nie	/e:	2017/6/14	3 years	5,884,631	0.25	5,697,631	0.24

Note:

- 1. "*" denotes Class A Preferred Shares in this Table.
- 2. As of April 21, 2020, the Bank's total shares in issue stood at 2,713,006,301.
- 3. The Bank's board directors are required by law to hold a minimum of 65,112,151 shares. As of April 21, 2020, the roster of shareholders showed all directors to hold a combined 670,094,458 shares.
 - Shareholdings of independent directors are not included in those of all directors.
- 4. The Bank has established its Audit Committee, so the legal requirement over the minimum shareholdings of supervisors no longer applies.